## 3rd Quarter Financial Results Presentation for Fiscal Year Ending December 2005

October 27, 2005



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## I. Q1 to Q3, 2005 Overview

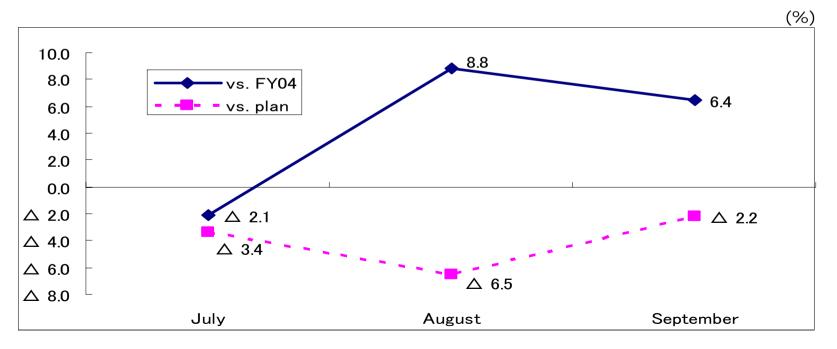
## I. Q1 to Q3, 2005 Overview



### (1) Sales volume

(thousand cases, %)

|                | Fiscal 2004 |        | Fiscal 2005 |        |       |           |              |  |  |  |  |
|----------------|-------------|--------|-------------|--------|-------|-----------|--------------|--|--|--|--|
|                | Results     | Plan   | Results     | VS.    | olan  | vs. Q1-Q3 | 3, fiscal 04 |  |  |  |  |
|                |             |        |             | Amount | Ratio | Amount    | Raito        |  |  |  |  |
| July           | 9,245       | 9,363  | 9,048       | -315   | -3.4  | -197      | -2.1         |  |  |  |  |
| August         | 8,543       | 9,948  | 9,298       | -651   | -6.5  | 754       | 8.8          |  |  |  |  |
| September      | 7,599       | 8,270  | 8,086       | -184   | -2.2  | 487       | 6.4          |  |  |  |  |
| Q3 total       | 25,386      | 27,581 | 26,431      | -1,150 | -4.2  | 1,045     | 4.1          |  |  |  |  |
| Jan -Sep total | 66,903      | 68,269 | 67,120      | -1,150 | -1.7  | 217       | 0.3          |  |  |  |  |





### (2) Consolidated results for Q1 - Q3, 2005

#### A. Q3 only

(million yen, %)

|                  | Q3,         |                         | Q3, fiscal 2005 |              |          |        |       |  |  |
|------------------|-------------|-------------------------|-----------------|--------------|----------|--------|-------|--|--|
|                  | fiscal 2004 | Plan Results vs. plan v |                 | vs. Q3, fisc | cal 2004 |        |       |  |  |
|                  | results     | *                       |                 | Amount       | Ratio    | Amount | Ratio |  |  |
| Net sales        | 72,455      | 73,440                  | 69,957          | -3,482       | -4.7     | -2,497 | -3.4  |  |  |
| Operating income | 6,070       | 5,686                   | 4,720           | -966         | -17.0    | -1,349 | -22.2 |  |  |
| Recurring profit | 6,145       | 5,790                   | 4,746           | -1,043       | -18.0    | -1,398 | -22.8 |  |  |
| Net income       | 3,368       | 3,256                   | 2,594           | -662         | -20.4    | -773   | -23.0 |  |  |

#### B. Q1 to Q3

(million yen, %)

|                  | Q1 - Q3     | Q1 - Q3, fiscal 2005      |         |            |           |        |       |  |  |
|------------------|-------------|---------------------------|---------|------------|-----------|--------|-------|--|--|
|                  | Fiscal 2004 | Plan Results vs. plan vs. |         | vs. Q1-Q3, | fiscal 04 |        |       |  |  |
|                  | results     | *                         |         | Amount     | Ratio     | Amount | Ratio |  |  |
| Net sales        | 192,305     | 190,800                   | 187,317 | -3,482     | -1.8      | -4,988 | -2.6  |  |  |
| Operating income | 14,364      | 11,000                    | 10,033  | -966       | -8.8      | -4,330 | -30.1 |  |  |
| Recurring profit | 14,533      | 11,300                    | 10,256  | -1,043     | -9.2      | -4,276 | -29.4 |  |  |
| Net income       | 8,094       | 5,800                     | 5,137   | -662       | -11.4     | -2,956 | -36.5 |  |  |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.



### Reference 1: Non-consolidated results for Q1 - Q3, 2005

#### A. Q3 only

(million yen, %)

|                  | Q3,         |        | Q3, fiscal 2005         |        |                     |        |           |  |  |
|------------------|-------------|--------|-------------------------|--------|---------------------|--------|-----------|--|--|
|                  | fiscal 2004 | Plan   | Plan Results vs. plan v |        | plan vs. Q1-Q3, fis |        | fiscal 04 |  |  |
|                  | results     | *      |                         | Amount | Ratio               | Amount | Ratio     |  |  |
| Net sales        | 55,876      | 57,086 | 53,809                  | -3,277 | -5.7                | -2,067 | -3.7      |  |  |
| Operating income | 4,755       | 4,590  | 3,646                   | -944   | -20.6               | -1,109 | -23.3     |  |  |
| Recurring profit | 4,839       | 4,693  | 3,662                   | -1,031 | -22.0               | -1,177 | -24.3     |  |  |
| Net income       | 2,567       | 2,651  | 2,003                   | -647   | -24.4               | -563   | -22.0     |  |  |

#### B. Q1 to Q3

(million yen, %)

