TO OUR Feature Business CSV initiative Corporate Governance Overview of AND INVESTORS CSV initiative Corporate Governance Corporate Governance Consolidated Financial Indices Consolidated Financial Indices Consolidated Financial Indices Company Profile / Stock Information Communication Tools

Consolidated Financial Indices

Financial data through fiscal 2016 indicates results for Coca-Cola West Co., Ltd. prior to the business integration. Financial data for fiscal 2017 indicates results for Coca-Cola Bottlers Japan Holdings Inc. from 2Q.

Item		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Net Revenues Growth Rate in Net Revenues	(Millions of yen) (%)	409,521 24.9	395,556 (3.4)	369,698 (6.5)	375,764 1.6	399,717 6.4	386,637 (3.3)	431,711 11.7	424,406 (1.7)	440,476 3.8	460,455 4.5	872,623 89.5
Operating Income Operating Income / Net Rever	(Millions of yen) nues (%)	16,056 3.9	10,521 2.7	2,242 0.6	12,003 3.2	16,469 4.1	13,463 3.5	15,927 3.7	11,008 2.6	14,262 3.2	21,143 4.6	40,579 4.7
Recurring Income Recurring Income / Net Rever	(Millions of yen) IUES (%)	17,493 4.3	11,048 2.8	2,085 0.6	12,659 3.4	16,044 4.0	13,845 3.6	16,606 3.8	10,609 2.5	13,723 3.1	20,602 4.5	39,859 4.6
Income (Loss) before Income Taxes Income before Income Taxes / Net	(Millions of yen) Revenues(%)	14,254 3.5	2,402 0.6	(10,446) (2.8)	12,982 3.5	14,013 3.5	12,186 3.2	18,730 4.3	8,409 2.0	15,228 3.5	12,707 2.8	39,240 4.5
Net Profit (Loss) Attributable to Owners of Paren Return on Sales	(Millions of yen) (%)	9,375 2.3	129 0.0	(7,594) (2.1)	7,582 2.0	6,997 1.8	6,031 1.6	13,625 3.2	4,482 1.1	9,970 2.3	5,245 1.1	25,244 2.9
Comprehensive Income	(Millions of yen)	_	_	_	_	5,605	7,326	16,332	6,931	11,217	5,022	31,976
Earnings (Loss) Per Share	(Yen)	88.29	1.25	(75.96)	75.84	69.99	60.33	128.15	41.07	91.35	48.05	144.26
Return on Equity	(%)	3.7	0.1	(3.3)	3.4	3.1	2.6	5.6	1.8	3.9	2.0	5.7
Return on Assets	(%)	5.6	3.7	0.7	3.8	4.7	4.1	4.7	3.0	3.8	5.5	6.3
Total Assets	(Millions of yen)	315,672	277,696	326,818	346,032	342,560	337,348	374,418	337,260	378,105	377,468	883,918
Net Assets	(Millions of yen)	254,025	234,521	222,816	226,267	227,864	231,056	257,936	254,150	260,878	261,173	627,485
Equity Ratio	(%)	80.5	84.4	68.2	65.3	66.4	68.4	68.8	75.2	68.9	69.1	70.9
Net Assets per Share	(Yen)	2,391.83	2,345.03	2,227.96	2,260.03	2,275.55	2,307.44	2,359.82	2,325.19	2,386.81	2,389.28	3,070.01
Price Book Value Ratio (PBR)*	1 (times)	1.0	0.8	0.7	0.7	0.6	0.6	0.9	0.7	1.0	1.4	1.3
Price Earnings Ratio (PER)*2	(times)	28.0	1,549.5	(21.6)	19.4	19.1	22.1	17.4	40.4	26.9	71.7	28.5
Cash Flow from Operating Activities	(Millions of yen)	33,000	16,180	28,747	31,732	39,960	26,324	40,082	28,628	40,422	34,388	72,450
Cash Flow from Investing Activities	(Millions of yen)	(23,306)	2,153	(23,447)	(49,203)	(34,050)	(14,243)	(16,493)	(9,590)	(24,994)	(19,921)	(41,090)
Cash Flow from Financing Activities	(Millions of yen)	3,586	(31,486)	43,297	(16,316)	(8,780)	(7,149)	(8,286)	(37,498)	22,416	(7,546)	(26,159)
Cash and Cash Equivalents at End of Fiscal Year	(Millions of yen)	35,564	22,412	71,221	37,434	34,564	39,495	60,275	41,830	79,828	86,727	118,741
Dividend Payout Ratio (Conso	lidated) (%)	48.7	3,440.0	_	52.7	58.6	68.0	32.0	99.8	44.9	95.7	30.5
Dividend per Share [Interim Dividend Amount per S	(Yen) Share] (Yen)	43.00 (21.00)	43.00 (21.00)	42.00 (21.00)	40.00 (20.00)	41.00 (20.00)	41.00 (20.00)	41.00 (20.00)	41.00 (20.00)	41.00 (20.00)	46.00 (22.00)	44.00 (22.00)
Interest Coverage Ratio*3	(times)	285.4	462.7	97.2	35.4	58.1	41.8	66.0	50.8	97.2	72.6	128.3
Depreciation and Amortization	(Millions of yen)	22,533	21,741	24,069	22,405	21,371	20,643	23,758	22,943	24,048	17,491	37,352
Capital Expenditure	(Millions of yen)	19,951	18,032	25,201	16,524	21,201	20,031	20,242	22,783	16,181	25,728	42,539

