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Coca-Cola West Co., Ltd (2579)
February 6, 2009

## 1. Situation of Consolidated Profit and Loss

(January 1, 2008 to December 31, 2008)


* The company lowered earnings estimates on January 30, 2009, but the above plan is based on performance forecast announced as of October 29, 2008
<Reference> Operating income comparison with impact of advanced payment depreciation method of Kinki in 2007 removed


Net Sales


Recurring Income


Net Income


## 2. Profits Change Factor (vs. plan)

(January 1, 2008 to December 31, 2008)

|  |  |  | change | (million yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Major factors for increase/decrease |  |
|  | plan(*1) | actual |  |  |
| Net Sales | 401,000 | 395,556 | -5,443 |  |  |
| Cost of goods sold | 233,000 | 231,624 | -1,375 |  |  |
| Gross profit | 168,000 | 163,931 | -4,068 | Increase in profit from toll fee Impact from sales companies(*2) Impact on CCNBC(*3) Purchasing price of products Impact on other consolidated subsidiaries | $\begin{array}{r} 106 \\ -3,011 \\ -328 \\ -835 \end{array}$ |
| SG\&A | 155,800 | 153,409 | -2,390 | Decrease in personnel cost <br> Decrease in sales commission <br> Decrease in advertising cost <br> Decrease of fuel and travel cost, etc <br> Decrease in depreciation cost <br> Other | $\begin{aligned} & -712 \\ & -701 \\ & -337 \\ & -175 \\ & -163 \\ & -302 \end{aligned}$ |
| Operating income | 12,200 | 10,521 | -1,678 |  |  |
| Non-operating income | 2,200 | 1,531 | -668 |  |  |
| Non-operating expenses | 900 | 1,004 | 104 |  |  |
| Rucurring income | 13,500 | 11,048 | -2,451 | Impact on equity in earnings of affiliates | -756 |
| Extraordinary income | 700 | 732 | 32 |  |  |
| Extraordinary losses | 10,400 | 9,379 | -1,020 | Expense for repair of sales equipments <br> Compensation for retirement of fixed assets <br> Write-down of investment securities <br> Group restructuring expenses <br> Other | $\begin{array}{r} \hline 172 \\ 66 \\ -845 \\ -495 \\ 82 \end{array}$ |
| Income before income taxes, minority interests and other adjustments | 3,800 | 2,402 | -1,397 |  |  |
| Income taxes | 2,790 | 2,260 | -529 |  |  |
| Minority interests | 10 | 12 | 2 |  |  |
| Net income | 1,000 | 129 | -870 |  |  |

*1 The company lowered earnings estimates on January 30, 2009, but the above plan is based on performance forecast announced as of October 29, 2008.
*2 Sales companies are CCWJ, KINKI CCBC, and MIKASA CCBC.
*3 CCNBC (Coca Cola national beverage) is responsible for centralized procurement of ingredients and packaging materials, national demand/supply planning activities, and manufacturing and supply of certain finished beverage products to the bottling partners.

## 3. Profits Change Factor (vs. last year)

(January 1, 2008 to December 31, 2008)
(million yen)

|  | 2007 | 2008 | change | Major factors for increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 409,521 | 395,556 | -13,965 |  |  |
| Cost of goods sold | 234,313 | 231,624 | -2,688 |  |  |
| Gross profit | 175,208 | 163,931 | -11,276 | Impact from sales companies(*1) <br> Impact on CCNBC(*3) Purchasing price of products <br> Impact from sales of consolidated companies <br> Decrease in profit from toll fee <br> Impact on other consolidated subsidiaries | $\begin{array}{r} \hline-6,294 \\ -2,234 \\ -1,691 \\ -322 \\ -735 \end{array}$ |
| SG\&A | 159,151 | 153,409 | -5,742 | Review of advanced payment depreciation method of Kinki <br> Increase of fuel cost due to rapid increase in crude oil price <br> Impact from sales of consolidated companies <br> Decrease in advertising cost <br> Decrease in depreciation cost <br> Decrease of personnel cost <br> Decrease in sales commission <br> Communication, or supplies expenses, etc <br> Decrease of sales equipment cost <br> Other | $\begin{array}{r} 563 \\ 235 \\ -1,394 \\ -1,245 \\ -1,155 \\ -1,136 \\ -720 \\ -248 \\ -177 \\ -465 \end{array}$ |
| Operating income | 16,056 | 10,521 | -5,534 |  |  |
| Non-operating income | 2,433 | 1,531 | -902 |  |  |
| Non-operating expenses | 996 | 1,004 | 7 |  |  |
| Recurring income | 17,493 | 11,048 | -6,444 | Impact on equity in earnings of affiliates | -817 |
| Extraordinary income | 671 | 732 | 61 | Gain on sales of investment securities <br> Gain on sales of a consolidated subsidary <br> Proceeds from governmental subsidy <br> Gain on sales of property, plant, equipment | $\begin{array}{r} 205 \\ 196 \\ -305 \\ -36 \end{array}$ |
| Extraordinary losses | 3,910 | 9,379 | 5,469 | Write-down of investment securities <br> Expense for repair of sales equipment <br> Group restructuring expenses <br> Loss on disposals of fixed assets <br> Loss on sales of consolidated subsidiary's stock <br> Impairment loss <br> Other | $\begin{array}{r} 2,256 \\ 1,413 \\ 1,105 \\ 703 \\ 335 \\ -282 \\ -61 \end{array}$ |
| Income before income taxes, minority interests and other adjustments | 14,254 | 2,402 | -11,852 |  |  |
| Income taxes | 4,866 | 2,260 | -2,606 |  |  |
| Minority interests | 12 | 12 | -0 |  |  |
| Net income | 9,375 | 129 | -9,245 |  |  |

