

Third Quarter 2009 Results

October 30th, 2009

Coca-Cola West Company, Limted (2579)

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Contents

I. 3Q (Jul-Sep) Results II. Full year Plan / 4Q Plan III. Toward 2010

Summary

3Q results	 Sales volume : 3Q : -4.6% (vs. plan), -4.4% (vs. last year) [Main factor for decrease] Unfavorable weather in July weak economy Financial results : Operating income fall short of guidance due to the short of sales volume and decrease of market price
4Q plan / Full-year plan	<pre>[Earning forecast] We change earning forecasts of full-year which announced as of May 1, 2009 > Revenues (full-year) : 374,100 million yen > Operating income (full-year): 2,000 million yen</pre>
Toward 2010	≻Points of making business plan in 2010

I. 3Q Results

3Q (Jul-Sep) Sales volume

	3Q 2009 vs. plan *1				/ear *2
(thousand cases, %)	actual	change	%	change	%
Sales volume	53,454	-2,564	-4.6	-2,438	-4.4

*1 The plan is based on the performance forecast announced as of July 31, 2009.

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

Monthly Sales Volume (YOY)



3Q (Jul-Sep) Sales volume by Brand

		3Q 2009	<mark>3Q 2009</mark> vs. plan ^{*1}		vs. last year ^{*2}		
	(thousand cases, %)	actual	change	%	change	%	
	Coca-Cola	4,001	-438	-9.9	-257	-6.0	
	Coca-Cola Zero	1,764	-487	-21.6	+316	+21.8	
B	Fanta	3,092	-268	-8.0	-83	-2.6	
G	Georgia	9,839	+89	+0.9	+186	+1.9	
6	Sokenbicha	4,453	-150	-3.3	-427	-8.7	
	Aquarius	7,398	-1,031	-12.2	-1,025	-12.2	
	sub-total	30,547	-2,285	-7.0	-1,291	-4.1	
Other		22,907	-279	-1.2	-1,148	-4.8	
Total		53,454	-2,564	-4.6	-2,438	-4.4	

*1 The plan is based on forecast announced as of July 31, 2009

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

Coca-Cola (Red)

decreased 6.0% with rebound of extremely hot summer

Coca-Cola Zero

continued to grow strongly supported by "wild health" campaign as well as "J-league" promotion.

Fanta

decreased 2.6% reflecting unfavorable weather

Georgia

increased 1.9% by impact of the renewal of 'European blend in August.

Sokenbicha

decreased 8.7%, but new products 'Kurosae' is selling well.

Aquarius

decreased 12.2% due to the unfavorable weather, but gained market share.

Brand – Big 6 "Coca–Cola", "Coca–Cola Zero"

Changing consumer taste to zero-calorie, sales of Coca-Cola Zero has done well. Sales of Red & Zero has grew since year of 2007.

- Coca-Cola Zero : +21.8% (vs. ly)
- Coca-Cola Zero + Coca-Cola Red : +1.0% (vs. ly)



Brand - New product "I LOHAS"

"I LOHAS" has been selling well since its launch on May 18, especially in CVS.



CVS market share of mineral water (YOY)



3Q (Jul-Sep) Sales volume by Channel

			vs. pla	an ^{*1}	vs. last year ^{*2}		
	(thousand cases, %)	actual	change	%	change	%	
	Supermarket *3	16,516	-441	-2.6	+615	+3.9	
Chain store	CVS	5,332	-221	-4.0	-116	-2.1	
	sub-total	21,848	-662	-2.9	+500	+2.3	
Vending]	16,621	-1,442	-8.0	-2,152	-11.5	
Retail		4,114	-114	-2.7	-380	-8.4	r.
Food se	ervice	5,097	-167	-3.2	-361	-6.6	
Other		5,774	-178	-3.0	-46	-0.8	*
Total		53,454	-2,564	-4.6	-2,438	-4.4	'

*1 The plan is based on forecast announced as of July 31, 2009

Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

3 Supermarket includes drug store, discount store and home center

Chain store

Supermarket gained share driven by favorable sales in local supermarket.

Sales in drug store and discount store increased strongly supported recent economic environment. CVS gained share driven by favorable sales of "I LOHAS".

Vending

VPM declined because of unfavorable weather in summer, channel shift from vending to chain store impacted on weak economy, and one fewer operating day in September.

Retail/Food service

Shrinking of retail market has been continued.

