

■ Coca-Cola West Co., Ltd.

	Y2007	Y2008	Y2009	Y2010	Y2011	Y2012	Y2013	Y2014	Y2015	Y2016
Net sales (million yen)	409,521	395,556	369,698	375,764	399,717	386,637	431,711	424,406	440,476	460,455
Operating income (million yen)	16,056	10,521	2,242	12,003	16,469	13,463	15,927	11,008	14,262	21,143
Operating income/Net revenues (%)	3.9	2.7	0.6	3.2	4.1	3.5	3.7	2.6	3.2	4.6
Recurring profit (million yen)	17,493	11,048	2,085	12,659	16,044	13,845	16,606	10,609	13,723	20,602
Recurring profit margin (%)	4.3	2.8	0.6	3.4	4.0	3.6	3.8	2.5	3.1	4.5
Profit (loss) attributable to owners of parent (million yen)	9,375	129	-7,594	7,582	6,997	6,031	13,625	4,482	9,970	5,245
Return on sales (%)	2.3	0.0	-2.1	2.0	1.8	1.6	3.2	1.1	2.3	1.1
Total assets (million yen)	315,672	277,696	326,818	346,032	342,560	337,348	374,418	337,260	378,105	377,468
Net assets (million yen)	254,025	234,521	222,816	226,267	227,864	231,056	257,936	254,150	260,878	261,173
Equity ratio (%)	80.5	84.4	68.2	65.3	66.4	68.4	68.8	75.2	68.9	69.1
Net earning per share (yen)	88.29	1.25	-75.96	75.84	69.99	60.33	128.15	41.07	91.35	48.05
Book value per share (yen)	2,391.83	2,345.03	2,227.96	2,260.03	2,275.55	2,307.44	2,359.82	2,325.19	2,386.81	2,389.28
Price earnings ratio (times)	28.0	1,549.5	-21.6	19.4	19.1	22.1	17.4	40.4	26.9	71.7
Price book value ratio (times)	1.0	0.8	0.7	0.7	0.6	0.6	0.9	0.7	1.0	1.4
Return on equity (%)	3.7	0.1	-3.3	3.4	3.1	2.6	5.6	1.8	3.9	2.0
Return on assets (%)	5.6	3.7	0.7	3.8	4.7	4.1	4.7	3.0	3.8	5.5
Annual dividend per share (yen)	43.00	43.00	42.00	40.00	41.00	41.00	41.00	41.00	41.00	46.00
Payout ratio (%)	48.7	3,440.0	-	52.7	58.6	68.0	32.0	99.8	44.9	95.7
Cash flow from operating activities (million yen)	33,000	16,180	28,747	31,732	39,960	26,324	40,082	28,628	40,422	34,388
Cash flow from investing activities (million yen)	-23,306	2,153	-23,447	-49,203	-34,050	-14,243	-16,493	-9,590	-24,994	-19,921
Cash flow from financing activities (million yen)	3,586	-31,486	43,297	-16,316	-8,780	-7,149	-8,286	-37,498	22,416	-7,546
Cash and cash equivalents at end of year (million yen)	35,564	22,412	71,221	37,434	34,564	39,495	60,275	41,830	79,828	86,727
Investment (million yen)	19,951	18,032	25,201	16,524	21,201	20,031	20,242	22,783	16,181	25,727
Depreciation (million yen)	22,533	21,741	21,900	22,405	21,371	20,643	23,758	22,943	24,048	17,491
Employees (people)	8,420	8,142	8,172	8,331	8,105	7,877	9,650	8,324	8,837	8,616