

# Third Quarter 2007 Results Presentation

October 30, 2007

Coca-Cola West Holdings (2579)

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- >Performance trend
- **≻Coca-Cola West Group Structure**
- >Our group companies-principal business
- **≻**Coca-Cola system in Japan
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### **Summary**

#### I. 3Q results (from July to September)

- **1**Sales volume: The third consecutive quarter of sales volume growth.

  OTC share increased 0.2 percent
- 2Financial results: Total revenues increased 1%, operating income increased 29%, recurring income increased 31%, net income increased 33%

#### II. 4Q business plan (from October to December)

- **1** Sales volume: +1.7%
- 2Strengthen the marketing activities of hot drinks
- 3 Launch the high quality green tea 'Ayataka'

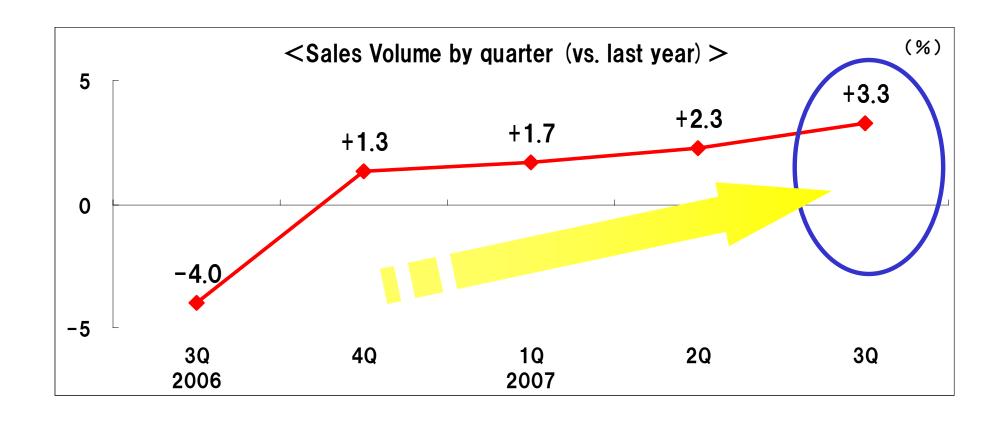
#### III. Initiatives for the next generation

- **1**We have started two projects toward the world leading bottler
  - Marketing next generation model project
  - Vending next generation model project

# 1.3Q results (3 months)

### 3Q Highlight (from July to September) -Sales volume

					(thousand cas	ses except %
2006		2007 3Q				
3Q	nlan	antual	vs. plan		vs. las	t year
actual	plan	actual	change	%	change	%
53,663	55,847	55,413	-433	-0.8	+1,750	+3.3



### 3Q Highlight -Brand

#### Actual sales volume by brand

(thousand cases except %)

		3Q 2007					
		actual	vs. p	lan	vs. last year		
		actuai	change	%	change	%	
С	Coca-Cola	5,813	+572	+10.9	+1,152	+24.7	
0	Georgia	9,616	-840	-8.0	-365	-3.7	
r	Soukenbicha	5,388	+213	+4.1	+437	+8.8	
е	Aquarius	8,275	-72	-0.9	-51	-0.6	
Pri	ority	4,757	+615	+14.8	+1,542	+48.0	
Co	mplement	7,324	-761 -9.4 -1,106		-13.1		
Other		14,240	-160	-1.1	+141	+1.0	
	Total	55,413	-433	-0.8	+1,750	+3.3	

\*Priority brand: Sprite, Karada Meguricha, Mineral Water,

Minute Maid

\*Complement brand: Hajime, Fanta, Qoo, Koucha Kaden,

Canada Dry, Hung Oolong Tea

#### Review

#### <Core Brand>

#### ■Coca-Cola TM

- The forth consecutive quarter of sales volume growth (3Q: +24.7%)
  - -Continued success of Coca-Cola Zero

#### Georgia

- •Declined 3.7%, reflecting softness in the category due to prolonged warm weather
- Reaction of renewals (Emerald, Tasty, European)

#### Soukenbicha

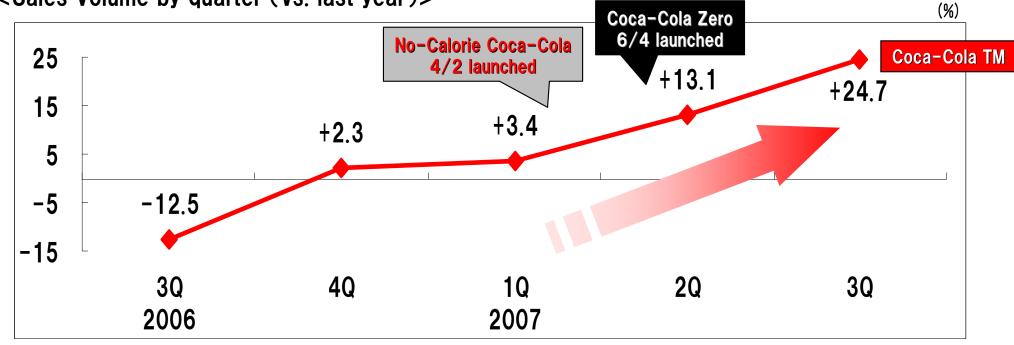
•High single digit growth due to success of seasonable flavors (3Q: +8.8%)

#### Aquarius

- •Declined 0.6% as a reaction of launching new product, Free Style, last year.
- <Priority Brand>
- Mineral Water increased 56.0%
- Minute Maid increased 39.8%

### 3Q Highlight — Coca-Cola

<Sales Volume by quarter (vs. last year)>



<Ref. Sales Volume of the quarter>

	Target	Volume (thousand C/S)	Component (%)	Vs. last year (%)
Red (Coca-Cola)	Age16-24, M/F	1,180	67.1	+5.1
Silver (No-Calorie Coca-Cola)	Age25+, Female	203	10.7	<b>* -14.6</b>
Black (Coca-Cola Zero)	Age25+, Man	397	22.2	_
Coca-Cola TM		1,780	100.0	+24.7

### 3Q Highlight — Georgia

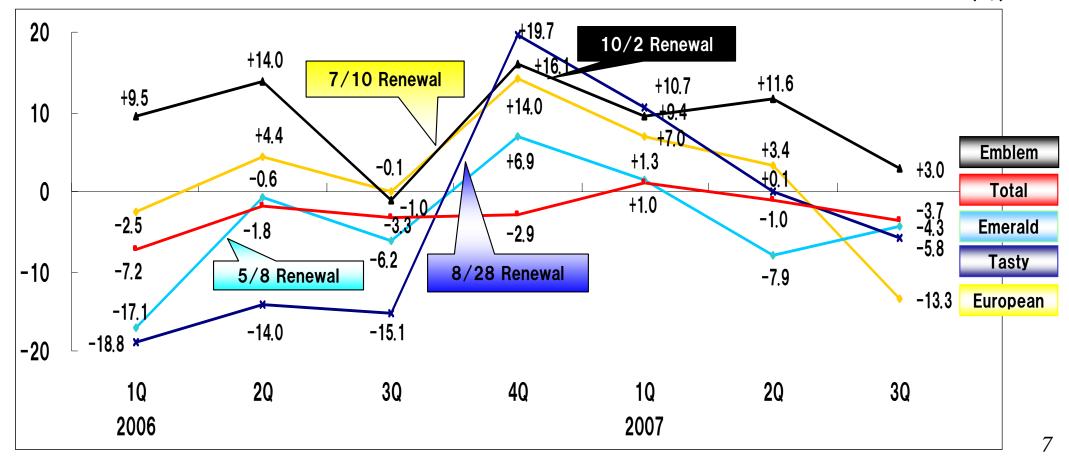
<Core flavors sales of the quarter>

(thousand cases, %)

(%)

	Sales	Vs. LY	Change
European	1,731	-13.3	-267
Emerald	1,386	-4.3	-62
Tasty	638	-5.8	-39
Emblem	1,009	+3.0	30
Total Georgia	9,616	-3.7	-365