Channel – Market share in supermarket

>Market share in supermarket has grown up since 1Q 2008.

Supermarket market share (YOY)



Source: Intage

Sales conditions by vending location type (vs. last year)

- > Sales in July fell especially out-door locations, impacted on unfavorable weather.
- Sales have been weak in occupational field due to the severe employment situation, financial savings and also effected on one fewer operating day in September.

	vs. last year (%)					
Туре	Jul	Aug	Sep	3Q		
Occupational field (office. etc)	-17.3	-8.3	-9.1	-7.8		
Occupational field (factory. etc)	-24.0	-15.1	-15.7	-15.6		
Large scale retail store	-22.1	-10.5	-8.5	-10.1		
Traffic	-20.8	-8.2	-5.9	-8.6		
School	-17.4	-0.5	-6.4	-5.7		
Amusement facility	-16.2	-8.2	-2.2	-6.7		
Pachinko	-5.5	-7.0	-7.6	-5.3		
Sports facility	-10.1	-3.0	-4.1	-4.4		
Hospital	-15.2	-8.2	-7.0	-6.0		
Other (in-door)	-20.3	-10.9	-6.9	-10.7		
Out-door	-24.3	-11.2	-7.0	-10.2		
Total	-20.3	-9.9	-8.2	-9.4		

Reform of sales (main activities in 3Q)

	3Q activities	>	Result/evaluation
Chain store	 Strengthening investment and sales activities to core accounts Improve profitability for each account 		 > 3Q sales : +2.3% (YOY) driven by core customers Gold : +7.6%, Silver : +13.1%, Bronze : -0.3% > Make P/L by each customer and profit improvement plans
Vending	 ► Executing marketing plans based on customer segmentation →considering seasonality, shift activities from value promotion to up-sizing (package) in carbonated & coffee category 		 3Q sales : -11.5% (YOY) sales in July decreased 18% due to unfavorable weather Sales of vending machines loaded larger-sized packages : +4.4% (YOY) surpassed the last year sales, but not the company target reflected unfavorable weather
Retail / Food service	 Increasing sales by developing on-premise market →setting benchmark by starting Coke Town project 		 3Q sales : -7.4% (YOY) Start Coke Town in Fukuoka Could not develop new customers as planned

3Q (Jul-Sep) Sales volume by channel / package

				(thou	sand cases, %)
■Chain store	3Q 2009	vs. p	lan ^{*1}	vs. last	vear ^{*2}
	actual	change	%	change	%
Large PET (1.5~2.0L)	10,820	-98	-0.9	+87	+0.8
Small PET (\sim 1.0L)	6,203	-488	-7.3	+225	+3.8
Can	4,334	+81	+1.9	+313	+7.8
Other	492	-157	-24.2	-126	-20.4
Total	21,848	-662	-2.9	+500	+2.3
					sand cases, %)
Vending	3Q 2009	VS. p	lan ^{*1}	vs. last	year ^{*2}
	actual	change	%	change	%
Large PET (1.5~2.0L)	63	+3	+4.5	-17	-21.0
Small PET (\sim 1.0L)	4,563	-359	-7.3	-596	-11.6
Can	9,868	-1,083	-9.9	-845	-7.9
Syrup, powder	375	+149	+66.3	-435	-53.7
Other	1,752	-152	-8.0	-259	-12.9
Total	16,621	-1,442	-8.0	-2,152	-11.5
				(thou	sand cases, %)
Retail / Food service	3Q 2009	VS. p	lan ^{*1}	vs. last	year ^{*2}
	actual	change	%	change	%
Large PET (1.5~2.0L)	807	-82	-9.2	-29	-3.5
Small PET (\sim 1.0L)	1,629	+16	+1.0	-78	-4.6
Can	1,077	-154	-12.5	-207	-16.1
Other	629	+58	+10.1	-66	-9.4
Syrup, powder	5,069	-119	-2.3	-360	-6.6
Total	9,211	-281	-3.0	-740	-7.4

*1 The plan is based on forecast announced as of July 31, 2009

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.