*1 Price Book Value Ratio (PBR) = Market Value at End of Period ÷ Equity per Share

*2 Price Earnings Ratio (PER) = Market Value at End of Period ÷ Earnings per Share

*3 Interest Coverage Ratio = Operating Cash Flow \div Interest Paid



Consolidated Financial Statements

Consolidated Balance Sheets (As of December 31)

Financial data through fiscal 2016 indicates results for Coca-Cola West Co., Ltd. prior to the business integration. Financial data for fiscal 2017 indicates results for Coca-Cola Bottlers Japan Holdings Inc. from 2Q.

	data for fiscal 2017 indicates results for Coca-Cola Bottlers Japan Holdings Inc. from 2Q.					
Item	2015	2016	2017			
ASSETS						
Current Assets						
Cash and Deposits	49,955	63,849	101,858			
Trade Notes and Accounts Receivable	30,086	29,649	69,266			
Marketable Securities	30,001	23,112	17,000			
Merchandise and Finished Goods	27,735	27,279	54,357			
Work in Process	600	652	267			
Raw Materials and Supplies	2,305	1,998	7,323			
Deferred Tax Assets (Current Portion)	2,817	2,572	3,777			
Other	14,758	14,761	32,499			
Allowance for Doubtful Accounts	(372)	(287)	(376)			
Total Current Assets	157,888	163,587	285,974			
Fixed Assets						
Property, Plant and Equipment						
Buildings and Structures, net	33,230	31,162	73,145			
Machinery, Equipment, Vehicles, net	21,381	22,688	67,382			
Sales Equipment, net	30,313	39,999	111,800			
Land	63,204	62,128	151,375			
Construction in Progress	69	5	591			
Other, net	1,978	1,829	5,897			
Total Property, Plant and Equipment	150,178	157,815	410,192			
Intangible Assets						
Goodwill	31,762	22,668	76,557			
Franchise Intangible	_	-	50,098			
Other	6,638	4,889	14,437			
Total Intangible Assets	38,401	27,557	141,092			
Investments and Other Assets						
Investment Securities	22,382	20,144	31,792			
Deferred Tax Assets	1,512	1,367	2,448			
Retirement Benefit Assets	-	123	257			
Other	8,317	7,392	13,119			
Allowance for Doubtful Accounts	(574)	(519)	(958)			
Total Investments and Other Assets	31,637	28,508	46,659			
Total Fixed Assets	220,217	213,881	597,944			
Total Assets	378,105	377,468	883,918			

