## Consolidated Financial Summary for Fiscal Year Ended December 31, 2014 (Japanese Standard)

February 4, 2015
Listed company name: Coca-Cola West Company, Limited
Code number: 2579
Delegate: Title: Representative Director, President
Contact: Title: Department Manager, Finance Department Name: Masakiyo Uike Phone: +81-92-641-8585
Expected date of general shareholders meeting: March 24, 2015
Expected date of the dividend payments: March 25, 2015
Expected date of submission of annual securities report: March 25, 2015
FY 2014 supplementary information: Yes
FY 2014 financial presentation: Yes
(Fractions of one million yen are round off)

1. Consolidated financial results for the fiscal year ended December 31, 2014 (from January 1, 2014 to December 31, 2014)
(Percentages indicate changes over the same period in the prior fiscal year)
(1) Consolidated financial results

|  | Net revenues |  | Operating income |  | Recurring income |  | Net income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended | million yen | \% | million yen | \% | million yen | \% | million yen | \% |
| Dec. 31, 2014 | 424,406 | (1.7) | 11,008 | (30.9) | 10,609 | (36.1) | 4,482 | (67.1) |
| Dec. 31, 2013 | 431,711 | 11.7 | 15,927 | 18.3 | 16,606 | 19.9 | 13,625 | 125.9 |

Note: Comprehensive income
Fiscal Year 2014: 6,931 million yen $<(57.6) \%>\quad$ Fiscal Year 2013: 16,332 million yen $<122.9 \%>$

|  | Earnings per <br> share | Diluted earnings <br> per share | ROE | ROA | Operating income <br> margin |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Year ended | yen | 41.07 | - | $\%$ | $\%$ |
| Dec. 31,2014 | 128.15 | - | 1.8 | 3.0 | 2.6 |
| Dec. 31, 2013 | -2.6 | 4.7 | 3.7 |  |  |

Reference: Equity income of unconsolidated subsidiaries and affiliates
Fiscal Year 2014: 87 million yen Fiscal Year 2013: 1,074 million yen
(2) Consolidated financial position

|  | Total assets | Net assets | Net assets (excl. minority <br> interests) to total assets | Net assets (excl. minority <br> interests) per share |
| :---: | ---: | ---: | ---: | ---: |
| As of | million yen | million yen | yen |  |
| Dec. 31, 2014 | 337,260 | 254,150 | 75.2 | $2,325.19$ |
| Dec. 31, 2013 | 374,418 | 257,936 | 68.8 | $2,359.82$ |

Reference: Net assets (excl. minority interests)
Fiscal Year 2014: 253,775 million yen Fiscal Year 2013: 257,558 million yen
(3) Consolidated cash flows

|  | Net cash from (used in) |  |  | Cash and cash equivalents |
| :---: | ---: | ---: | ---: | ---: |
| at end of period |  |  |  |  |

2. Dividends

|  | Dividends per share |  |  |  |  | Total dividend payments (annual) | Dividendpayout ratio(consolidated) | Ratio of dividends to net assets (consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Record date) | 1Q | 2Q | 3Q | Year-end | Annual |  |  |  |
| Year ended | yen | yen | yen | yen | yen | million yen | \% | \% |
| Dec. 31, 2013 | - | 20.00 | - | 21.00 | 41.00 | 4,474 | 32.0 | 1.8 |
| Dec. 31, 2014 | - | 20.00 | - | 21.00 | 41.00 | 4,474 | 99.8 | 1.8 |
| $\begin{gathered} \text { Dec. } 31,2015 \\ \text { (forecast) } \end{gathered}$ | - | 20.00 | - | 21.00 | 41.00 |  | 95.2 |  |

3. Forecast of consolidated financial results for the fiscal year ending December 31, 2015 (from January 1, 2015 to December 31, 2015)
(Percentages indicate changes over the same period in the prior fiscal year)

|  | Net revenues |  | Operating income |  | Recurring income |  | Net income |  | Earnings per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | million yen | \% | million yen | \% | million yen | \% | million yen | \% | yen |
| Full year 2015 | 427,100 | 0.6 | 10,000 | (9.2) | 9,600 | (9.5) | 4,700 | 4.8 | 43.06 |