(thousand cases, million yen,%)

	3Q 2009	3Q 2009	vs. p	lan	3Q 2008	vs. last year	
	actual	planl ^{*1}	change	%	actual*2	change	%
Sales volume	53,454	56,018	-2,564	-4.6	55,892	-2,438	-4.4
Revenues	107,033	115,500	-8,466	-7.3	114,632	-7,598	-6.6
Gross profit	46,227	52,400	-6,173	-11.8	47,517	-1,289	-2.7
Operating income	2,916	7,700	-4,784	-62.1	6,562	-3,646	-55.6
Recurring income	2,681	7,800	-5,118	-65.6	6,804	-4,122	-60.6
Net income	-4,204	4,200	-8,404	_	3,022	-7,226	_

*1 The sales volume plan is based on forecast announced as of July 31, 2009.

The financial plan is based on forecast announced as of May 1, 2009.

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

3Q (Jul-Sep) results - Change factors (vs. plan)

Γ	3Q 2009	30 2009	ahanga	(10	0 million yen)
	plan*	actual	change	Main factors for increase/decrease	change
Revenues	1,155	1,070	-84	 Impact on decrease of sales volume Sales to other bottlers 	-68.2 -16.3
Gross profit	524	462	-61	 Impact on decrease of sales volume Sales to other bottlers 	-54.5 -6.5
Operating income	77	29	-47	Change of SG&A • Decrease in sales commission • Decrease in personnel cost • Decrease of transportation cost • Decrease of sales promotion, advertising cost	+8.1 +4.7 +1.5 +1.1
Recurring income	78	26	-51		
Net income	42	-42	-84	 Extraordinary losses Income taxes 	-61.0 +28.6

* The plan is based on forecast announced as of May 1, 2009

3Q (Jul-Sep) Results - Operating income change factors (vs. plan)



3Q (Jul-Sep) Results – Change factors (vs. last year)

Γ	3Q 2008	3Q 2009			(100 million yen)
	actual	actual	change	Main factors for increase/decrease	change
				 Impact on reform of SCM system 	-77.2
Revenues	1,146	1,070	-75	 Impact on decrease of sales volume 	-79.7
nevenues	1,140	1,070	-75	 Sales to other bottlers 	+78.5
				 Impact from subsidiary companies 	+2.4
				 Impact on reform of SCM system 	+35.6
Gross profit	475	462	-12	 Impact on decrease of sales volume 	-55.5
	475	402	-12	 Sales to other bottlers 	+6.4
				 Impact from subsidiary companies 	+0.5
				Increase/decrease of SG&A	
				 Impact on reform of SCM system 	-35.6
Operating	65	29	-36	 Increase of employee retirement benefit 	-5.7
income	05	29	-30	 Decrease of personnel cost 	+9.7
				 Decrease of sales commission 	+6.0
				Decrease of fuel cost	+2.2
Recurring income	68	26	-41		
Not income	30	_40	-72	•Extraordinary losses	-51.1
Net income	30	-42	-12	Income taxes	+20.0

3Q Results (Jul-Sep) – Operating income change factors (vs. last year)





(thousand cases, million yen,%)

		r					•	
	3Q 2009	×1	vs. plan 3Q 2008		Q 2008	vs. las	t year	
	actual	Plan ^{**1}	change	%	ć	actual ^{*2}	change	%
Sales volume	138,251	140,815	-2,563	-1.8		142,554	-4,303	-3.0
Revenues	284,221	293,700	-9,478	-3.2		303,202	-18,980	-6.3
Gross profit	125,192	131,800	-6,607	-5.0		126,916	-1,723	-1.4
Operating income	1,569	5,500	-3,930	-71.5		9,705	-8,136	-83.8
Recurring income	1,567	5,700	-4,132	-72.5		10,580	-9,013	-85.2
Net income	-5,912	1,900	-7,811	_		3,455	-9,368	_

*1 The sales volume plan is based on forecast announced as of July 31, 2009.

The financial plan is based on forecast announced as of May 1, 2009.

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

II. Full year / 4Q plan

Full year – sales volume plan / performance forecast

We change the earning projections which released on May 1.