			(Unit: Millions of y
Item	2015	2016	2017
LIABILITIES			
Current Liabilities			
Trade Notes and Accounts Payable	19,532	15,990	40,496
Current Portion of Long-Term Borrowings	2,517	17	1,817
Accrued Income Taxes	2,112	5,717	8,356
Other Accounts Payable	21,426	25,042	55,410
Provision for Sales Promotion Expenses	355	308	427
Provision for Bonuses	_	_	2,521
Provision for Directors' Bonuses	_	-	134
Other	10,061	8,662	17,193
Total Current Liabilities	56,006	55,739	126,357
Non-Current Liabilities			
Bonds Payable	50,000	50,000	66,000
Long-Term Loans Payable	201	183	12,031
Deferred Tax Liabilities	3,381	2,965	26,198
Net Defined Benefit Liability	3,375	3,505	20,358
Provision for Directors' Retirement Benefits	163	191	30
Provision for Environmental Measures	_	_	90
Other	4,099	3,709	5,365
Total Non-Current Liabilities	61,221	60,556	130,075
Total Liabilities	117,227	116,295	256,432
NET ASSETS			
Shareholders' Equity			
Capital Stock	15,231	15,231	15,231
Capital Surplus	109,072	109,072	450,568
Retained Earnings	136,851	137,404	155,535
Treasury Stock	(4,586)	(4,593)	(4,692)
Total Shareholders' Equity	256,569	257,114	616,642
Accumulated Other Comprehensive Income			
Net Unrealized Gain (Loss) on Other Marketable Secu	ırities 5,217	4,092	6,886
Deferred Gains or Losses on Hedges	(177)	77	590
Foreign Currency Translation Adjustments	17	(3)	12
Cumulative Adjustments for Retirement Benefits	(1,132)	(522)	2,926
Total Accumulated Other Comprehensive Income	3,924	3,643	10,416
Non-Controlling Interests	384	414	426
Total Net Assets	260,878	261,173	627,485
Total Liabilities and Net Assets	378,105	377,468	883,918



Consolidated Statements of Income and Consolidated Statements of Comprehensive Income (January 1 to December 31)

Financial data through fiscal 2016 indicates results for Coca-Cola West Co., Ltd. prior to the business integration. Financial data for fiscal 2017 indicates results for Coca-Cola Bottlers Japan Holdings Inc. from 2Q.

Consolidated Statements of Income (Unit: Millions of yen)						
Item	2015	2016	2017			
Net Revenues	440,476	460,455	872,623			
Cost of Goods Sold	216,524	221,844	422,373			
Gross Profit	223,951	238,611	450,249			
Selling, General and Administrative Expenses	209,689	217,467	409,669			
Operating Income	14,262	21,143	40,579			
Non-Operating Income	1,209	1,239	1,475			
Interest Income	53	48	17			
Dividends Income	370	410	453			
Share of Profit of Investees Equity-method	88	199	61			
Gain on Sales of Property, Plant and Equipment	120	27	46			
Profit on Sale of Valuable Materials	112	116	296			
Rent Income	101	124	354			
Other Non-Operating Income	362	311	246			
Non-Operating Expenses	1,748	1,780	2,195			
Interest Expenses	416	468	539			
Loss on Disposal of Property, Plant and Equipment	726	746	940			
Expense for Bond Issuance	133	-	-			
Other Non-Operating Expenses	472	565	715			
Recurring Income	13,723	20,602	39,859			
Extraordinary Income	8,177	1,131	910			
Gain on Sales of Property, Plant and Equipment	—	921	489			
Gain on Sales of Investment Securities	78	209	368			
Gains on Negative Goodwill	8,099	-	-			
Gain on Step Acquisitions	—	-	53			
Extraordinary Losses	6,672	9,025	1,530			
Impairment Loss	5,191	6,857	598			
Loss from Disaster	—	1,081	-			
Loss on Disposal of Property, Plant and Equipment	1,113	-	-			
Write-down of Investment Securities	78	156	-			
Loss on Valuation of Golf Club Memberships	—	-	28			
Loss on abandonment of inventories	—	930	-			
Loss on Withdrawal from Pension Fund	289	-	-			
Business Integration-Related Expenses	—	-	903			
Income before Income Taxes	15,228	12,707	39,240			
Income Taxes	3,211	7,039	12,985			
Income Tax Adjustments	2,028	364	1,051			
Total Income Taxes	5,239	7,404	14,036			
Net Profit	9,989	5,303	25,203			
Net Profit (loss) Attributable to Non-Controlling Interests	18	58	(40)			
Net Profit Attributable to Owners of Parent	9,970	5,245	25,244			