## Notes

(1) Changes in significant subsidiaries during the current period : None (changes in specified subsidiaries resulting in change in scope of consolidation)
(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections

1) Changes in accounting policies due to revisions to accounting standards and other : None regulations
2) Changes other than those in 1) above : Yes
3) Changes in accounting estimates : None
4) Restatement of prior period financial statements after error corrections : None
(3) Number of outstanding shares (common share)
5) Number of outstanding shares at the end of period (including treasury shares):

FY 2014: 111,125,714 shares FY 2013: 111,125,714 shares
2) Number of treasury shares at the end of period: FY 2014: 1,984,123 shares FY 2013: 1,982,355 shares
3) Average number of outstanding shares during the period:

FY 2014: $109,142,538$ shares FY 2013: 106,321,696 shares

* Indication regarding execution of the review procedures

At the time of disclosure of this financial summary, the review procedures for the financial statements in accordance with the Financial Instruments and Exchange Act are in progress.

## * Explanation regarding appropriate use of the forecast, other special instructions

Figures in the above forecast are based on information available to management at the time of announcement.
Due to number of inherent uncertainties in the forecast, actual results may differ materially from the forecast.

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－Creating a happy tomorrow for everyone－ みんなの あしたに ハッピーを Coabcta West

Coca－Cola West Co．，Ltd．（2579）
February 4， 2015

## 1. Situation of Consolidated Profit and Loss

(January 1, 2014 to December 31, 2014)


* The above plan is based on performance forecast announced as of October 31, 2014.

Net revenues


Recurring income (loss)


Net income (loss)


Operating income (loss)


## 2. Profits Change Factor (vs. plan)

(January 1, 2014 to December 31, 2014)


[^0]
## 3. Profits Change Factor (vs. last year)

(January 1, 2014 to December 31, 2014)

|  | (million yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2014 | change | Main factors for increase/decrease |  |
| Net revenues | 431,711 | 424,406 | $(7,304)$ | Impact on the soft drink business <br> Impact on the healthcare and skincare business | $\begin{aligned} & (4,111) \\ & (3,192) \end{aligned}$ |
| Cost of goods sold | 216,423 | 211,525 | $(4,898)$ |  |  |
| Gross profit | 215,287 | 212,881 | $(2,406)$ | Impact on the soft drink business <br> Impact on the healthcare and skincare business | $\begin{array}{r} \hline 21 \\ (2,427) \end{array}$ |
| SG\&A | 199,359 | 201,873 | 2,513 | Increase of transportation expenses <br> Increase of sales promotion \& ad expenses <br> Increase of business consignment expenses <br> Decrease in personnel cost <br> Decrease of sales equipment cost <br> Decrease of fuel expenses <br> Impact on the healthcare and skincare business | $\begin{array}{r} 3,434 \\ 3,148 \\ 3,126 \\ (5,801) \\ (657) \\ (249) \\ 211 \end{array}$ |
| Operating income | 15,927 | 11,008 | $(4,919)$ |  |  |
| Non-operating income | 1,973 | 1,264 | (708) | Investment gain on equity method | (987) |
| Non-operating expenses | 1,294 | 1,663 | 369 |  |  |
| Recurring income | 16,606 | 10,609 | $(5,997)$ |  |  |
| Extraordinary income | 14,687 | 611 | $(14,075)$ | Gain on negative goodwill | $(14,438)$ |
| Extraordinary losses | 12,563 | 2,810 | $(9,752)$ | Loss on step acquisitions <br> Restructuring cost <br> Expense related to integration operational management | $\begin{aligned} & (5,567) \\ & (3,346) \\ & (1,025) \end{aligned}$ |
| Income before income taxes and minority interests | 18,730 | 8,409 | $(10,321)$ |  |  |
| Income taxes | 5,060 | 3,894 | $(1,166)$ |  |  |
| Income before minority interests | 13,670 | 4,515 | $(9,155)$ |  |  |
| Minority interests | 44 | 32 | (12) |  |  |
| Net income | 13,625 | 4,482 | $(9,142)$ |  |  |

