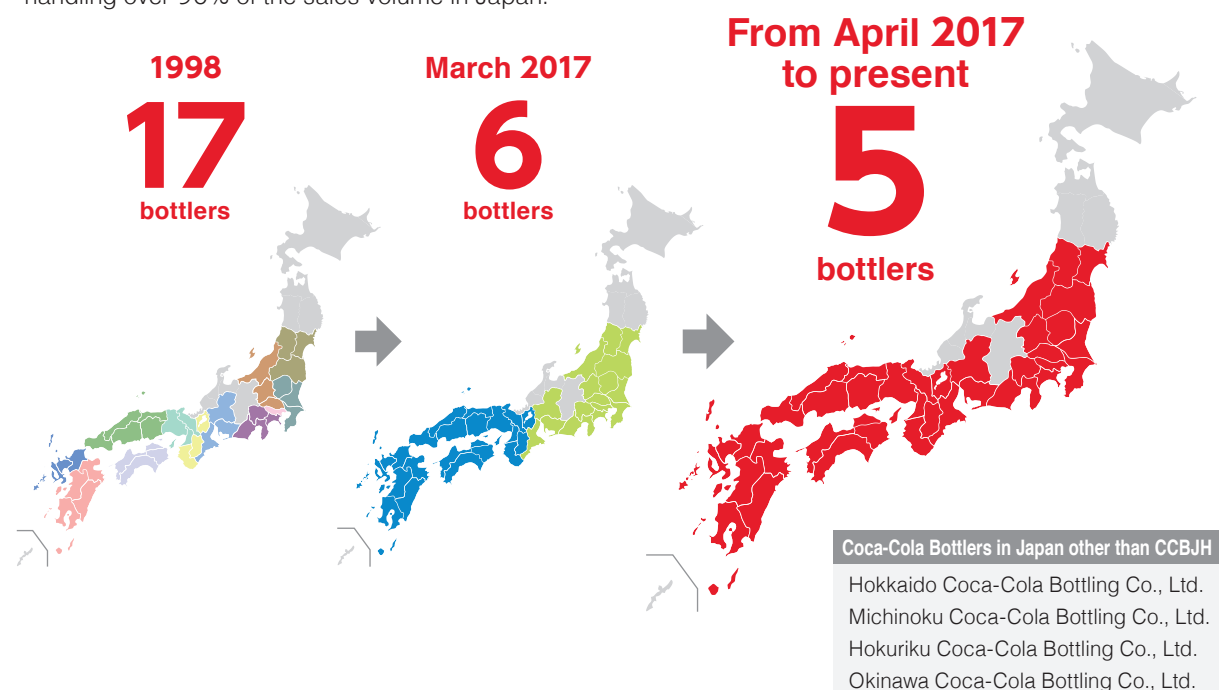


Note: As of the end of 2020 unless noted otherwise

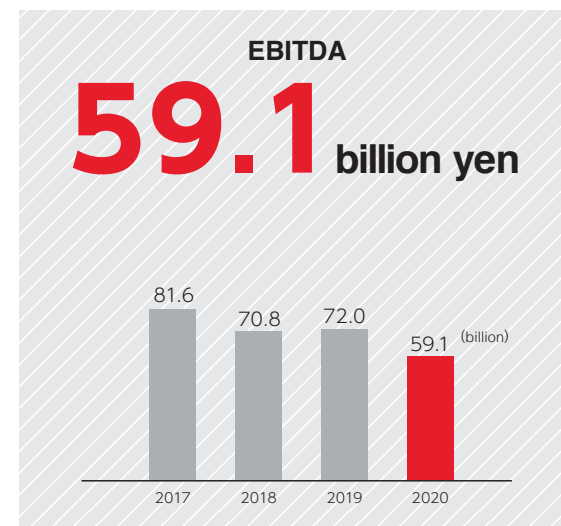
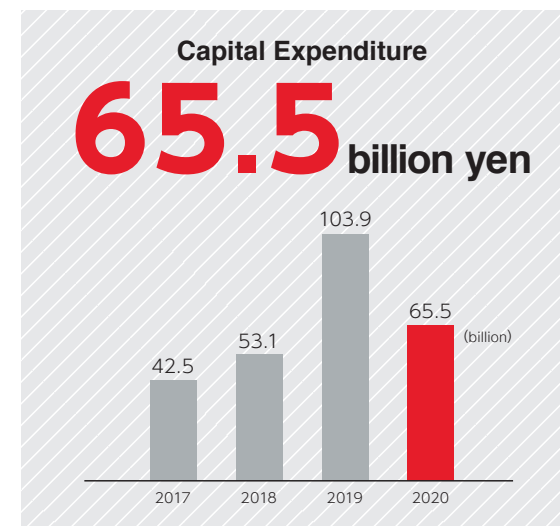