Consolidated Statements of Comprehensive Income

consentation statements of comprehensive mounte	(Unit: Millions of yen)		
Item	2015	2016	2017
Net Profit	9,989	5,303	25,203
Other Comprehensive Income			
Net Unrealized Gain (Loss) on Other Marketable Securities	1,827	(1,125)	2,794
Deferred Gains or Losses on Hedges	—	-	537
Foreign Currency Translation Adjustments	1	(20)	15
Adjustments for Retirement Benefits	(114)	592	3,416
Share of Other Comprehensive Income of Associates Accounted for Using Equity Method	(486)	272	8
Total Other Comprehensive Income	1,228	(280)	6,772
Comprehensive Income	11,217	5,022	31,976
(Breakdown)			
Comprehensive Income Attributable to Shareholders of the Parent	11,198	4,964	32,017
Non-Controlling Interests	18	58	(40)

(Lipit: Millions of yop)

Consolidated Statements of Changes in Equity (January 1 to December 31)

											(Unit: Millic	ons of yen)
	Shareholders' Equity Accumulated Other Comprehensive Income											
	Capital Stock	Capital Surplus	Retained Earnings		Total Shareholders' Equity	Net Unrealized Gain (Loss) on Other Marketable Securities	Deferred Gains (Losses) on Hedges	Foreign Currency Translation Adjustments	Cumulative Adjustments for Retirement Benefits	Total Accumulated Other Comprehensive Income	Controlling	Total Net Assets
Balance as of January 1, 2017	15,231	109,072	137,404	(4,593)	257,114	4,092	77	(3)	(522)	3,643	414	261,173
Changes of Items during the Fiscal Year 2017												
Dividends of Surplus	_	_	(7,113)	_	(7,113)	-	_	_	_	_	_	(7,113)
Net Profit Attributable to Owners of Parent	-	-	25,244	-	25,244	-	-	-	-	-	-	25,244
Acquisition of Treasury Stock	_	_	_	(111)	(111)	_	_	_	_	_	_	(111)
Cancellation of Treasury Stock	-	5	-	11	17	-	-	-	-	-	-	17
Change in Parent Equity Involving Transactions with Non-Controlling Shareholders	-	(72)	_	_	(72)	_	_	_	_	_	_	(72)
Increase by Stock Exchanges	-	341,562	-	_	341,562	-	-	-	-	_	-	341,562
Net Changes of Items Other than Shareholders' Equity	_	_	_	_	_	2,794	512	15	3,449	6,772	12	6,785
Total Changes of Items during the Fiscal Year	_	341,496	18,131	(99)	359,527	2,794	512	15	3,449	6,772	12	366,312
Balance as of December 31, 2017	15,231	450,568	155,535	(4,692)	616,642	6,886	590	12	2,926	10,416	426	627,485



Consolidated Statements of Cash Flows (January 1 to December 31)

Financial data through fiscal 2016 indicates results for Coca-Cola West Co., Ltd. prior to the business integration. Financial data for fiscal 2017 indicates results for Coca-Cola Bottlers Japan Holdings Inc. from 2Q.