## 4. Consolidated Balance Sheet and Change Factor

|  |  |  |  | (million yen) |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Dec. } 31 \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Dec. } 31 \\ 2014 \end{gathered}$ | change | Main factors for increase/decrease |
| Current assets | 146,178 | 116,050 | $(30,128)$ |  |
| Cash and deposits | 45,632 | 41,996 | $(3,635)$ |  |
| Trade notes and accounts receivable | 26,876 | 27,797 | 920 |  |
| Marketable securities | 25,132 | 100 | $(25,032)$ | Decrease of maturity of marketable securities due to maturity of bonds payable |
| Merchandise and finished goods | 26,621 | 25,659 | (961) |  |
| Work in process | 566 | 547 | (18) |  |
| Raw materials and supplies | 2,071 | 2,166 | 95 |  |
| Deferred tax assets | 4,933 | 3,299 | $(1,633)$ |  |
| Other | 14,696 | 14,798 | 101 |  |
| Allowance for doubtful accounts | (352) | (316) | 36 |  |
| Fixed assets | 228,239 | 221,210 | $(7,028)$ |  |
| Property, plant and equipment | 147,613 | 144,124 | $(3,489)$ |  |
| Buildings and structures, net | 35,826 | 33,132 | $(2,694)$ |  |
| Machinery, equipment, vehicles, net | 24,818 | 23,252 | $(1,565)$ |  |
| Sales equipment, net | 25,390 | 27,113 | 1,722 |  |
| Land | 59,908 | 59,155 | (753) |  |
| Construction in progress | 14 | 11 | (2) |  |
| Other, net | 1,654 | 1,457 | (196) |  |
| Intangible assets | 49,307 | 47,699 | $(1,607)$ |  |
| Goodwill | 42,189 | 39,539 | $(2,649)$ |  |
| Other | 7,118 | 8,160 | 1,042 |  |
| Investments and other assets | 31,317 | 29,386 | $(1,931)$ |  |
| Investment securities | 17,306 | 19,162 | 1,856 |  |
| Deferred tax assets | 1,635 | 1,708 | 72 |  |
| Advanced payments for retirement expenses | 4,479 | - | $(4,479)$ | Impact from the early application of revised accounting standard for retirement benefits |
| Other | 8,315 | 8,914 | 599 |  |
| Allowance for doubtful accounts | (418) | (398) | 19 |  |
| Total assets | 374,418 | 337,260 | $(37,157)$ |  |


(million yen)