2008 vs. last year 2009 actual plan % change 180,377 186,409 Sales volume * -6.033 -3.2374,100 395,556 -21,456 -5.4 Revenues 165,600 163,931 **Gross profit** +1,669+1.010,521 **Operating income** 2,000 -8.521 -81.0 **Recurring income** 2,100 11,048 -8.948 -81.0 Net profit -10,400 129 -10.529

(thousand cases, million yen, %)

* Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

(100 million yen)

	Jan-Sep	Oct-Dec	Full year
Impairment loss on fixed assets*	60	_	60
Transfer lump-sum payment / early retirement bonus		45	45
Expense for provision for sales equipment installation	7	20	27
Group restructuring cost, etc	18	15	33
Total	85	80	166

Impairment loss on fixed assets... to increase business efficiency to restore management reconstruction for next year or later

Full year – Operating income change factors (vs. last year)



4Q (Oct-Dec) Sales volume plan / performance forecast

	4Q 2009	4Q 2008	vs. last	year
	plan	actual	change	%
Sales volume *	42,126	43,855	-1,729	-3.9
Revenues	89,900	92,353	-2,453	-2.7
Gross profit	40,400	37,014	+3,386	+9.1
Operating income	500	815	-315	-38.7
Recurring income	600	467	+133	+28.5
Net profit	-4,400	-3,326	-1,074	-

(thousand cases, million yen, %)

* Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

4Q (Oct-Dec) Consolidated P/L change factor vs. last year

(million yen, %)

		4Q 2008	4Q 2009	vs. last year	
		40 2000	40 2009	change	%
Revenues		92,353	89,900	-2,453	-2.
	Beverage	86,772	89,900	+3,128	+3.
	(sales in the territory)	(85,544)	(81,462)	(-4,082)	(-4.
	(sales to other bottlers)	(1,228)	(8,438)	(+7,210)	(+587.
	Contracted manufacture	5,581		-5,581	-100
C	OGS	55,338	49,500	-5,838	-10
-	Beverage	49,793	49,935	+142	+0
	(sales in the territory)	(48,624)	(42,084)	(-6,540)	(-13.
	(sales to other bottlers)	(1,169)	(7,851)	(+6,682)	(+571.
	Contracted manufacture	5,545	-435	-5,980	-107
G	ross profit	37,014	40,400	+3,386	+9
	Beverage	36,978	39,965	+2,986	+8
	(sales in the territory)	(36,920)	(39,378)	(+2,458)	(+6.
	(sales to other bottlers)	(59)	(587)	(+528)	(+894.
	Contracted manufacture	36	435	+399	+1,108
S	G&A	36,199	39,900	+3,701	+10
	Personnel cost	13,526	11,907	-1,619	-12
	Employee retirement benefit	390	961	+571	+146
•	Distribution related cost		2,528	+2,528	
	Tax and dues	330	377	+47	+14
	Advertising cost	1,952	3,054	+1,102	+56
	Sales commission	8,522	8,269	-253	-3
	Depriciation of software	396	423	+27	+6
	Sell out consolidated companies		634	+634	
	Other	11,083	11,747	+664	+6
0	perating income	815	500	-315	-38
	lon-operating income	341	300	-41	-12
Non-operating expese		689	200	-489	-71
	ecurring income	467	600	+133	+28
	xtraordinary income	32	0	-32	-100
	xtraordinary losses	5,961	8,000	+2,039	+34
	et income	-3,326	-4,400	-1,074	+32

Brand

	(thousand cases, 9			cases, %)
		4Q 2009	vs. last year ^{* 1}	
		plan	change	%
	Coca-Cola	3,005	+138	+4.8
	Coca-Cola Zero	1,388	+455	+48.7
B	Fanta	1,848	-53	-2.8
G	Georgia	11,554	+148	+1.3
6	Soukenbicha	3,020	-88	-2.8
	Aquarius	2,846	-77	-2.6
	sub-total	23,663	+524	+2.3
Other		18,463	-2,253	-10.9
Total		42,126	-1,729	-3.9

Channel

(thousand cases, %)

	4Q 2009	vs. last y	vear ^{*1}
	plan	change	%
Supermarket *2	9,935	+456	+4.8
CVS	4,742	-77	-1.6
Chain Store	<mark>14,678</mark>	+379	+2.6
Vending	15,222	-189	-1.2
Retail	3,220	-303	-8.6
Food service	4,599	-104	-2.2
Other	4,408	-1,513	-25.6
Total	42,126	-1,729	-3.9

