

Note: As of Dec. 2021 unless stated otherwise

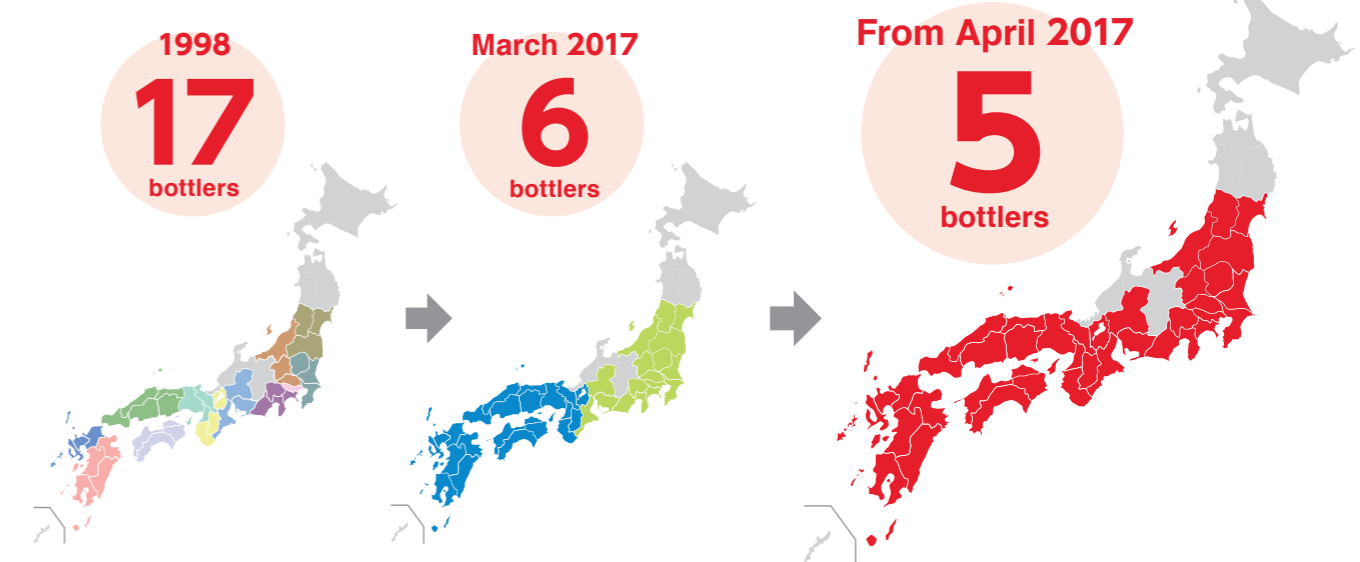
Key Brands by Beverage Category



History of our Company (Background to major mergers and consolidation)

Five bottlers, including our Company, currently produce and sell Coca-Cola products in Japan. Since 1999, we have expanded the scale of our business through integration to become Japan's largest bottler, handling over 90% of the sales volume in Japan.

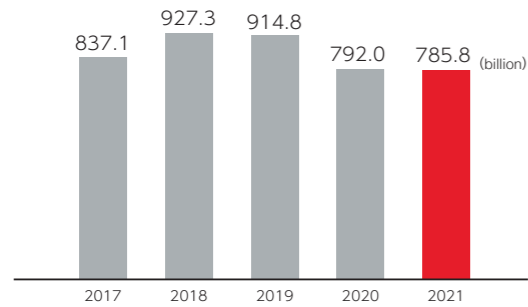
Coca-Cola Bottlers in Japan other than CCBJH  
Hokkaido Coca-Cola Bottling Co., Ltd.  
Michinoku Coca-Cola Bottling Co., Ltd.  
Hokuriku Coca-Cola Bottling Co., Ltd.  
Okinawa Coca-Cola Bottling Co., Ltd.



Financial Highlights (IFRS)