|  | $\begin{gathered} \text { Dec. } 31 \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Dec. } 31 \\ 2014 \end{gathered}$ | change | Main factors for increase/decrease |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities | 81,889 | 51,375 | $(30,513)$ |  |
| Trade notes and accounts payable Current portion of bonds Current portion of longterm loans payable Accrued income taxes Other accounts payable Provision for sales promotion expenses <br> Other | $\begin{array}{r} 16,278 \\ 30,000 \\ 2,517 \\ 3,165 \\ 17,624 \\ 203 \\ 12,098 \end{array}$ | $\begin{array}{r} 17,750 \\ - \\ 2,517 \\ 2,024 \\ 20,649 \\ 260 \\ 8,173 \end{array}$ | 1,471 $(30,000)$ - $(1,141)$ 3,024 57 $(3,925)$ | Decrease by maturity of bonds payable <br> Decrease in accrued expense by payments for restructuring cost (lump-sum allowance for employee transfer, etc.) |
| Long-term liabilities | 34,592 | 31,734 | $(2,858)$ |  |
| Bonds payable <br> Long-term loans payable <br> Deferred tax liabilities <br> Allowance for employees' retirement benefits <br> Net defined benefit liability <br> Liabilities for directors' and corporate auidtors' retirement benefits <br> Other | $\begin{array}{r} \hline 20,000 \\ 5,237 \\ 3,655 \\ 2,048 \\ - \\ 149 \\ 3,501 \\ \hline \end{array}$ | $\begin{array}{r} 20,000 \\ 2,719 \\ 1,270 \\ - \\ 3,871 \\ 149 \\ 3,722 \end{array}$ | $\begin{array}{r} (2,517) \\ (2,384) \\ (2,048) \\ 3,871 \\ 0 \\ 220 \end{array}$ | Impact from the early application of revised accounting standard for retirement benefits <br> Impact from the early application of revised accounting standard for retirement benefits |
| Total liabilities | 116,481 | 83,109 | $(33,371)$ |  |
| Shareholders' equity | 255,346 | 251,079 | $(4,266)$ |  |
| Common stock Capital surplus Retained earnings Treasury stock | $\begin{array}{r} \hline 15,231 \\ 109,072 \\ 135,619 \\ (4,577) \\ \hline \end{array}$ | $\begin{array}{r} \hline 15,231 \\ 109,072 \\ 131,355 \\ (4,580) \end{array}$ | $(4,263)$ (2) | Impact from the early application of revised accounting standard for retirement benefits |
| Accumulated other comprehensive income | 2,212 | 2,696 | 483 |  |
| Net unrealized gains (loss) on other marketable secrities <br> Deferred gains or losses on hedges <br> Foreign currency translation adjustment <br> Remeasurements of defined benefit plans | $2,214$ <br> (1) | $\begin{array}{r} 3,389 \\ 317 \\ 16 \\ (1,026) \end{array}$ | $\begin{array}{r} 1,174 \\ 318 \\ 16 \\ (1,026) \end{array}$ | Impact from the early application of revised accounting standard for retirement benefits |
| Minority interests | 377 | 374 | (2) |  |
| Net assets | 257,936 | 254,150 | $(3,785)$ |  |
| Total liabilities and net assets | 374,418 | 337,260 | $(37,157)$ |  |



## 5. Investment, Depreciation, Cash Flow (consolidated)

(January 1, 2014 to December 31, 2014)
(1) Investment, Depreciation

|  |  | (million yen) |  |
| :---: | :---: | :---: | :---: |
|  |  | 2013 | 2014 |
|  | Buildings | 770 | 826 |
|  | Machinery \& Equipment | 6,368 | 4,985 |
|  | Sales equipment | 9,501 | 12,204 |
|  | Other | 5,832 | 4,769 |
|  | Construction in progress | $(2,230)$ | (2) |
|  | Total | 20,242 | 22,783 |
| Depreciation |  | 23,758 | 22,943 |

(2) Cash Flow

|  | (million yen) |  |
| :--- | ---: | ---: |
|  | 2013 | 2014 |
| Cash flow from <br> operating activities | 40,082 | 28,628 |
| Cash flow from <br> investing activities | $(16,493)$ | $(9,590)$ |
| Cash flow from <br> financing activities | $(8,286)$ | $(37,498)$ |
| Cash and cash equivalents <br> at end of year | 60,275 | 41,830 |

## 6. Projections (consolidated)

(January 1, 2015 to December 31, 2015)
(1)Earnings

|  | (million yen, \%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2014 \\ \text { actual } \end{gathered}$ | $\begin{aligned} & 2015 \\ & \text { plan } \end{aligned}$ | change | \% change |
| Net revenues | 424,406 | 427,100 | 2,693 | 0.6 |
| Operating income | 11,008 | 10,000 | $(1,008)$ | (9.2) |
| Recurring income | 10,609 | 9,600 | $(1,009)$ | (9.5) |
| Net income | 4,482 | 4,700 | 217 | 4.8 |