*1 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

***2** Supermarket includes drug store, discount store and home center

4Q (Oct-Dec) Sales volume by channel/package

(thousand cases, %)				
■Chain store	4Q 2009	<u>vs. last vear*</u>		
	plan	change	%	
Large PET (1.5~2.0L)	6,330	+171	+2.8	
Small PET (\sim 1.0L)	4,608	+319	+7.4	
Can	3,569	+4	+0.1	
Other	170	-116	-40.4	
Total	14,678	+379	+2.6	
		(thous	and cases, %)	
■Vending	4Q 2009	vs. last	year*	
	plan	change	%	
Large PET (1.5~2.0L)	33	-20	-38.2	
Small PET (\sim 1.0L)	3,498	+150	+4.5	
Can	9,695	+185	+1.9	
Syrup, powder	1,814	-165	-8.3	
Other	182	-338	-65.0	
Total	15,222	-189	-1.2	
		(thous	and cases, %)	
Retail/Food service	4Q 2009	vs. last year*		
	plan	change	%	
Large PET (1.5~2.0L)	578	-28	-4.7	
Small PET (~1.0L)	1,154	-33	-2.8	
Can	1,194	+20	+1.7	
Syrup, powder	4,532	-161	-3.4	
Other	361	-204	-36.1	
Total	7,819	-406	-4.9	

* Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

4Q (Oct-Dec) Activities points

	4Q activity points	Reform of sales organization toward 2010
Chain store	 Strengthening investment and sales activities to core accounts → Gold +8.8% Silver +8.8% Bronze +2.2% Offer the profitable items such as Georgia or 500ml PET bottles 	 Collective function of chain store department
Vending	 ► Improve volume per machine →Change number of hot items with temperature considered →Introduction of additional options / new Georgia campaign ► Increase number of vending machines 	 Re-organization branches in Chugoku & Kyushu areas sales / distribution Fractionalize branches in northern Osaka for the further streng
Retail / Food service	 Increase the number of POP →Georgia Strengthen development by increasing salesmen 	 Establish a new function for development in on-premise market

Improve brand value

Strengthen core flavors

"European" (low sugar) renewal (end of August) Launch new product "VINTAGE"

Improve brand royalty

New campaign [¬]Welcome to Georgia world Royalty program [¬]Autumn-winter promotion 」

Provide a new drinking scene
 Gohobi Break





Royalty program





► Business alliance / M&A with vending operators

	Business alliance	M&A
Schedule	March, 2010 (Plan)	September 30, 2009
Company name	APEX: Vending operator	WEX: Vending operator
Number of VM in CCW area	26,000 units	3,300 units
Scheme	APEX establishes a company that operates in western Japan by company division. CCW will invest the company.	CCW takes WEX's stock and make the company subsidiary.
Purpose	 Develop new customers with collaborate sales proposals. Improvement of vending operation. 	 Sales growth by the acquisition of Central Kansai market Improvement of profitability with high sales volume vending machines.

Growth strategy of vending business



III. Toward 2010

Functionally integrated Coca-Cola West Group



Points of making business plan in 2010

- Downsizing of sales structure
- Downsizing of head office departments
- \blacktriangleright Revise of personnel \checkmark revise the personnel system
- Restructuring of SCM structure

⇒review / renewal of equipment

⇒reduction of inventory carrying cost / shipping cost

Establish a robust business bases toward the increase of sales and profits in future

[Reference]
3Q (Jul-Sep) - By brand/by channel Volume/Revenues/GP



Nine months - By brand/by channel Volume/Revenues/GP



		2009	vs. plan ^{*1}		vs. last year ^{*2}	
	(thousand cases, %)	Nine months	change	%	change	&
	Coca-Cola	10,036	-438	-4.2	+99	+1.0
	Coca-Cola Zero	4,333	-487	-10.1	+1,235	+39.9
B I	Fanta	7,321	-268	-3.5	-35	-0.5
G	Georgia	30,064	+89	+0.3	-738	-2.4
6	Sokenbicha	10,516	-150	-1.4	-640	-5.7
	Aquarius	14,979	-1,031	-6.4	-1,197	-7.4
	sub-total	77,248	-2,285	-2.9	-1,276	-1.6
Other		61,002	-280	-0.5	-3,028	-4.7
Total		138,251	-2,564	-1.8	-4,303	-3.0

*1 The plan is based on forecast announced as of July 31, 2009

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

Nine months - Sales volume by channel

(thousand cases, %)		2009 Nine months	vs. plan ^{*1}		vs. last year ^{*2}	
			change	%	change	%
	Supermarket ^{*3}	38,016	-441	-1.1	+2,248	+6.3
	CVS	14,161	-221	-1.5	-124	-0.9
Chain store		52,177	-662	-1.3	+2,123	+4.2
Vending		46,204	-1,442	-3.0	-4,194	-8.3
Retail		10,367	-114	-1.1	-1,025	-9.0
Food service		13,573	-167	-1.2	-361	-2.6
Other		15,931	-178	-1.1	-847	-5.0
Total		138,251	-2,564	-1.8	-4,303	-3.0