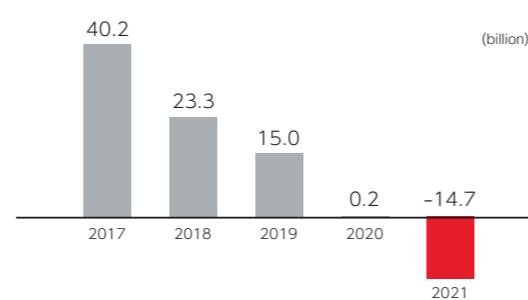
Revenue

**785.8** billion yen



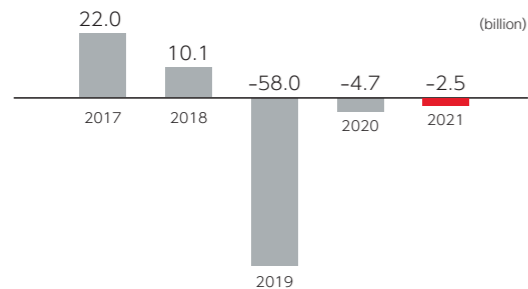
Business Income

**-14.7** billion yen



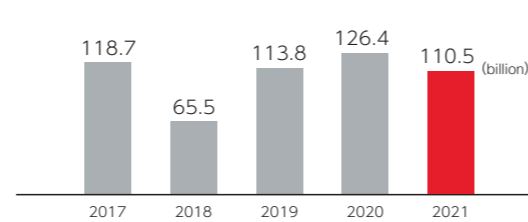
Net Income Attributable to Owners of the Parent

**-2.5** billion yen



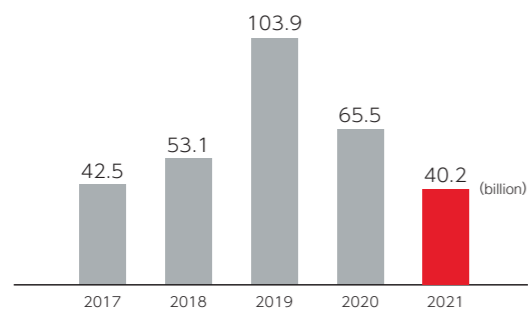
Cash and Cash Equivalents at End of Fiscal Year

**110.5** billion yen



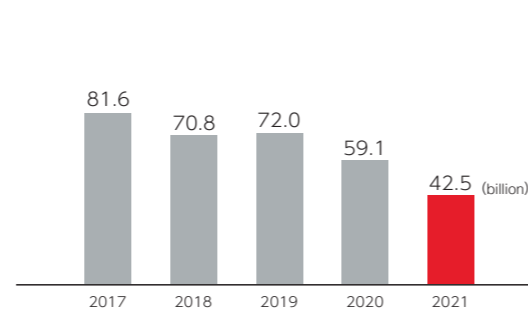
Capital Expenditure

**40.2** billion yen



EBITDA

**42.5** billion yen



Sustainability Highlights

Inclusion

<p><b>Women in manager positions</b> (As of the end of January, 2022)</p> <p><b>6.4%</b> Surpassed initial 6% target and set a new target of <b>20%</b> by 2030.</p>	<p><b>Women on the Board of Directors</b> (As of the end of March, 2022)</p> <p><b>22%</b></p>	<p><b>Employment of people with disabilities*</b> (As of June 1, 2021)</p> <p><b>2.39%</b></p>	<p><b>Number of employees who used childcare leave</b></p> <p><b>164</b></p>
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\* "Report on the Employment Status of People with Disabilities" submitted to Director of the Public Employment Security Office with jurisdiction.

Communities

<p><b>Disaster relief agreements</b></p> <p><b>1,062</b></p>	<p><b>Disaster support vending machines</b></p> <p>Over <b>3,200</b></p>	<p><b>Donation of products through food banks</b></p> <p>About <b>11,000</b> cases</p>	<p><b>Number of SDGs Seminars Held</b></p> <p><b>24</b> seminars More than <b>4,900</b> participants</p>
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Resources

<p><b>Water used per 1L of product</b></p> <p><b>3.24</b> L/L +0.01L/L(YoY)</p>	<p><b>Energy used per 1L of product</b></p> <p><b>0.87</b> MJ/L -0.01MJ/L(YoY)</p>
<p><b>Recycling rate of industrial waste</b></p> <p><b>99.9%</b></p>	<p><b>Ratio of sustainable materials* used in PET bottles</b></p> <p><b>40%</b></p>

\*Sustainable materials refers to the total bottle-to-bottle recycled PET materials and plant-derived PET materials.

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Note1 : In December 2020, the Healthcare and Skincare business has been classified as a discontinued operation as a result of the decision to sell all shares in Q'sai held by the Company. As a result, revenue, Business Income and EBITDA for 2020 and 2021 are the amounts for continuing operations excluding discontinued operations. This sale of shares was completed on February 1, 2021.  
 Note2: We introduce Business Income as a measure of our underlying or recurring business performance after the adoption of IFRS. Business Income deducts cost of goods and SG&A from revenue and includes other income and expenses which we believe are recurring in nature.  
 Note3: EBITDA = Business Income + depreciation and amortization expenses

See the CSV Report for details  
<https://en.ccbji.co.jp/csv/doc.php>