(2)Investment, Depreciation

|  |  | (million yen) |  |
| :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 2014 \\ \text { actual } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { plan } \end{gathered}$ |
| $\begin{aligned} & \text { E } \\ & \text { O} \\ & \text { B } \\ & \stackrel{\rightharpoonup}{0} \\ & = \end{aligned}$ | Buildings | 826 | 1,373 |
|  | Machinery \& Equipment | 4,985 | 3,807 |
|  | Sales equipment | 12,204 | 11,966 |
|  | Other | 4,766 | 2,507 |
|  | Total | 22,783 | 19,654 |
| Depreciation |  | 22,943 | 23,728 |

## 7. Sales information

(January 1, 2014 to December 31, 2014)
<Sales volume by brand>

|  |  | (thousand cases, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 | 2014 | \% change |
| $\begin{aligned} & \underset{\theta}{\rho} \\ & \infty \\ & \infty \end{aligned}$ | Coca-Cola | 15,281 | 15,313 | 0.2 |
|  | Coca-Cola Zero | 7,049 | 6,928 | (1.7) |
|  | Fanta | 9,068 | 8,761 | (3.4) |
|  | Georgia | 44,746 | 45,351 | 1.4 |
|  | Sokenbicha | 11,835 | 11,005 | (7.0) |
|  | Aquarius | 22,896 | 20,321 | (11.2) |
|  | Ayataka | 14,433 | 16,205 | 12.3 |
|  | I LOHAS | 9,543 | 11,852 | 24.2 |
| Other |  | 82,508 | 80,939 | (1.9) |
| Total |  | 217,359 | 216,675 | (0.3) |

Notes : Sales volume in 2013 is revised retroactively due to standardization of counting method in the affiliated company.
$<$ Composition of brand>

<Sales volume by channel>

|  | (thousand cases, \%) |  |  |  |
| :--- | :--- | ---: | ---: | ---: |
|  | 2013 |  | 2014 |  |

Notes : Sales volume in 2013 is revised retroactively due to standardization of counting method in the affiliated company.
*1 Vending : Retail sales business to distribute products through vending machine to consumers
*2 Supermarket: Wholesale business for supermarket, drug store, discount store, home center chains
*3 CVS : Wholesale business for convenience store chains
*4 Retail : Wholesale business for grocery stores, liquor shops and other over-the-counter outlets
*5 Food service : Syrup sale business for fast food restaurants, movie theaters, sports arena, 'family restaurants,' and theme parks
<Composition of channel>

<Sales volume by package>

|  |  | (thousand cases, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 | 2014 | \% change |
| PET | Small-sized (less than 1,000ml) | 58,499 | 60,030 | 2.6 |
|  | Medium-sized (less than 1,500ml) | 1,801 | 1,697 | (5.8) |
|  | Large-sized (1,500ml or more) | 43,659 | 45,262 | 3.7 |
|  | Subtotal | 103,959 | 106,989 | 2.9 |
| Can |  | 56,197 | 55,380 | (1.5) |
| Other |  | 15,534 | 13,900 | (10.5) |
| Syrup, powder |  | 41,669 | 40,406 | (3.0) |
| Total |  | 217,359 | 216,675 | (0.3) |

Notes: Sales volume in 2013 is revised retroactively due to standardization of counting method in the affiliated company.
<Composition of package>


## 8. Number of Vending Machines, Market Share

(1) Number of vending machines

|  | (thousands units) |  |  |
| :--- | ---: | ---: | ---: |
|  | End of <br> 2013 | End of <br> 2014 | change |
| Can vending machine | 309 | 309 | 0 |
| Cup vending machine | 25 | 23 | $(1)$ |
| Total | 333 | 332 | $(1)$ |

Notes: Figures are the combined total of Coca-Cola West Co., Ltd. and its affiliated company Nishinihon Beverage Co., Ltd.
(2) Market share of vending machines

|  | $(\%)$ |  |
| :--- | ---: | ---: |
|  | 2013 | 2014 |
| Out market share | 30.8 | 31.7 |

(Source : Survey of vending machines conducted by McNET Inc. from June to July in 2013, from May to June in 2014.)