*1 Sales companies are CCWJ, KINKI CCBC, and MIKASA CCBC.
*2 CCNBC (Coca Cola national beverage) is responsible for centralized procurement of ingredients and packaging materials, national demand/supply planning activities, and manufacturing and supply of certain finished beverage products to the bottling partners.
4. Consolidated Balance Sheet and Change Factor

|  | (million yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Dec. } 31 \\ 2007 \end{gathered}$ | $\begin{gathered} \text { Dec. } 31 \\ 2008 \end{gathered}$ | change | Major factors for increase/decrease |  |
| Current assets | 91,220 | 82,074 | -9,146 |  |  |
| Cach and deposit <br> Trade notes and account receivable <br> Marketable securities <br> Inventories <br> Deferred tax asset <br> Other <br> Allowance for doubtful accounts | $\begin{array}{r} \hline 19,567 \\ 23,064 \\ 19,407 \\ 11,721 \\ 2,143 \\ 15,420 \\ -103 \end{array}$ | $\begin{array}{r} 18,592 \\ 21,527 \\ 4,559 \\ 12,638 \\ 2,664 \\ 22,208 \\ -116 \end{array}$ | $\begin{array}{r} -974 \\ -1,537 \\ -14,848 \\ 917 \\ 521 \\ 6,787 \\ -12 \end{array}$ | Sell-off of securities and redeem bonds <br> Increase of down payment |  |
| Fixed assets | 224,452 | 195,622 | -28,830 |  |  |
| Property, plant and equipment | 142,033 | 136,005 | -6,027 |  |  |
| Building and structures Machinery, equipment, vehicle <br> Sales equipment <br> Land <br> Construction in progress <br> Other | $\begin{array}{r} 35,192 \\ 20,181 \\ 27,285 \\ 56,709 \\ 672 \\ 1,992 \\ \hline \end{array}$ | $\begin{array}{r} 33,271 \\ 17,553 \\ 26,099 \\ 56,082 \\ 1,097 \\ 1,900 \\ \hline \end{array}$ | $\begin{array}{r} -1,921 \\ -2,627 \\ -1,186 \\ -627 \\ 425 \\ -91 \\ \hline \end{array}$ |  |  |
| Intangible fixed assets | 4,719 | 4,449 | -269 |  |  |
| Software | 4,719 | 4,449 | -269 |  |  |
| Investment and other assets | 77,698 | 55,166 | -22,532 |  |  |
| Investment in securities <br> Deferred tax asset <br> Advanced payments <br> for retirement expenses <br> Other <br> Allowance for doubtful accounts | 55,794 <br> 3,596 <br> 12,732 <br> 6,147 <br> -572 | 32,136 <br> 3,465 <br> 13,307 <br> 6,779 <br> -522 | $-23,657$ <br> $-130$ <br> 575 <br> 631 <br> 49 | Sell-off of securities, Decline in market value, Increase by purchasing Chugoku Piano's stock |  |
| Total assets | 315,672 | 277,696 | -37,976 |  |  |