Core flavors and total Georgia sales volume by quarter (vs. last year) >



### 3Q Highlight — Channel

#### Actual sales volume by channel

(thousand cases except %)

		3Q 2007						
	ootuol	VS.	plan	vs. las	st year			
	actual	change	%	change	%			
Vending	16,735	-420	-1.4	+185	+1.1			
Chain Store	13,836	+427	+3.2	+1,131	+8.9			
CVS	5,216	-288	-5.2	-140	-2.6			
Retail	7,661	-4	-0.1	-98	-1.3			
Food Service	5,315	+31	+0.6	+416	+8.5			
Other	6,650	-359	-5.1	+257	+4.0			
Total	55,413	-433	-0.8	b	+3.3			

When the influence accompanying CCWJ/NNB enterprise adjustment (\*) is removed,

CCWH Vending (vs.ly): +3.7% CCWJ Vending (vs.ly): +5.5%

\*CCWJ/NNB enterprise adjustment :

transferred CCWJ's cup machines to NNB

transferred NNB's Coca-Cola vending machines to CCWJ (Sales volume of NNB is accounted in 'Other' section)

#### Review

<Sales volume by area (vs. last year) >

(%)

_	CCWJ	Kinki	Mikasa
Vending	+0.2	+1.8	+3.3
Chain Store	+9.1	+10.7	+2.1

#### Vending

•CCWJ: Not to miss sales opportunities.

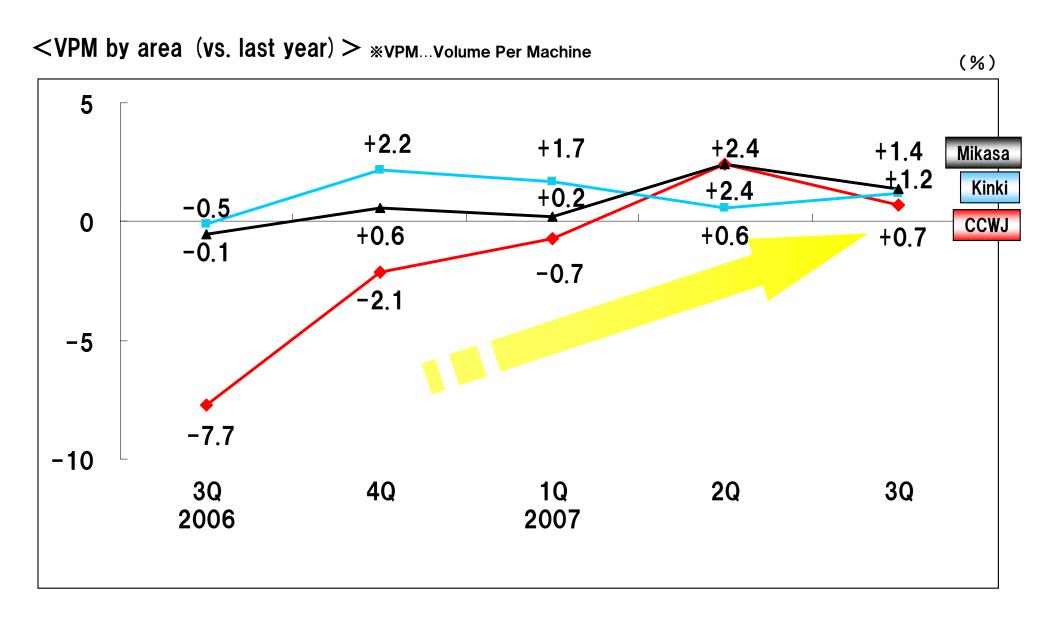
Leveraged the promotion of Minaqua and 500ml sized of cans

•Kinki : Three color Cola strategy delivered growth for all three brands.

Decreased the number of removal units.

- Mikasa: Developed new vending machines.
- ■Chain Store ⇒ Increased sales volume in all area after executing operating plans.
- CCWJ: Focus on Aquarius and Mineral water.
- •Kinki :Strengthened strategy with large sized PET bottles.
- •Mikasa: Strengthened strategy with large sized PET bottles.

### 3Q Highlight — Vending



### 3Q Highlight — Chain Store

<Gross profit (Vs. last year) >

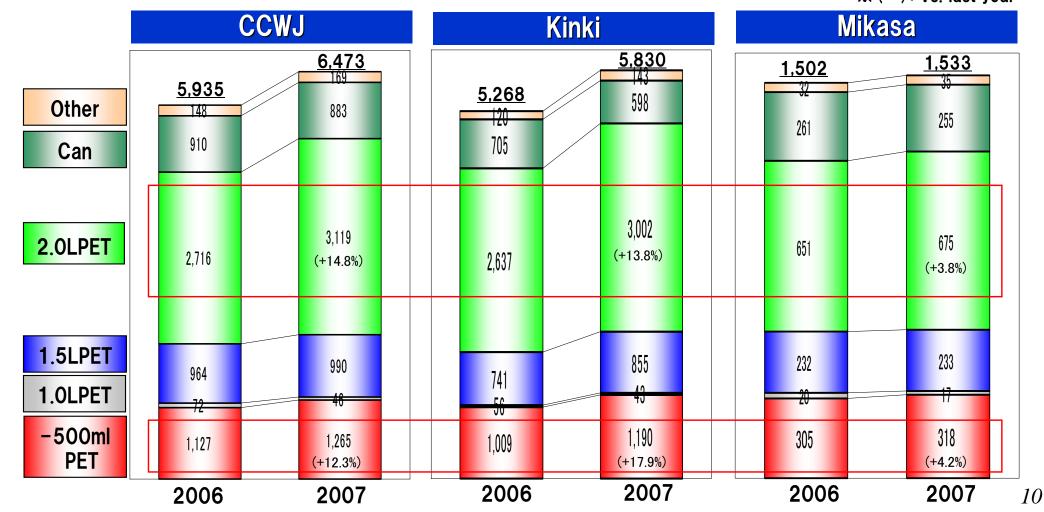
Vs. last year

CCWJ Kinki Mikasa
Gross profit +4.7 +4.3 +0.0

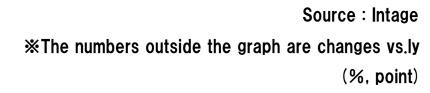
<Sales volume by packages (Vs. last year>

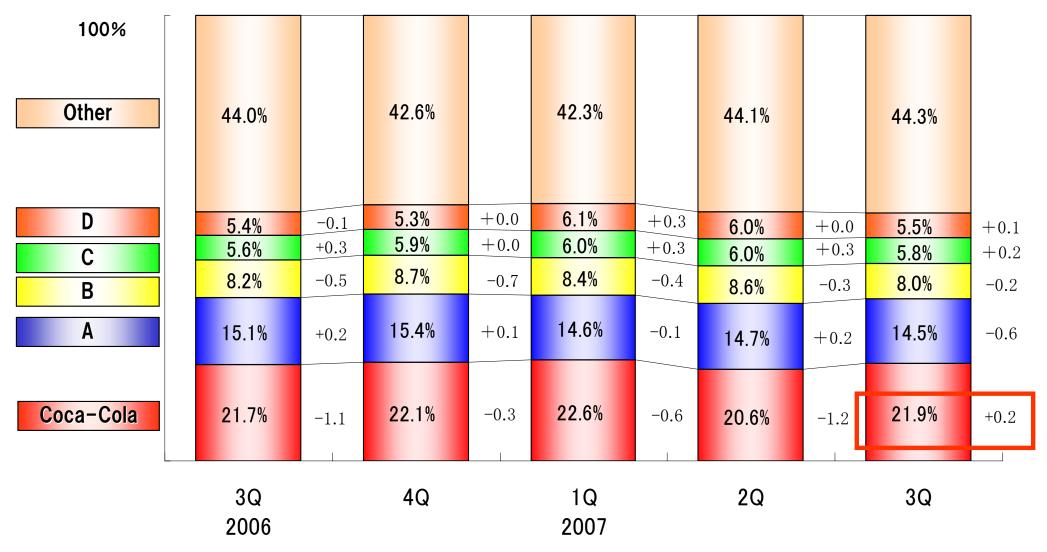
(thousand cases) \*\*( ): Vs. last year

(%)