## 9. Home Market Share

(January 1, 2014 to December 31, 2014)

|  | (\%) |  |
| :--- | ---: | ---: |
|  | 2013 | 2014 |
| Total |  |  |
| Supermarkets | 23.0 | 23.0 |
| CVS | 21.2 | 22.2 |
| Retail stores | 20.3 | 20.2 |
| Drug stores | 23.0 | 23.5 |
| Discount stores | 21.7 | 24.1 |

Notes: Market share in 2013 is revised retroactively due to reconsideration of channel segmentations.
(Source : Store Audit conducted by Intage Inc.)

## 10. Stock Information

<By type and Number of shares held>
(entities, thousand shares, \%)

|  |  |  |  |  |  | (ent | s, thousan | hares, \%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dec.31, 2013 |  |  |  | Dec.31, 2014 |  |  |  |
|  | Number of shareholders | Ratio | Number of shares | Ratio | Number of shareholders | Ratio | Number of shares | Ratio |
| Financial institutions | 73 | 0.2 | 16,902 | 15.2 | 72 | 0.1 | 20,027 | 18.0 |
| Securities firms | 29 | 0.1 | 3,301 | 3.0 | 29 | 0.0 | 2,379 | 2.1 |
| Other corporations | 481 | 1.2 | 46,515 | 41.9 | 505 | 0.8 | 46,499 | 41.9 |
| Foreign corporations | 396 | 1.0 | 28,935 | 26.0 | 308 | 0.5 | 20,912 | 18.8 |
| Individuals, others | 37,720 | 97.5 | 13,488 | 12.1 | 62,916 | 98.6 | 19,322 | 17.4 |
| Treasury stock | 1 | 0.0 | 1,982 | 1.8 | 1 | 0.0 | 1,984 | 1.8 |
| Total | 38,700 | 100.0 | 111,125 | 100.0 | 63,831 | 100.0 | 111,125 | 100.0 |

<Dividends and Dividend payout ratios (consolidated)>

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Earning per share (yen) | 108.80 | 93.42 | 82.22 | 88.29 | 1.25 | $(75.96)$ | 75.84 | 69.99 | 60.33 | 128.15 | 41.07 |
| Equity per share (yen) | $2,149.99$ | $2,228.79$ | $2,358.05$ | $2,391.83$ | $2,345.03$ | $2,227.96$ | $2,260.03$ | $2,275.55$ | $2,307.44$ | $2,359.82$ | $2,325.19$ |
| Annual dividend <br> per share (yen) <br> Interim dividend (yen) <br> Year-end dividend (yen) | 20.00 | 20.00 | 40.00 | 42.00 | 43.00 | 43.00 | 42.00 | 40.00 | 41.00 | 41.00 | 41.00 |
| 41.00 |  |  |  |  |  |  |  |  |  |  |  |
| Payout ratio (\%) | 36.8 | 42.8 | 51.1 | 48.7 | $3,440.0$ | - | 52.7 | 58.6 | 68.0 | 32.0 | 99.8 |

## 11. Segment Information

|  | (million yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  |  | 2014 |  |  |
|  | Soft drink | Healthcare and skincare | Total | Soft drink | Healthcare and skincare | Total |
| Net revenues | 394,731 | 36,979 | 431,711 | 390,620 | 33,786 | 424,406 |
| To outside customers and consumers | 394,731 | 36,979 | 431,711 | 390,620 | 33,786 | 424,406 |
| Intersegment sales or transfers | - | - | - | - | - | - |
| Segment profit | 10,383 | 5,544 | 15,927 | 8,102 | 2,905 | 11,008 |

Notes: Net revenues and segment profit are based on net revenues and operating income reported in the consolidated statements of income.


[^0]:    * The above plan is based on performance forecast announced as of October 31, 2014.