|  | (million yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Dec. } 31 \\ 2007 \end{gathered}$ | $\begin{gathered} \text { Dec. } 31 \\ 2008 \end{gathered}$ | change | Major factors for increase/decrease |
| Current liabilities | 42,099 | 25,767 | -16,332 |  |
| Trade notes and account payable Short-term debt Current portion of long-term debt Accrued income taxes Other account payable Note payable for equipment Other | $\begin{array}{r} 5,222 \\ 10,500 \\ 2,000 \\ 3,270 \\ 13,638 \\ 87 \\ 7,380 \end{array}$ | $\begin{array}{r} 3,765 \\ - \\ - \\ 2,769 \\ 13,977 \\ 88 \\ 5,164 \end{array}$ | $\begin{array}{r} -1,456 \\ -10,500 \\ -2,000 \\ -500 \\ 339 \\ 1 \\ -2,215 \\ \hline \end{array}$ | Decrease by paying the company debt Decrease by paying Kinki's debt |
| Long-term liabilities | 19,548 | 17,407 | -2,140 |  |
| Deferred tax liabilities <br> Allowance for employee' retirement benefits <br> Liabilities for directors' and corporate auidtors' retirement benefits <br> Goodwill <br> Other | $\begin{array}{r} \hline 9,040 \\ 5,180 \\ \\ 65 \\ \\ 1,452 \\ 3,809 \end{array}$ | 7,446 5,394 7 7 1,037 3,522 | $\begin{array}{r} \hline-1,594 \\ 213 \\ -58 \\ -414 \\ -286 \\ \hline \end{array}$ |  |
| Total liabilities | 61,647 | 43,174 | -18,472 |  |
| Common stock <br> Additional paid-in capital <br> Retained earnings <br> Treasury stock <br> Net unrealized gains on other marketable securities <br> Gain on deferred hedges <br> Minority interests | $\begin{array}{r} 15,231 \\ 109,074 \\ 140,432 \\ -11,271 \\ 488 \\ 4 \\ 64 \\ \hline \end{array}$ | $\begin{array}{r} \hline 15,231 \\ 109,073 \\ 136,067 \\ -25,756 \\ -165 \\ - \\ 71 \\ \hline \end{array}$ | $\begin{array}{r} - \\ -0 \\ -4,365 \\ -14,485 \\ -654 \\ -4 \\ 6 \end{array}$ | Decrease by dividents payment Share buy back <br> Decline in market value |
| Total shareholders' equity | 254,025 | 234,521 | -19,503 |  |
| Total liabilities and net assets | 315,672 | 277,696 | -37,976 |  |



## 5. Investment, Depreciation, Cash Flow (consolidated)

(January 1, 2008 to December 31, 2008)
(1) Investment, Depreciation

|  |  | (million yen) |  |
| :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 |
|  | Land | 109 | 15 |
|  | Buildings | 2,750 | 1,015 |
|  | Machinery \& Equipment | 3,703 | 1,433 |
|  | Sales equipment | 10,012 | 10,359 |
|  | Other | 3,377 | 5,210 |
|  | Total | 19,951 | 18,032 |
| Depreciation |  | 22,533 | 21,741 |

(2) Cash Flow

|  | (million yen) |  |
| :--- | ---: | ---: |
| Cash flow from <br> operating activities | 2007 | 2008 |
| Cash flow from <br> investing activities | 33,000 | 16,180 |
| Cash flow from <br> financing activities | $-23,306$ | 2,153 |
| Cash and cash equivalents <br> at end of year | 3,586 | $-31,486$ |

## 6. Projections(consolidated)

(January 1, 2009 to December 31, 2009)
(1)Earnings

|  | (million yen, \%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2008 \\ \text { actual } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { plan } \end{gathered}$ | change | \% |
| Net sales | 395,556 | 416,400 | 20,843 | 5.3 |
| Operating income | 10,521 | 13,000 | 2,478 | 23.6 |
| Recurring income | 11,048 | 13,700 | 2,651 | 24.0 |
| Net income | 129 | 5,800 | 5,670 |  |

(2)Investment, Depreciation

|  |  | (million yen) |  |
| :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 2008 \\ \text { actual } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { plan } \end{gathered}$ |
|  | Land | 15 | 930 |
|  | Buildings | 1,015 | 5,984 |
|  | Machinery \& Equipment | 1,433 | 7,094 |
|  | Sales equipment | 10,359 | 10,832 |
|  | Other | 5,210 | 3,837 |
|  | Total | 18,032 | 28,677 |
| Depreciation |  | 21,741 | 21,896 |