### OTC Market Share (excluding vending machine) - CCWH area





### 3Q Highlights — Consolidated P/L

	2006	2007 3Q					
	3Q	plan	actual	vs. p		vs. last	year
(million yen except %)	actual	<b>※</b>		change	%	change	%
Revenues	116,497	118,000	117,653	-346	-0.3	1,156	1.0
Cost of goods sold	67,272	68,100	68,111	11	0.0	839	1.2
Gross profit	49,225	49,900	49,541	-358	-0.7	316	0.6
SG&A	43,520	43,400	42,181	-1,218	-2.8	-1,339	-3.1
Operating income	5,704	6,500	7.360	860	13.2	1,656	29.0
Non-operating income	476	600	628	28	4.7	151	31.8
Non-operating expenses	272	200	230	30	15.4	-41	-15.2
Recurring income	5,909	6,900	7,758	858	12.4	1,849	31.3
Extraodinary income	28	_	_	-	_	-28	_
Extraodinary losses	542	200	185	-14	-7.3	-356	-65.8
Income before							
income taxes,	5,395	6,700	7,572	872	13.0	2,177	40.3
minority interests							
Income taxes	1,936	2,594	2,965	371	14.3	1,029	53.2
Minority interests	4	6	5	0	-13.3	0	19.0
Net income	3,455	4,100	4,602	502	12.3	1,147	33.2

Impact on MK CCBC: +199 million yen

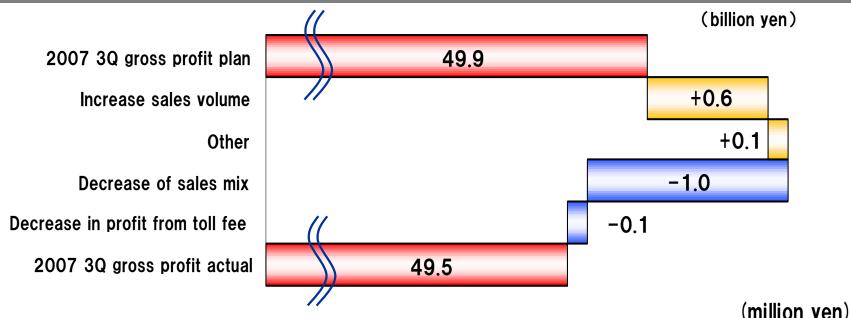
\*The above plan is based on the performance forecast announced as of August 9, 2007.

<Ref.: In case of not reviewing of depreciation method>

Impact on review of depreciation method: +510 million yen

		2006		2007 3Q		
		3Q	actual	Vs. last year		
		acutal		change	%	
Operating	Income	5,704	6,850	1,145	20.1	
Recurring	Income	5,909	7,247	1,338	22.7	

### 3Q Gross Profit Change Factors (vs. plan)



				(IIIIIIIOII <b>ye</b> ii)
		Revenues	COGS	<b>Gross profit</b>
CCWJ	<b>Sales volume (+417,000C/S)</b>	815	442	373
	Sales mix	-689	-124	-565
	Subtotal	126	318	-192
Kinki	Sales volume (+269,000C/S)	491	223	268
	Sales mix	-632	-241	-391
	Subtotal	-141	-18	-123
Mikasa	Sales volume (-9,000C/S)	-15	-9	-6
	Sales mix	-110	-21	-89
	Subtotal	-125	-30	-95
<b>Profit from</b>	toll fee	-72	9	-81
Impact on other group companies		-185	-210	25
Other		51	-58	109
	Total	-346	11	-358

### **3Q** Operating Income Change Factors (vs. plan)

2007 3Q operating income plan

Decrease of gross profit

Decrease of advertising cost

Decrease of sales commission

Decrease of depreciation cost

2007 3Q operating income actual

(billion yen)

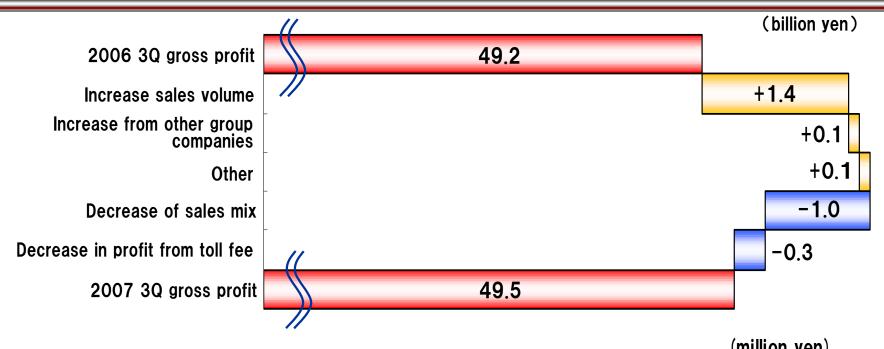
-0.4

+0.8

+0.3

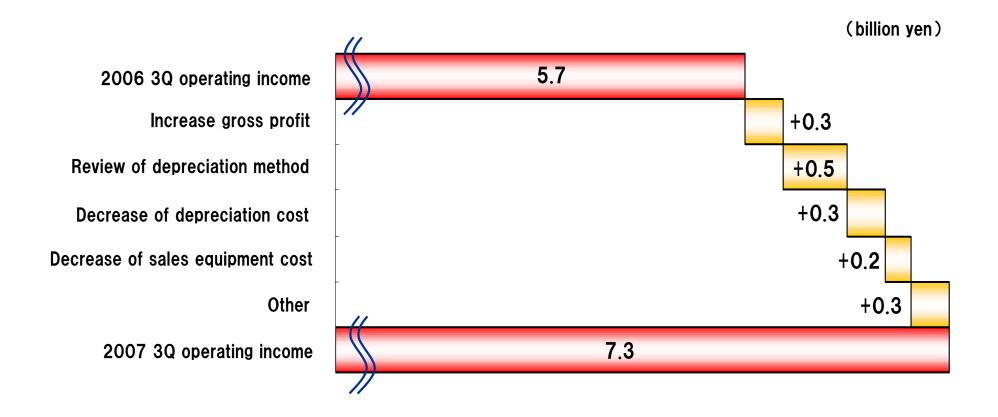
+0.1

### 3Q Gross Profit Change Factors (vs. last year)



				<u>(million yen)</u>
		Revenues	COGS	<b>Gross profit</b>
CCWJ	Sales volume (+952,000C/S)	1,881	1,030	851
	Sales mix	-1,214	-563	-651
	Subtotal	667	467	200
Kinki	Sales volume (+793,000C/S)	1,358	768	590
	Sales mix	-865	-524	-341
	Subtotal	493	244	249
Mikasa	Sales volume (+6,000C/S)	10	6	4
	Sales mix	-107	-93	-14
	Subtotal	-97	-87	-10
Profit from	toll fee	-24	296	-320
Other group	companies	117	48	69
Other		_	-129	129
Total		1,156	839	316

### 3Q Operating Income Change Factors (vs. last year)



## II. 9 months results

### Results (9 months) — vs.plan

	(million yen except %)					
			2007 9 mg	nths		
	plan	%	actual	%	vs.plan	%
Revenues	310,800	100.0	310,520	100.0	-279	-0.1
Cost of goods sold	178,100	57.3	178,194	57.4	94	0.1
Gross profit	132,700	42.7	132,325	42.6	-374	-0.3
SG&A	122,000	39.3	120,827	38.9	-1,172	-1.0
Operating income	10,700	3.4	11,498	3.7	798	7.5
Non-operating income	1,900	0.6	1,852	0.6	-47	-2.5
Non-operating expenses	800	0.3	741	0.2	-58	-7.4
Recurring income	11,800	3.8	12,610	4.1	810	6.9
Extraodinary income	300	0.1	277	0.1	-22	-7.6
Extraodinary losses	800	0.3	727	0.2	-72	-9.1
Income before,income taxes,minority interests	11,300	3.6	12,159	3.9	859	7.6
Income taxes	4,490	1.4	4,857	1.6	367	8.2
Minority interests	10	0.0	8	0.0	-1	-12.0
Net income	6,800	2.2	7,293	2.3	493	7.3