*1 The plan is based on forecast announced as of July 31, 2009

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***3** Supermarket includes drug store, discount store and home center

3Q (Jul-Sep) - Sales volume by package

(thousand case, %)

		3Q 2009				
		actual	vs. pl	an *1	vs. last	year *2
		actual	change	%	change	%
Bottle	Bottle		+44	+8.2	-5	-0.8
	~ 1,000ml	12,540	-845	-6.3	-273	-2.1
PET	1,001ml ~	11,693	-258	-2.2	+40	+0.3
	subtotal	24,233	-1,104	-4.4	-232	-0.9
Can	(include bottle can)	16,069	-1,151	-6.7	-1,329	-7.6
	Other	1,766	-40	-2.2	-200	-10.2
	Syrup, powder	10,802	-314	-2.8	-672	-5.9
	Total	53,454	-2,564	-4.6	-2,438	-4.4

*1 The plan is based on forecast announced as of July 31, 2009

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

Nine months – Sales volume by package

(thousand case, %)

		Nine months 2009					
		actual	vs. pl	an *1	vs. last year *2		
		actual	change	%	change	%	
Bottle		1,512	+44	+3.0	-22	-1.4	
	∼ 1,000ml	30,239	-845	-2.7	-622	-2.0	
PET	1,001ml ~	26,792	-258	-1.0	+1,120	+4.4	
	subtotal	57,031	-1,104	-1.9	+498	+0.9	
Can (include bottle can)	44,723	-1,151	-2.5	-3,041	-6.4	
	Other	4,630	-40	-0.9	-373	-7.5	
Syrup, powder Total		30,354	-314	-1.0	-1,364	-4.3	
		138,251	-2,564	-1.8	-4,303	-3.0	

*1 The plan is based on forecast announced as of July 31, 2009

*2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

Nine months – Sales volume by package

Chain store (thousand case					
	Nine months	Nine months vs. plan ^{*1}		vs. last year ^{*2}	
	2009 actual	change	%	change	%
Larger PET (1.5~2.0L)	24,521	-98	-0.4	+1,165	+5.0
Small PET (~1.0L)	15,004	-488	-3.2	+692	+4.8
Can	11,541	+81	+0.7	+344	+3.1
Other	1,111	-157	-12.4	-78	-6.6
Total	52,177	-622	-1.3	+2,123	+4.2

■Vending

(thousand cases, %)

	Nine months	e months vs. plan ^{*1}		vs. last year ^{*2}		
	2009 actual	change	%	change	%	
Large PET (1.5~2.0L)	243	+3	+1.1	-41	-14.4	
Small PET (~1.0L)	11,233	-359	-3.1	-1,002	-8.2	
Can	28,051	-1,083	-3.7	-1,473	-5.0	
Syrup, powder	1,181	+149	+14.5	-977	-45.3	
Other	5,496	-152	-2.7	-701	-11.3	
Total	46,204	-1,142	-3.0	-4,194	-8.3	

Retail & Food service

(thousand cases, %)

		Nine months	months vs. plan ^{*1}		vs. last year ^{*2}		
		2009 actual	change	%	change	%	
	Large PET (1.5~2.0L)	2,021	-82	-3.9	-3	-0.1	
	Small PET (~1.0L)	3,810	+16	+0.4	-195	-4.9	
	Can	2,997	-154	-4.9	-637	-17.5	
	Syrup, powder	1,593	+58	+3.8	-152	-8.7	
	Other	13,519	-119	-0.9	-400	-2.9	
	Total	23,940	-281	-1.2	-1,386	-5.5	

- *1 The plan is based on forecast announced as of July 31, 2009
- *2 Changing quantity equivalent in some products, we adjust sales volume as far as 2008.

Channel – OTC Market share (exclude VM)



43

(points, %)



Financial Data



<Net Assets / Equity Ratio> **Net Assets** 254,025 250.463 234,521 **Equity Ratio** 173,608 85 167,036 82.1 80.5 84.4 83.2 80.6 50,000

06

07

05

90

80

75

(%)

80

<EPS/PER>

04

0



<ROA/ROE>



Coca-Cola System in Japan



1. Coca-Cola West Co., Ltd. (CCW)

In 2006, CCWJ and Kinki CCBC merged the management of both companies by establishing a joint holding company CCWH. In 2009, CCWH, CCWJ, Kinki CCBC and Mikasa CCBC merged and the trade name changed to Coca-Cola West Co., Ltd.