## 7. Sales information

(January 1, 2008 to December 31, 2008)
<Sales Volume by brand>

|  |  | (thousand cases, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | \% |
| $\stackrel{\circ}{0}$ | Coca-Cola | 16,973 | 18,152 | +6.9 |
|  | Georgia | 42,373 | 42,216 | -0.4 |
|  | Soukenbicha | 15,659 | 14,268 | -8.9 |
|  | Aquarius | 19,417 | 19,103 | -1.6 |
| $\begin{array}{\|l\|l} \text { 荷 } \end{array}$ | Hajime/Ayataka | 7,263 | 6,733 | -7.3 |
|  | Fanta | 7,603 | 9,260 | +21.8 |
|  | Water | 8,328 | 9,253 | +11.1 |
|  | Minute Maid | 2,257 | 2,745 | +21.6 |
| Other |  | 66,364 | 64,772 | -2.4 |
| Total |  | 186,237 | 186,502 | +0.1 |

* Actuals are the sum of CCWJ, KINKI CCBC and MIKASA CCBC.

Changing quartity equivalent in some products, we adjust sales volume as far as 2007.
<Composition of brand>

<Sales volume by channel>


* Actuals are the sum of CCWJ, KINKI CCBC and MIKASA CCBC.

Changing quartity equivalent in some products, we adjust sales volume as far as 2007.
*1 Vending : Retail sales business to distribute products through vending machine to consumers
*2 Chain store : Wholesale business for supermarket chains
*3 CVS : Wholesale business for convenience store chains
*4 Retail : Wholesale business for grocery stores, liquor shops and other over-the-counter outlets
*5 Food service : Syrup sale business for fast food restaurants, movie theaters, sports arena,
'family restaurants,' and theme parks
<Composition of channel>

<Sales volume by package>

| par |  | (thousand cases, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | \% |
| Bottle |  | 2,073 | 2,082 | +0.4 |
| PET | Small-sized (less than 1001ml) | 42,470 | 40,028 | -5.7 |
|  | Large-sized (more than 1,001ml) | 30,250 | 32,508 | +7.5 |
|  | Subtotal | 72,720 | 72,536 | -0.3 |
| Can (include bottle can) |  | 62,262 | 63,211 | +1.5 |
| Other |  | 6,318 | 6,191 | -2.0 |
| Syrup, powder, food |  | 42,864 | 42,482 | -0.9 |
| Total |  | 186,237 | 186,502 | +0.1 |

* Actuals are the sum of CCWJ, KINKI CCBC and MIKASA CCBC.

Changing quartity equivalent in some products, we adjust sales volume as far as 2007.
<Composition of package>


## 8. Number of vending machines, Share

(1) Number of vending machines

|  |  |  |  | (Units) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | End of 2007 | End of 2008 | change |
| $\begin{aligned} & 0 \\ & \sum_{0}^{0} \\ & 0 \end{aligned}$ | Regular (cans) | 54,194 | 48,060 | -6,134 |
|  | Full service (cans) | 178,407 | 185,361 | +6,954 |
|  | Cup machine | 19,797 | 18,813 | -984 |
|  | Subtotal | 252,398 | 252,234 | -164 |
| Number of machines sold |  | 955 | 706 | -249 |
| Total |  | 253,353 | 252,940 | -413 |

* The abole numbers are the sum of total machines of CCWJ, KINKI CCBC and MIKASA CCBC

Changing classification (regular and full service), the company adjusts the number of machines as far as end of 2007.
(2) Market Share

|  | (\%) |  |
| :--- | :--- | :--- |
|  | 2007 | 2008 |
| Out market share |  | - |

(Source : Intage Vending machine survey)

* Changing research company from 2008, the company documents only 2008 market share.


## 9. Home market share

(January 1, 2008 to December 31, 2008)

|  | (\%) |  |
| :--- | ---: | ---: |
|  | 2007 | 2008 |
| Total | 21.7 | 22.3 |
| Supermarkets | 21.6 | 22.7 |
| CVS | 18.8 | 18.9 |
| Liquor stores | 22.6 | 23.1 |
| Grocery stores | 37.4 | 38.9 |
| Drug stores | 19.6 | 21.7 |

(Source : Intage Inc. of Store Audit)

* The home market share is a manufacturer's share at supermarkets, convenience stores, liquor shops and grocery stores.