### Results (9 months) — vs.last year

	(million yen except %)						
		9 months					
	last ye	ar	this year		vs.last	year	
	actual	%	actual	%	change	%	
Revenues	228,190	100.0	310,520	100.0	82,329	36.1	
Cost of goods sold	129,756	56.9	178,194	57.4	48,438	37.3	
Gross profit	98,434	43.1	132,325	42.6	33,891	34.4	
SG&A	89,599	39.3	120,827	38.9	31,227	34.9	
Operating income	8,834	3.9	11,498	3.7	2,663	30.2	
Non-operating income	1,173	0.5	1,852	0.6	679	57.9	
Non-operating expenses	633	0.3	741	0.2	107	16.9	
Recurring income	9,373	4.1	12,610	4.1	3,236	34.5	
Extraodinary income	28	0.0	277	0.1	248	858.9	
Extraodinary losses	661	0.3	727	0.2	65	10.0	
Income before,income taxes,minority interests	8,741	3.8	12,159	3.9	3,418	39.1	
Income taxes	3,645	1.6	4,857	1.6	1,211	33.2	
Minority interests	-89	0.0	8	0.0	98	_	
Net income	5,185	2.3	7,293	2.3	2,108	40.7	

<Ref. : In case of not reviewing of depreciation method>

	(million yen exc						
	last ye	ar	this y	ear	vs.last	year	
	actual %		actual	%	change	%	
Operating income	8,834	3.9	11,456	3.7	2,622	29.7	
Recurring income	9,373	4.1	12,568	4.0	3,194	34.1	

# Reference: Results (9 months) — vs.last year In case of adding ex-Kinki group's actual

	(million yen except %)							
	9 months							
	last yea	ar	actua	I	vs.last y	ear		
		%		%		%		
Revenues	308,821	100.0	310,520	100.0	1,698	0.6		
Cost of goods sold	176,499	57.2	178,194	57.4	1,695	1.0		
Gross profit	132,322	42.8	132,325	42.6	3	0.0		
SG&A	122,881	39.8	120,827	38.9	-2,053	-1.7		
Operating income	9,441	3.1	11,498	3.7	2,057	21.8		
Non-operating income	1,568	0.5	1,852	0.6	283	18.1		
Non-operating expenses	1,062	0.3	741	0.2	-321	-30.3		
Recurring income	9,947	3.2	12,610	4.1	2,662	26.8		
Extraodinary income	29	0.0	277	0.1	247	843.2		
Extraodinary losses	2,599	0.8	727	0.2	-1,871	-72.0		
Income before,income taxes,minority interests	7,377	2.4	12,159	3.9	4,782	64.8		
Income taxes	2,895	0.9	4,857	1.6	1,962	67.8		
Minority interests	7	0.0	8	0.0	1	23.5		
Net income	4,475	1.4	7,293	2.3	2,818	63.0		

<Ref.: In case of not reviewing of depreciation method>

					(million yen e	except %)
	last year		actual		vs.last year	
		%		%		%
Operating income	9,441	3.1	11,456	3.7	2,015	21.3
Recurring income	9,947	3.2	12,568	4.0	2,620	26.3

# III. 4Q Business Plan

### **4Q Performance Projections**

<Sales volume>

(thousand cases except %)

	2006		2007 4Q		
	4Q	plan	vs. last year		
actual		piaii	change	%	
CCWH	43,712	44,462	750	+1.7	

<Consolidated P/L>

(million yen except %)

	2006	2007 4Q				
	<b>4Q</b>	plan	vs. last	year		
	actual	piaii	change	%		
Revenues	99,631	101,800	2,168	2.2		
Gross profit	43,122	44,100	977	2.3		
Operating income	3,486	4,300	813	23.3		
Recurring income	3,851	4,500	648	16.8		
Net income	2,385	2,600	214	9.0		

Impact on MK CCBC: +124million yen

<Ref.: In case of not reviewing of depreciation method>

(million yen except %)

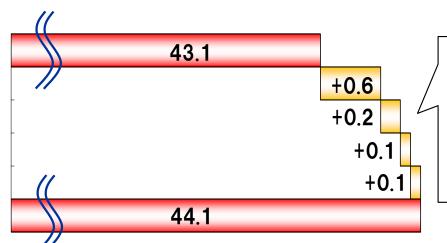
2006 2007 4Q vs. last year **4Q** plan actual <u>change</u> Operating income 4.9 3,486 3,656 170 3,851 3,856 Recurring income

Impact on review of depreciation method: +644million yen

### 4Q Consolidated Profit Factors (vs. last year)

<Gross profit>

2006 4Q gross profit
Increase sales volume
Increase by sales mix
Other group companies
Other
2007 4Q gross profit



(billion yen)

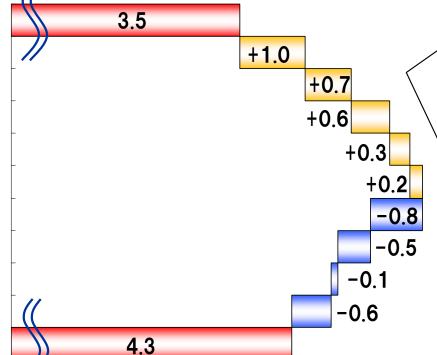
<u>Vs. last year : +1.0</u>

- **★Main factors for increase** 
  - •Sales volume 0.6
  - •Sales mix 0.2
  - Other group companies 0.1

<Operating income ≥

Increase of gross profit
Review of depreciation method
Decrease of personnel cost
Decrease of sales equipment
cost
Decrease of depreciation cost
Increase of advertising cost
Increase of sales commission
Increase of service fee
Other

2007 4Q operating income



Vs. last year: +0.8 \*Main factors for increase Gross profit 1.0 Review of depreciation method 07 0.6 Personnel cost Sales equipment cost 0.3 Depreciation cost 0.2 \*Main factors for decrease Advertising cost -0.8

Sales commission

Service fee

-0.5

-0.1

### 4Q Point of marketing activities

#### >Strengthen marketing activities of hot drinks

- **1**Vending channel
  - •Focus on main flavors of coffee (standard/bitter/black/cafe au lait)
  - Launch various categories (teas/sports/soup/cocoa)

#### **2**0TC channel

- Expand product line of category and make it attractive
- Install the sales equipment for hot drinks

	HOT DRINKIDS												
	Coff	ee	Blen	d tea	Gree	n tea	Black	k tea	Spo	orts		Other	
	警察に を を を を を を を を を を を を を を を を を を を	CAFÉ	<b>夾健美茶</b>	英健美 東健美 東	· · · · · · · · · · · · · · · · · · ·	綾鷹の	超來花店	紅茶花坛	Vitamin Hot guard	Vitamin guard.  Vitamin guard.  Section 1 a metal.  Section 1 a metal.  Section 1 a metal.	Text-of-	Bistrone	1724 172 174 257 1827 1827 1827 1827
VD		0		0		0		0		0		0	0
ОТС	0	0	0	0	0	0	0	0	0	0	0	0	0

### **4Q Brand Strategy**

#### Sales volume plan by brand

(thousand cases, %)

(tilousaliu cases,							
		2006		2007 4Q			
		4Q	plan	vs. last	year		
		actual	Piaii	change	%		
	Coca-Cola	3,202	3,516	314	+9.8		
C	Georgia	11,560	11,676	116	+1.0		
r e	Soukenbicha	3,322	3,425	103	+3.1		
	Aquarius	3,271	3,300	29	+0.9		
Pri	ority	2,453	2,715	262	+10.7		
Co	mplement	6,604	6,504	-100	-1.5		
Otl	her	13,299	13,326	27	+0.2		
	Total	43,712	44,462	750	+1.7		