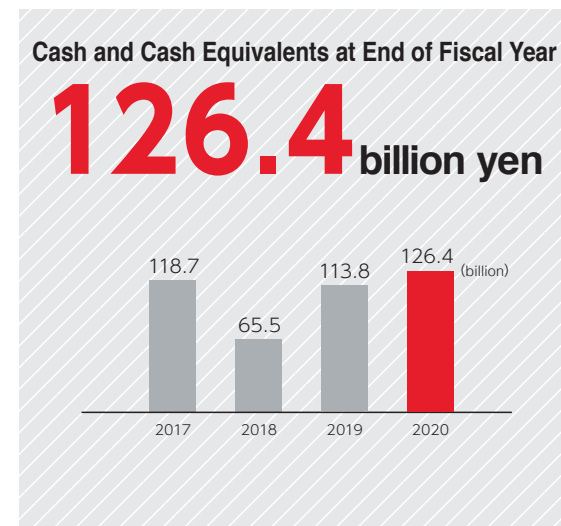
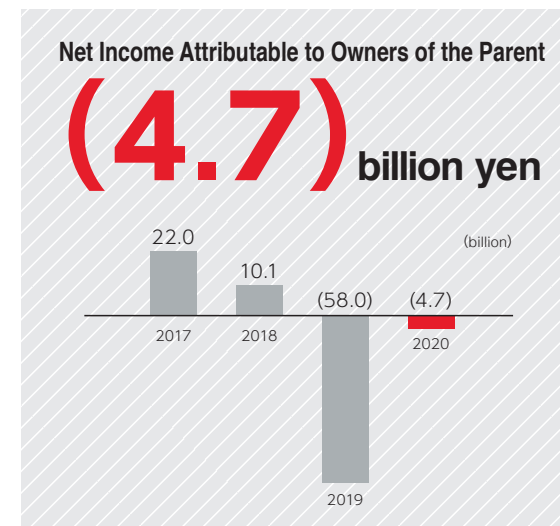
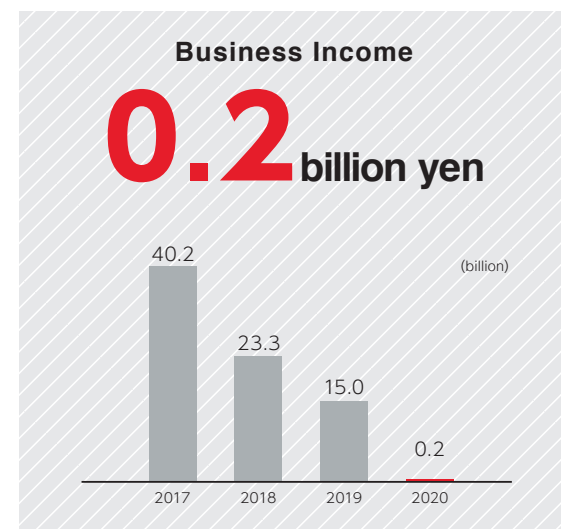
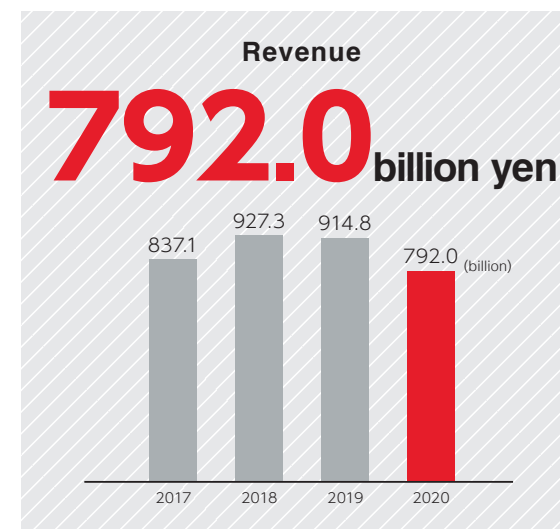