2. The Coca-Cola Company (TCCC)

Established 1919 in Atlanta, Georgia. Carries the rights to grant a license to manufacture and sell Coca-Cola products to the bottlers. TCCC (or its subsidiary) makes franchise agreements with the bottlers.

3. Coca-Cola (Japan) Co., Ltd. (CCJC)

Established 1957 in Tokyo, as "Nihon Inryo Kogyo K.K.," a wholly-owned subsidiary of The Coca-Cola Company. The company name was changed in 1958 to Coca-Cola (Japan) Company, Limited. CCJC is responsible for marketing planning as well as manufacturing and distribution of concentrate in Japan.

4. Coca-Cola Tokyo Research & Development Co., Ltd. (CCTR&D)

Established in January 1993 as a wholly-owned subsidiary of The Coca-Cola Company. Since January 1995, carries out product development and technical support to respond to the needs of the Asian region.

5. Coca-Cola bottlers (CCBCs)

There are 12 bottlers in Japan, which are responsible for selling Coca-Cola products in the respective territories.

6. Coca-Cola National Beverages Co., Ltd. (CCNBC)

Jointly established in April 2003 by TCCC and CCBCs for the purpose of creating an optimal nationwide supply chain. It started operation in October 2003. CCNBC procures raw materials, coordinates manufacturing and supply/demand plans on a nationwide basis, and supply products to the bottlers. The company was reorganized at the end of 2008.

7. Coca-Cola Beverage Service Co., Ltd (CCBSC)

Established through joint investment by TCCC and its bottling partners in Japan, and the company began operations on January 1, 2007. It is charged with providing business consulting services to the Coca-Cola system in Japan, as well as developing and generally maintaining the information systems to support such work. The company has procured raw materials since Jan 2009.

8. Coca-Cola Customer Marketing Company (CCCMC)

Established through joint investment by Coca-Cola (Japan) Co., Ltd. and all of its bottling partners in Japan, and the company began operations on January 1, 2007. It is charged with holding business negotiations with major retailer outlets, such as nationwide convenience stores and supermarket chains, as well as developing proposals for sales promotions and storefront activities.

9. FV Corporation (FVC)

Jointly established in May 2001 by CCBCs and CCJC. FVC carries out sales negotiations with national chain vending operators, and deals with non-KO products as well as KO products.

Glossary

1. Channel (Business Unit)

Vending:

Retail sale business to distribute products through vending machines to consumers

Chain store:

Wholesale business for supermarket chains

Convenience Store:

Wholesale business for convenience store chains

Retail:

Wholesale business for grocery stores, liquor shops, and other over-the-counter outlets

Food Service:

Syrup sale business for fast food restaurants, movie theaters, sports arenas, "family restaurants," and theme parks

2. Vending

Regular vending machine:

A vending machine offered free of charge to a customer who supervises its operation and uses it to sell products purchased from us.

Full service vending machine:

A vending machine installed and managed directly by us (product supply, collection of proceeds etc.).

Fees are paid to the location proprietors.

Out-market vending machine:

An outdoor machine whose users are relatively unspecific

Out-market vending machine:

An outdoor machine whose users are relatively unspecific

In-market vending machine:

An indoor machine whose users are relatively specific

VPM

Sales Volume Per Vending Machine

VPPM

Sales Volume and Profit Per Vending Machine

3. Chain Store

National chain:

National chain supermarket that CCCMC are responsible for negotiating

Regional chain:

Chain supermarket that owns its stores in the two or more bottlers' territories

Local chain:

Chain supermarket that owns its stores in the single bottler's territory

4. Other

Trade marketing

Trade marketing is a specific function that uses shopper and retail knowledge to develop in-store strategies that ultimately result in higher brand equity and an increase in the quantity and value of shopper purchases. The plans, performance forecasts, and strategies appearing in this material are based on the judgment of the management in view of data obtained as of the date this material was released. Please note that these forecasts may differ materially from actual performance due to risks and uncertain factors such as those listed below.

- Intensification of market price competition
- Change in economic trends affecting business climate
- Major fluctuations in capital markets
- Uncertain factors other than those above