\*Priority brand : Sprite, Karada Meguricha, Mineral Water,
Minute Maid

\*Complement brand : Hajime, Fanta, Qoo, Koucha Kaden,

Canada Dry, Hung Oolong Tea

#### **Activity points**

#### <Core brand>

#### ■Cola-Cola

- ✓ Continue to execute 3 color strategy
- ✓ Leah Dizon stars in a new TV commercial for 'No-calorie Coca-cola'

#### ■Georgia

- ✓ Take advantage of nation-wide autumn promotion
- ✓ Continue to strengthen 'Vintage label'
- ✓ Strengthen 'Emblem'
  - 'Black' : renewal (10/22)
  - 'Café Au lait' : expand to Kinki area)

#### ■Soukenbicha

✓ Launch seasonable flavor #4 'Winter Venus' (11/19)

#### Aquarius

✓ Launch hot product 'Vitamin guard' (11/5)

#### <Other>

✓ Launch the high quality green tea 'Ayataka' (10/8)

### 4Q Brand Strategy - Green tea

>2 brands (Ayataka/Hajime) - focused approach aimed at both creating new values and increasing share

#### Launch the high quality green tea 'Ayataka' (10/8~)

- <Features of Ayataka>
- >Cloudy tea originating from authentic green tea offers deep flavor that lingers on the tongue
- ➤ Abundant use of premium tea leaf supplied by a venerable tea company 'Kanbayashi Syunshou Honten' which was established 450 years ago
- ➤ Specially prepared bottle that invokes faceted glass

Purpose

Creation of new value

Small and middle size

Channel

Vending, CVS

Price

Premium price



### 4Q Channel Strategy

#### Sales volume plan by channel

(thousand cases except %)

	(tilousallu cases except /0/						
	2006	2007 4Q					
	4Q	plan	vs. las	st year			
	actual	Plati	change	%			
Vending	14,229	14,681	+451	+3.2			
Chain store	7,920	8,128	+209	+2.6			
CVS	4,731	4,743	+12	+0.3			
Retail	6,259	6,081	-178	-2.8			
Food service	4,406	4,618	+212	+4.8			
Other	6,167	6,211	+44	+0.7			
Total	43,712	44,462	+750	+1.7			

When the influence accompanying CCWJ/NNB enterprise adjustment (\*) is removed.

CCWH Vending (vs.ly): +4.2% CCWJ Vending (vs.ly): +4.3%

\*CCWJ/NNB enterprise adjustment :

transferred CCWJ's cup machines to NNB

transferred NNB's Coca-Cola vending machines to CCWJ

(Sales volume of NNB is accounted in 'Other' section)

#### **Activity points**

<Sales volume plan by area (vs. last year ≥ ...)
</p>

	CCWJ	Kinki	Mikasa
Vending	+2.2	+3.2	+8.5
Chain store	+0.9	+6.0	-2.5

#### Vending

CCWJ: Convert to HOT according to temperature

•Improve the units with low sales volume

Kinki : • Secure prime location (generate earnings)

 Strengthen Georgia, and improve VPM by launching 'Minutes Maid Acerola'

Mikasa : • Install IT-enable vending machines (300 units)

#### Chain store

CCWJ: • Expand product line of small sizedpackages

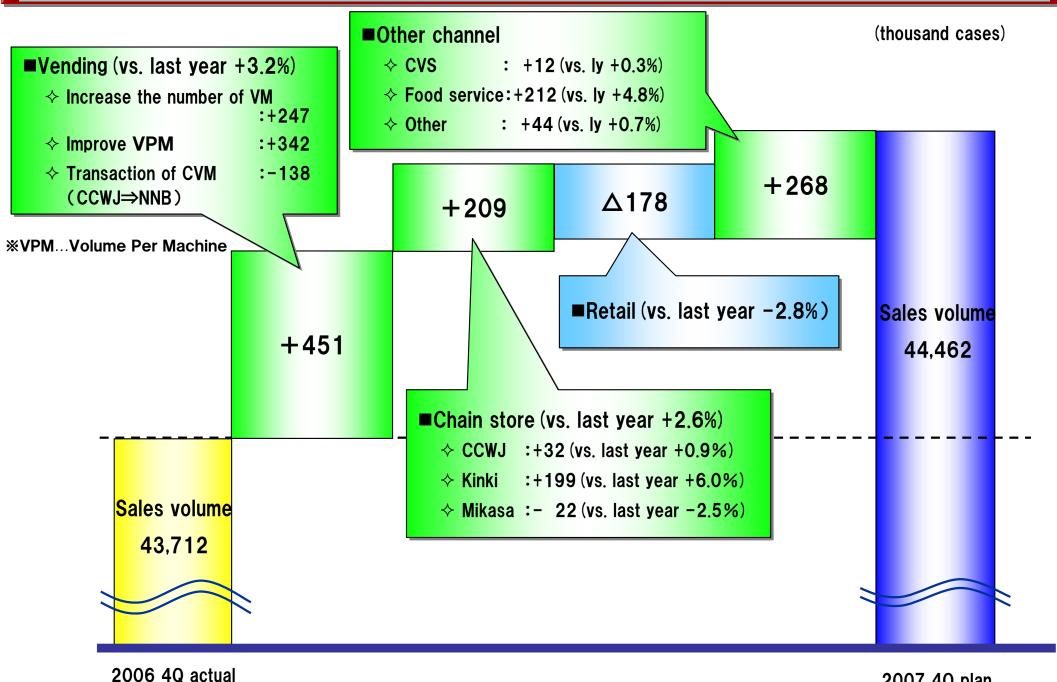
Kinki : Continue to focus on Georgia. Aquarius and

carbonated drinks

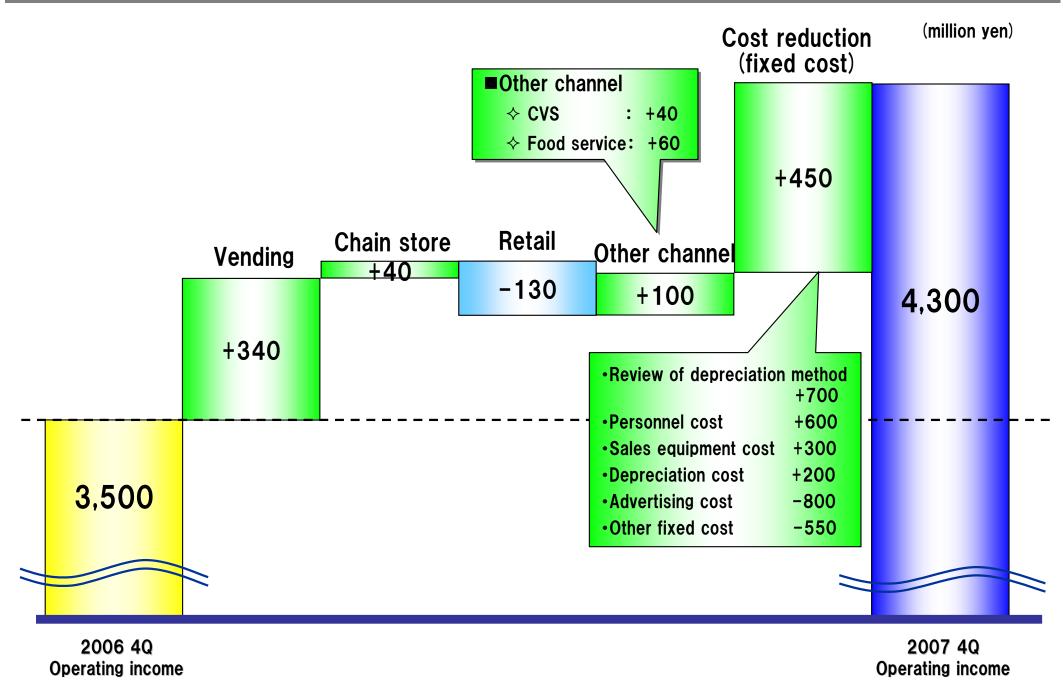
Mikasa : • Expand product line of small sized-

packages

### 4Q Scenario for achieving sales volume



### 4Q Scenario for achieving operating income



### Performance Projections for the fiscal 2007

(million yen except %)