Item	2015	2016	2017
Cash Flows from Operating Activities			
Income before Income Taxes	15,228	12,707	39,240
Depreciation	24,048	17,491	37,352
Impairment Loss	5,191	6,857	598
Amortization of Goodwill	2,649	2,302	3,989
	2,049	2,302	3,969 124
Increase (Decrease) in Provision for Directors' Bonuses			
Increase (Decrease) in Provision for Directors' Retirement Benefits	14	27	(297)
Increase (Decrease) in Net Defined Benefit Liability	(610)	1,003	(215)
Decrease (Increase) in Net Defined Benefit Asset	24	(123)	(134)
Interest and Dividends Income	(423)	(459)	(470)
Interest Expense	416	468	539
Equity in Losses (Earnings) of Associates	(88)	(199)	(61)
Loss (Gain) on Sales of Marketable and Investment Securities	(78)	(209)	(368)
Write-down of Marketable and Investment Securities	78	156	—
Loss (Gain) on Sales of Fixed Assets	(118)	(893)	(525)
Loss on Disposal of Fixed Assets	1,538	875	585
Gains on Negative Goodwill	(8,099)	_	_
Loss(Gain) on Step Acquisitions	_	_	(53)
Decrease (Increase) in Accounts Receivable	262	437	(3,826)
Decrease (Increase) in Inventories	2,491	711	8,611
Decrease (Increase) in Other Assets	1,936	(128)	282
Increase (Decrease) in Accounts Payable	(1,447)	(3,542)	(3,274)
Increase (Decrease) in Accounts Payable Increase (Decrease) in Other Liabilities	721	(0,042)	(881)
Other	336	(89)	591
Sub-total	44,073	37,553	81,807
Interest and Dividends Received	425	459	470
Interest Expenses Paid	(415)	(473)	(564)
Income Taxes Paid	(3,862)	(3,918)	(10,488)
Income Taxes Refunded	202	767	1,225
Net Cash Provided by Operating Activities	40,422	34,388	72,450
Cash Flows from Investing Activities			
Acquisition of Marketable and Investment Securities	(20)	(257)	(130)
Proceeds from Sales of Marketable Securities and Investment Securities	272	876	608
Acquisition of Fixed Assets	(16,576)	(23,347)	(43,104)
Proceeds from Sales of Fixed Assets	863	2,304	1,605
Acquisition of Shares of Subsidiaries and Associates	_	(3)	-
Acquisition of Shares of Subsidiaries	(20)	_	-
Acquisition of Shares of Subsidiaries with Change in Scope of Consolidation	(10,124)	_	_
Payments of Long-Term Loans Receivable	(441)	(453)	(79)
Proceeds from Collection of Long-Term Loans Receivable	923	959	44
Payments into Time Deposits	(160)	(160)	(155)
Proceeds from Withdrawal of Time Deposits	296	167	165
Other	(7)	(6)	(44)
Net Cash Used in Investing Activities	(24,994)	(19,921)	(41,090)
Cash Flows from Financing Activities	(24,994)	(19,921)	(41,090)
			0.000
Proceeds from Short-Term Loans	(50)	—	8,000
Expenses for Repayment of Short-Term Loans	(50)	—	(10,000)
Proceeds from Long-Term Loans			28
Expenses for Repayment of Long-Term Loans	(2,517)	(2,517)	(2,070)
Proceeds from Issuance of Bonds	29,866	—	—
Redemption of Bonds	—	—	(14,000)
Purchase of Treasury Stock	(6)	(6)	(111)
Proceeds from Sales of Treasury Stock	0	0	21
Expenses for Acquisition of Subsidiaries' Treasury Stock	—	_	(7)
Dividends Paid	(4,474)	(4,692)	(7,113)
Dividends Paid to Non-Controlling Interests	(34)	(28)	(29)
Expenses for Acquisition of Subsidiaries' Stock Not Accompanying Change in Scope of Consolidation	(0.1)	(===)	(409)
Other	(366)	(300)	(470)
Net Cash Provided by (Used in) Financing Activities	22,416	(7,546)	(26,159)
	22,410		
Translation Differences for Cash and Cash Equivalents	· · ·	(20)	15
Net Increase (Decrease) in Cash and Cash Equivalents	37,845	6,899	5,215
Cash and Cash Equivalents at Beginning of Year	41,830	79,828	86,727
ncrease in Cash and Cash Equivalents Associated with New Consolidation	152	—	26,798
Cash and Cash Equivalents at End of Year	79,828	86,727	118,741