History of our Company (Background to major mergers and consolidation)

Five bottlers, including our Company, currently produce and sell Coca-Cola products in Japan. Since 1999, we have expanded the scale of our business through business integration to become Japan's largest bottler, handling over 90% of the sales volume in Japan.



Financial Highlights (IFRS)



Note1: In 2020, the Healthcare and Skincare business has been classified as a discontinued operation as a result of the decision to sell all shares in O'sai held by the Company. As a result, Revenue, Business Income and EBITDA for 2020 are the amounts for continuing operations excluding discontinued operations.

Note2: We introduce "Business Income" as a measure of our underlying or recurring business performance after the adoption of IFRS. Business Income deducts cost of goods and SG&A from revenue and includes other income and expenses which we believe are recurring in nature.

Note3: EBITDA = Business Income + depreciation and amortization expenses

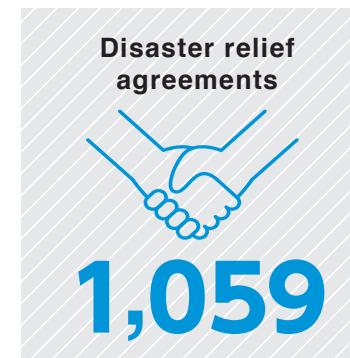
Non-Financial Highlights

Inclusion

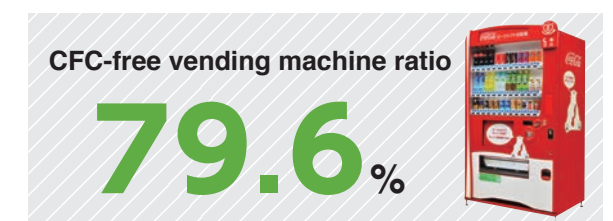
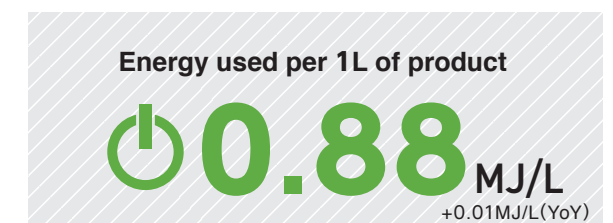
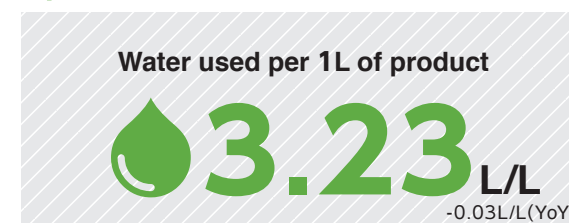


* Figures are the total of CCBJI and the Coca-Cola Bottlers Japan Benefit Inc. in the "Employment Report for Persons with Disabilities" (June 1, 2020) submitted to the Director of Public Employment Security Office, 2020.

Communities



Resources



Note: Non-Financial Highlights are for the beverage business (As of the end of 2020 unless otherwise noted).

See the CSV Report for details
<https://en.ccbji.co.jp/csv/doc.php>