_	(minori jon except ///					
	2006	2007				
	actual	plan	vs. las	t year		
	<b>*</b>	piaii	change	%		
Revenues	327,821	412,600	84,778	25.9		
Gross profit	141,556	176,800	35,244	24.9		
Operating income	12,321	15,000	2,678	21.7		
Recurring income	13,225	16,300	3,074	23.2		
Net income	7,570	9,400	1,829	24.2		

Impact on MK CCBC : +477 million yen

(EX-CCWJ consolidated P/L (1H) + CCWH consolidated P/L (2H))

#### <Ref.: In case of not reviewing of depreciation method>

(million yen except %)

	2006	2007			
	actual	nlan	vs. las	t year	
	<b>※</b>	plan	change	%	
Operating income	12,321	14,314	1,993	16.2	
Recurring income	13,225	15,614	2,389	18.1	

Impact on review of depreciation method :+686 million yen

**<sup>\* 2006</sup>** actual is CCWH consolidated P/L.

# Reference: Performance Projections for the fiscal 2007 In case of adding ex-Kinki group's actual

(million yen except %)

	2006		2007	
	actual *	plan	vs. last	year
	actual *	piaii	change	%
Revenues	408,452	412,600	4,148	1.0
Gross profit	175,444	176,800	1,356	0.8
Operating income	12,927	15,000	2,073	16.0
Recurring income	13,799	16,300	2,501	18.1
Net income	6,860	9,400	2,540	37.0

**<sup>2006</sup>** actual are adjusted based on a total of ex-CCWJ and ex- Kinki CCBC, eliminating inter-company transaction.

#### <In case of not reviewing of depreciation method>

(million yen except %)

	2006 actual <b>※</b>	2007		
		plan	vs. last year	
			change	%
Operating income	12,927	14,314	1,387	10.7
Recurring income	13,799	15,614	1,815	13.2

# IV. Initiatives for next generation

### Initiatives for next generation

### Projects toward 'the world leading bottler'

1. Marketing next generation model project

2. Vending next generation model project

### Projects for next generation (1)

### 1. Marketing next generation model project

Realization of high-quality marketing execution based on 'Consumer view'

- ➤ Route-To-Market:
  strengthen merchandise
  and consumer/customer
  service
- >Integration : develop the support function

- ➤ Global consulting company which has various experiences in Coca-Cola business supports the project
- **Corporate with TCCC/CCJC**

### Projects for next generation (2)

### 2. Vending next generation model project

Develop advanced and attractive business model

- ➤ Create a competitive business model to win the market
  - develop attractive sales equipment and products
  - develop new ways of package of products
  - develop advanced fleets
  - take advantage of IT

- ➤Integrate initiatives of each company in our group
- Execute together with group companies including CCVPS (\*\*)

\*CCVPS (Coca-Cola Vending Partner Structure): Organization which supports all activities such as planning strategy, maintenance and abolishment of vending machine regarding to the vending business of Coca-Cola system. CCVPS is established on January, 2007.

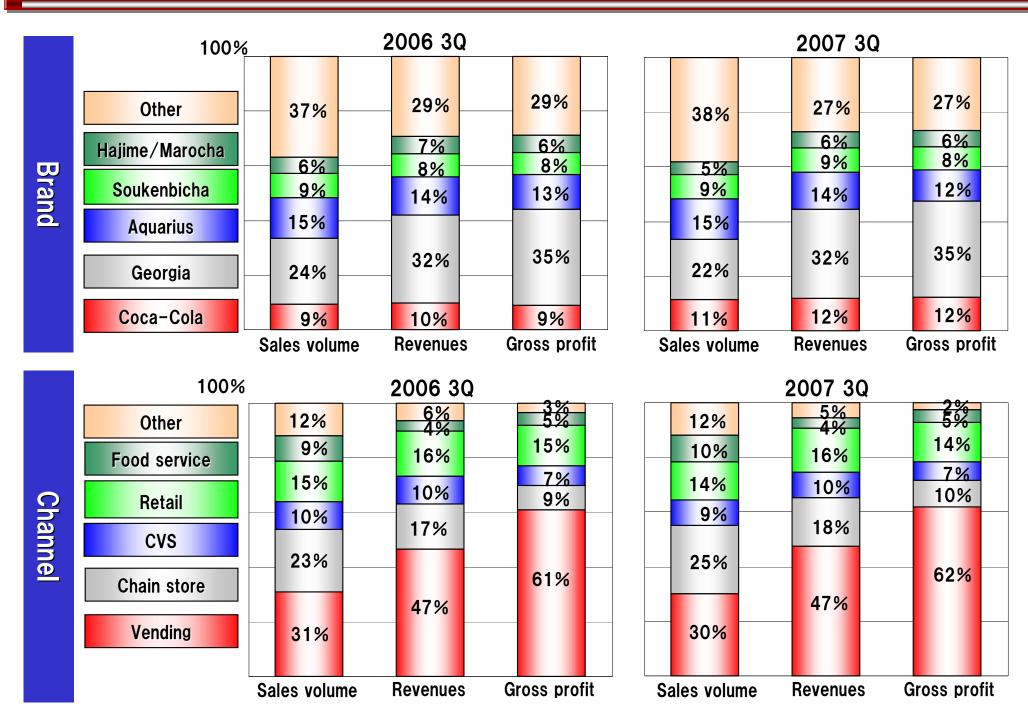
# [ Reference ]

# Sales volume by package - 3Q

(thousand cases except %)

				2007 3Q			
		Actual	Vs.	plan	Vs. last year		
			change	%	change	%	
Bottle	RTB	432	+22	+5.4	+19	+4.7	
	OWB	144	-14	- 8.6	-59	- 29.2	
	Subtotal	577	+9	+1.5	-40	- 6.5	
PET	~350ml	2,399	-219	- 8.3	-89	- 3.6	
	∼500ml	10,784	+246	+2.3	+1,096	+11.3	
	~1.0L	825	-38	- 4.4	-12	- 1.4	
	1.5L	2,496	-47	- 1.9	+132	+5.6	
	2.0L	8,302	+676	+8.9	+877	+11.8	
Subtotal		24,807	+617	+2.6	+2,005	+8.8	
Can	~190ml	8,306	-910	- 9.9	-8	- 0.1	
	~250ml	1,717	-102	- 5.6	-146	- 7.9	
	~350ml	3,354	+253	+8.2	+471	+16.3	
	~500ml	903	-53	- 5.6	-19	- 2.0	
,	Subtotal	14,280	-812	- 5.4	+297	+2.1	
Bottle can		2,307	-8	- 0.3	-890	- 27.8	
Other		1,940	-10	- 0.5	+113	+6.2	
Syrup, powder, food		11,503	-228	- 1.9	+265	+2.4	
Total		55,413	-433	- 0.8	+1,750	+3.3	