## 10. Stock Information

<By type and Number of shares held>
(entities, thousand shares, \%)

|  | 31-Dec-07 |  |  |  |  | 31-Dec-08 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| \# of <br> shareholders | Ratio |  | \# of shares | Ratio | \# of <br> shareholders | Ratio | \# of shares | Ratio |  |
| Financial institutions | 67 | 0.3 | 15,421 | 13.9 | 64 | 0.3 | 19,001 | 17.1 |  |
| Securities firms | 32 | 0.2 | 741 | 0.7 | 33 | 0.2 | 310 | 0.3 |  |
| Other corporations | 479 | 2.2 | 48,626 | 43.7 | 469 | 2.1 | 49,012 | 44.1 |  |
| Foreign corporations | 274 | 1.3 | 29,534 | 26.6 | 258 | 1.2 | 19,826 | 17.8 |  |
| Individuals, others | 20,613 | 96.0 | 11,853 | 10.7 | 21,061 | 96.2 | 11,826 | 10.6 |  |
| Treasury stock | 1 | 0.0 | 4,947 | 4.4 | 1 | 0.0 | 11,148 | 10.0 |  |
| Total | 21,466 | 100.0 | 111,125 | 100.0 | 21,886 | 100.0 | 111,125 | 100.0 |  |

<Dividends and Dividend payout ratios>

|  | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net earning per <br> share (yen) | 122.20 | 113.67 | 77.82 | 17.62 | 85.48 | 116.25 | 108.80 | 93.42 | 82.22 | 88.29 | 1.25 |
| Equity per <br> share (yen) | $1,816.64$ | $2,107.74$ | $2,151.52$ | $1,950.06$ | $2,009.39$ | $2,089.94$ | $2,149.99$ | $2,228.79$ | $2,358.05$ | $2,391.83$ | $2,345.03$ |
| Annual dividend <br> per share (yen) | 30.00 | 32.00 | 32.00 | 34.00 | 34.00 | 36.00 | 40.00 | 40.00 | 42.00 | 43.00 | 43.00 |
| Interim <br> dividend (yen) | 15.00 | 15.00 | 16.00 | 16.00 | 17.00 | 17.00 | 20.00 | 20.00 | 20.00 | 21.00 | 21.00 |
| Year-end <br> dividend (yen) | 15.00 | 17.00 | 16.00 | 18.00 | 17.00 | 19.00 | 20.00 | 20.00 | 22.00 | 22.00 | 22.00 |
| Payout ratio (\%) | 24.5 | 28.2 | 41.1 | 193.0 | 39.8 | 31.0 | 36.8 | 42.8 | 51.1 | 48.7 | $3,440.0$ |
| Adjusted payout <br> ratio (\%) | 24.5 | 28.2 | 45.2 | 193.0 | 39.8 | 31.0 | 36.8 | 42.8 | 51.1 | 48.7 | $3,440.0$ |

<Share splits>

Split ratio of
1:1.1

To the registered shareholders as of
Dec 31, 2000

## 11. Main Consolidated Subsidiaries Financial Data

(January 1, 2008 to December 31, 2008)

|  |  | (million yen) |
| :---: | :---: | :---: |
|  |  | 2008 |
| Coca-Cola West Japan Co., Ltd | Revenues | 160,756 |
|  | Operataing Income | 6,740 |
|  | Total Assets | 81,087 |
|  | Net Assets | 67,700 |
| Kinki Coca-Cola Bottling Co., Ltd | Revenues | 140,514 |
|  | Operataing Income | 2,693 |
|  | Total Assets | 77,867 |
|  | Net Assets | 64,274 |
| Mikasa Coca-Cola Bottling Co., Ltd | Revenues | 27,066 |
|  | Operataing Income | 331 |
|  | Total Assets | 12,221 |
|  | Net Assets | 9,325 |
| Nishinihon Beverage Co., Ltd | Revenues | 18,771 |
|  | Operataing Income | 689 |
|  | Total Assets | 5,803 |
|  | Net Assets | 2,447 |
| Kansai Beverage Service Co., Ltd | Revenues | 27,024 |
|  | Operataing Income | 120 |
|  | Total Assets | 5,225 |
|  | Net Assets | 2,021 |
| Coca-Cola West Products Co., Ltd | Revenues | 12,513 |
|  | Operataing Income | 532 |
|  | Total Assets | 2,119 |
|  | Net Assets | 328 |
| Coca-Cola West Logistics Co., Ltd | Revenues | 13,370 |
|  | Operataing Income | 501 |
|  | Total Assets | 3,032 |
|  | Net Assets | 1,291 |
| Coca-Cola West Equipment Service Co., Ltd | Revenues | 11,460 |
|  | Operataing Income | 201 |
|  | Total Assets | 3,290 |
|  | Net Assets | 1,940 |

* Total Assets and Net Assets : as of December 31, 2008