# By Brand/Channel Sales Volume/Revenue/Gross Profit - 3Q

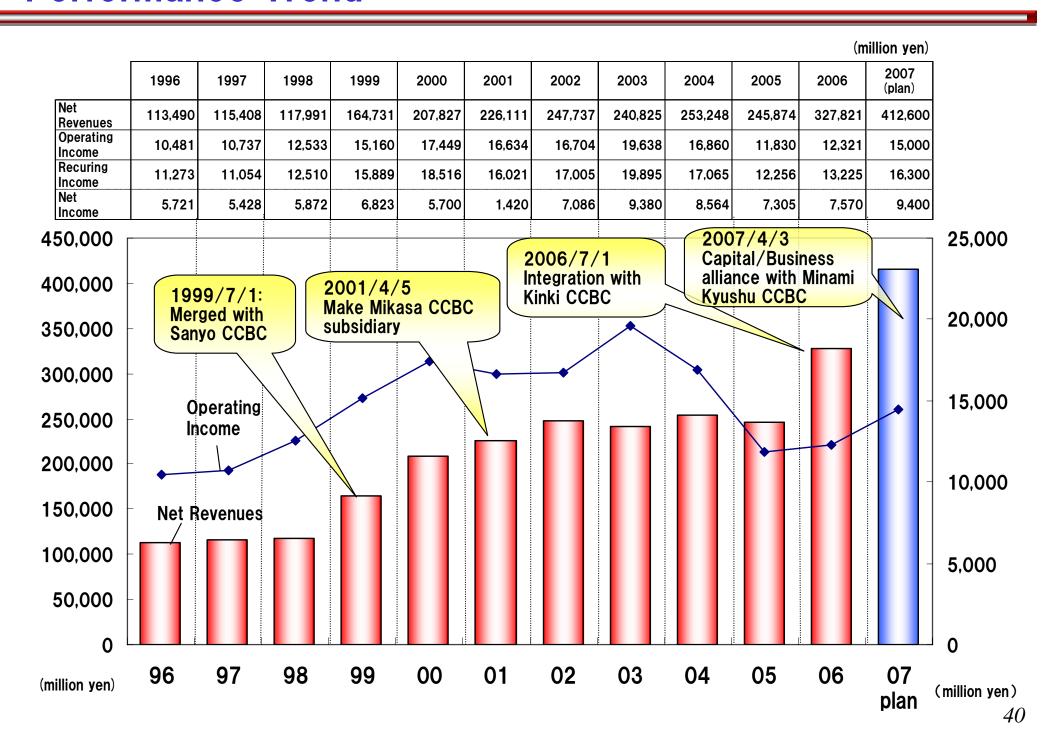


# Overview of Group Companies - 3Q

<ccwj> (million yen, 9</ccwj>										
	2006	2007 3Q								
	3Q	Plan	Actual	Vs. plan		Vs. last year				
	Actual	*		change	%	change	%			
Revenues	46,136	47,911	46,993	-918	-1.9	857	1.9			
Operating Income	2,211	3,203	3,267	63	2.0	1,056	47.8			
<kinki ccbc=""></kinki>										
Revenues	41,588	43,418	42,357	-1,060	-2.4	769	1.9			
Operating Income	1,031	2,090	2,091	1	0.0	1,060	102.8			
<mikasa ccbc=""></mikasa>										
Revenues	7,847	8,133	7,807	-326	-4.0	-39	-0.5			
Operating Income	223	401	367	-33	-8.4	144	65.0			
<nishinihon i<="" th=""><td colspan="10"><nishinihon beverage=""></nishinihon></td></nishinihon>	<nishinihon beverage=""></nishinihon>									
Revenues	5,417	5,227	5,245	18	0.3	-171	-3.2			
Operating Income	176	326	240	-86	-26.5	63	36.3			
<kansai beverage="" service=""></kansai>										
Revenues	8,785	9,026	8,658	-368	-4.1	-126	-1.4			
Operating Income	373	417	281	-136	-32.7	-92	-24.7			
<mikasa beverage="" service=""></mikasa>										
Revenues	743	710	744	33	4.7	0	0.1			
Operating Income	30	34	30	-3	-10.8	0	0.1			

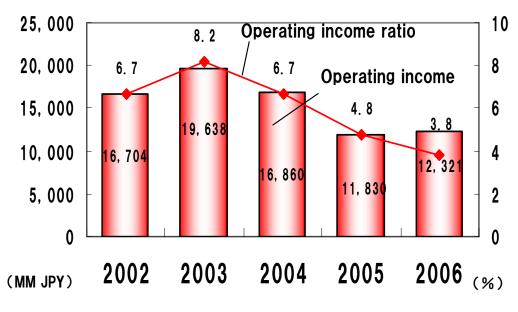
<sup>\*</sup>The above plan is based on the performance forecast announced as of Feb 7, 2007.

### **Performance Trend**

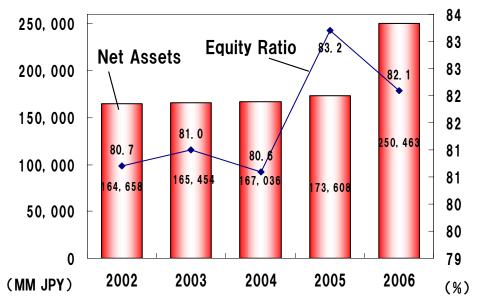


### **Financial Data**

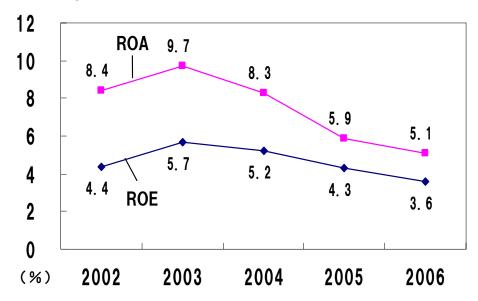
### <Operating Income/Operating Income Ratio>



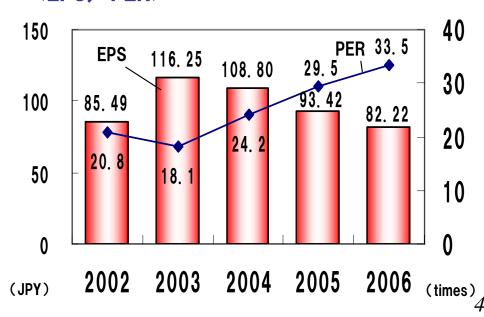
### <Net Assets / Equity Ratio>



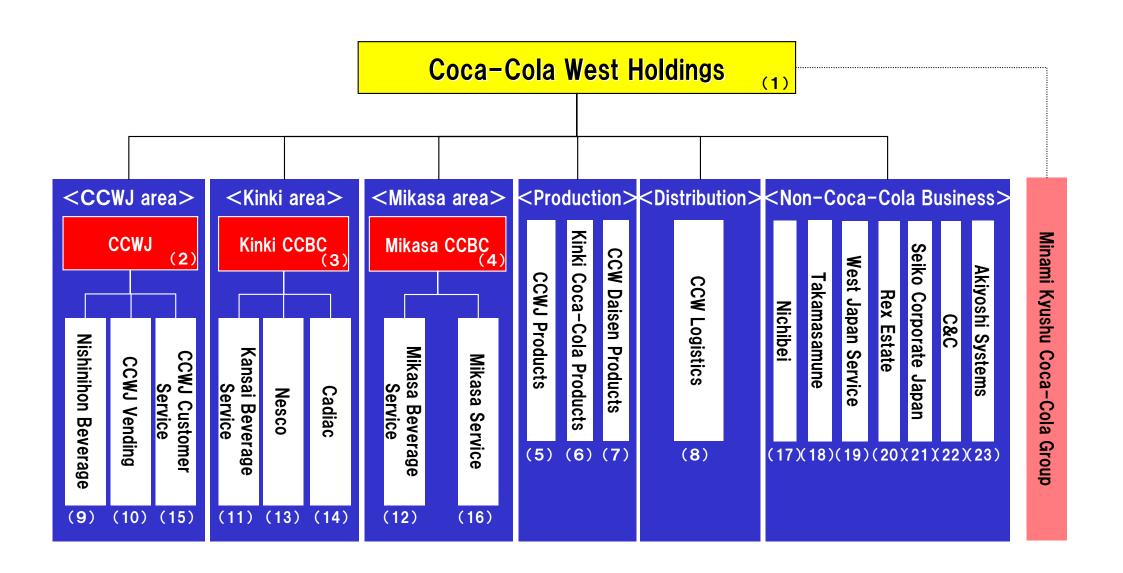
### <ROA/ROE>



### <EPS/PER>



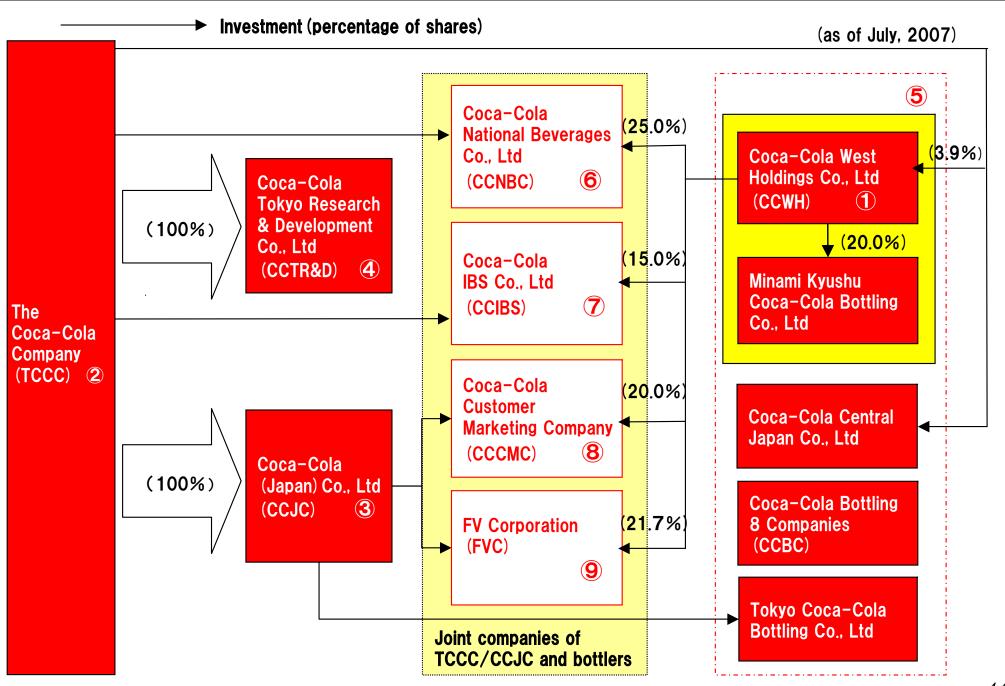
# Coca-Cola West Group-Structure



# Our Group Companies - Principal Business

Our Group Companies	Principal Business				
(1) Coca-Cola West Holdings (CCWH)	Management of group companies, Manufacture and Sales of bevarege				
(2) Coca-Cola West Japan (CCWJ)	Beverage sales				
(3) Kinki Coca-Cola Bottling	Beverage sales				
(4) Mikasa Coca-Cola Bottling	Beverage sales				
(5) CCWJ Products	Beverage production				
(6) Kinki Coca-Cola Products	Beverage production				
(7) Coca-Cola West Daisen Products	Beverage production (mineral water)				
(8) Coca-Cola West Logistics	Freight transport-operations				
(9) Coca-Cola West Japan Vending	Vending machine operations (Coca-Cola products)				
(10) Nishinihon Beverage	Vending machine sales and servicing				
(11) Kansai Beverage Service	Vending machine sales and servicing				
(12) Mikasa Beverage Service	Vending machine sales and servicing				
(13) Nesco	Vending machine operations				
(14) KADIAC	Vending machine operations (in the Kansai Air Port)				
(15) Coca-Cola West Japan Customer Service	Vending machine-related businesses				
(16) Mikasa Service	Vending machine-related businesses				
(17) Nichibei	Manufacture of processed foods				
(18) Takamasamune	Production and sales of alcoholic beverages				
(19) West Japan Service	Insurance, leasing, and business machine sales				
(20) Rex Estate	Real estate business				
(21) Seiko Corporate Japan	Maintenance and repair of motor vehicle				
(22) C&C	Sales and manufacturing of food, Chain restaurant business				
(23) Akiyoshi Systems	Chain restaurant business				

# Coca-Cola System in Japan



## Coca-Cola Related Companies and Their Roles

#### 1. Coca-Cola West Holdings Co., Ltd. (CCWH)

In July, 2006, Coca-Cola West Japan Company, Limited and Kinki Coca-Cola Bottling Company, Limited merged the management of both companies by establishing a joint holding company CCWH.

#### 2. The Coca-Cola Company (TCCC)

Established 1919 in Atlanta, Georgia. Carries the rights to grant a license to manufacture and sell Coca-Cola products to the bottlers. TCCC (or its subsidiary) makes franchise agreements with the bottlers.

#### 3. Coca-Cola (Japan) Co., Ltd. (CCJC)

Established 1957 in Tokyo, as "Nihon Inryo Kogyo K.K.," a wholly-owned subsidiary of The Coca-Cola Company. The company name was changed in 1958 to Coca-Cola (Japan) Company, Limited. CCJC is responsible for marketing planning as well as manufacturing and distribution of concentrate in Japan.

### 4. Coca-Cola Tokyo Research & Development Co., Ltd. (CCTR&D)

Established in January 1993 as a wholly-owned subsidiary of The Coca-Cola Company. Since January 1995, carries out product development and technical support to respond to the needs of the Asian region.

#### 5. Coca-Cola bottlers (CCBCs)

There are 12 bottlers in Japan, which are responsible for selling Coca-Cola products in the respective territories.

#### 6. Coca-Cola National Beverages Co., Ltd. (CCNBC)

Jointly established in April 2003 by TCCC and CCBCs for the purpose of creating an optimal nationwide supply chain. It started operation in October 2003. CCNBC procures raw materials, coordinates manufacturing and supply/demand plans on a nationwide basis, and supply products to the bottlers.

#### 7. Coca-Cola IBS Co., Ltd (CCIBS)

Established through joint investment by The Coca-Cola Company and its bottling partners in Japan, and the company began operations on January 1, 2007. It is charged with providing business consulting services to the Coca-Cola system in Japan, as well as developing and generally maintaining the information systems to support such work.

#### 8. Coca-Cola Customer Marketing Company (CCCMC)

Established through joint investment by Coca-Cola (Japan) Co., Ltd. and all of its bottling partners in Japan, and the company began operations on January 1, 2007. It is charged with holding business negotiations with major retailer outlets, such as nationwide convenience stores and supermarket chains, as well as developing proposals for sales promotions and storefront activities.

#### 9. FV Corporation (FVC)

Jointly established in May 2001 by CCBCs and CCJC. FVC carries out sales negotiations with national chain vending operators, and deals with non-KO products as well as KO products.

## Glossary (1)

### 1. Channel (Business Unit)

#### Vending:

Retail sale business to distribute products through vending machines to consumers

#### Chain store:

Wholesale business for supermarket chains

#### **Convenience Store:**

Wholesale business for convenience store chains

#### Retail:

Wholesale business for grocery stores, liquor shops, and other over-the-counter outlets

#### **Food Service:**

Syrup sale business for fast food restaurants, movie theaters, sports arenas, "family restaurants," and theme parks

#### **Distributor:**

Middleman who work for Coca-Cola to handle our products in remote areas and islands.

## Glossary (2)

### 2. Vending

#### Regular vending machine:

A vending machine offered free of charge to a customer who supervises its operation and uses it to sell products purchased from us.

#### **Full service vending machine:**

A vending machine installed and managed directly by us (product supply, collection of proceeds etc.).

Fees are paid to the location proprietors.

#### **Out-market vending machine:**

An outdoor machine whose users are relatively unspecific

#### In-market vending machine:

An indoor machine whose users are relatively specific

#### **VPM**

Sales volume per vending machine

# Glossary (3)

### 3. Chain Store

#### National chain:

National chain supermarket that CCNSC are responsible for negotiating

#### Regional chain:

Chain supermarket that owns its stores in the two or more bottlers' territories

#### Local chain:

Chain supermarket that owns its stores in the single bottler's territory

#### RGM:

RGM (Revenue Growth Management) involves joining forces with customers to deliver stronger earnings through sustained sales increases by offering value to consumers

### 4. Other

#### Sales mix

Composite of products by brand, channel, package, etc. The difference between budget and actual sales or cost of sales might be affected by a change in product sales mix as well as a change in unit price

# Forward-Looking Statement

The plans, performance forecasts, and strategies appearing in this material are based on the judgment of the management in view of data obtained as of the date this material was released. Please note that these forecasts may differ materially from actual performance due to risks and uncertain factors such as those listed below.

- Intensification of market price competition
- Change in economic trends affecting business climate
- Major fluctuations in capital markets
- Uncertain factors other than those above