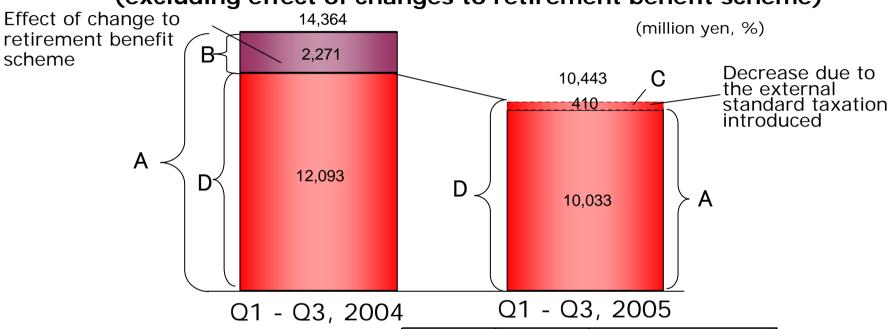
|                  | Q1-Q3       | Q1 - Q3, fiscal 2005 |                         |        |            |           |       |  |
|------------------|-------------|----------------------|-------------------------|--------|------------|-----------|-------|--|
|                  | fiscal 2004 | Plan                 | Plan Results vs. plan v |        | vs. Q1-Q3, | fiscal 04 |       |  |
|                  | results     | *                    |                         | Amount | Ratio      | Amount    | Ratio |  |
| Net sales        | 147,923     | 146,300              | 143,022                 | -3,277 | -2.2       | -4,901    | -3.3  |  |
| Operating income | 12,508      | 10,100               | 9,155                   | -944   | -9.4       | -3,353    | -26.8 |  |
| Recurring profit | 12,962      | 10,600               | 9,568                   | -1,031 | -9.7       | -3,393    | -26.2 |  |
| Net income       | 7,279       | 5,800                | 5,152                   | -647   | -11.2      | -2,127    | -29.2 |  |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.



## Reference 2: Consolidated operating income for Q1-Q3, FY05 / FY04

(excluding effect of changes to retirement benefit scheme)



|   | Q1-Q3, | Q1-Q3, | Cha    | ange  |
|---|--------|--------|--------|-------|
|   | 2004   | 2005   | Amount | Ratio |
| Operating income (A)                                    | 14,364 | 10,033 | -4,330 | -30.1 |
| Effect of changes to retirement benefit (B) scheme      | -2,271 | _      | 2,271  | _     |
| Effect of the external standard taxation (C) introduced | _      | 410    | 410    | _     |
| Net (D)=(A)+(B)+(C)                                     | 12,093 | 10,443 | -1,650 | -13.6 |



# (3) Major reasons for divergence from plan for Q1-Q3 (consolidated)

(billion yen)

|            | Q1-Q3      | Reason                                      | Q1-Q3       |
|------------|------------|---|-------------|
|            | divergence | Reason                                      | divergence  |
|            |            | Increase in sales volume                    | -2.2        |
| Net sales  | 3.4        | Decrease in sales mix                       | -1.0        |
| Net sales  | 3.4        | Decrease from Mikasa group                  | -1.0        |
|            |            | Decrease from other Coca-Cola affiliates    | -1.0        |
|            |            | Net sales                                   | <u>-3.4</u> |
|            |            | Cost of sales                               | -1.1        |
|            |            | Decrease in sales volume from the territory | -1.2        |
|            |            | Increase in sales mix                       | 0.2         |
|            |            | Increase from Mikasa group                  | 0.1         |
| Operating  | 0.9        | Decrease from other Coca-Cola affiliates    | -0.2        |
| income     |            | Selling, general & administrative expenses  | -1.4        |
|            |            | Decrease in personnel expense               | -0.3        |
|            |            | Decrease in selling fees                    | -0.4        |
|            |            | Decrease in depreciation                    | -0.2        |
|            |            | Decrease in consignment fees                | -0.2        |
|            |            | Others                                      | -0.3        |
| Recurring  | -1.0       | Non-operating income                        | -           |
| profit     |            | Non-operatin expenses                       | 0.1         |
|            |            | Recurring profit                            | 1.0         |
| Net income | -0.6       | Extraordinary income                        | _           |
|            |            | Extraordinary loss                          | 0.1         |
|            |            | Income taxes                                | 0           |



(billion yen)

## Reference 1: Consolidated gross profit & operating income for Q3 only < results vs. plan >

< Gross profit >

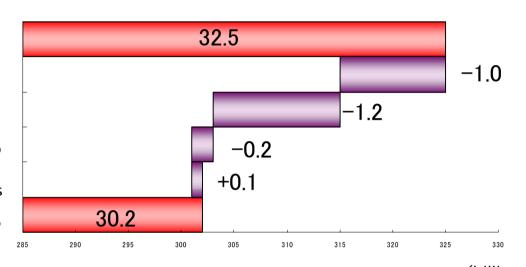
Gross profit planned for Q3, 2005

Decrease in sales volume from the territory

Decrease in sales mix

Decrease from Mikasa group

Increase from other Coca-Cola affiliates
Gross profit for Q3, 2005



#### < Operating income >

Operating income planned for Q3, 2005

Decrease in gross profit

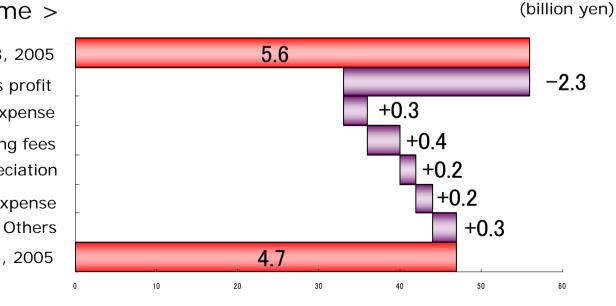
Decrease in personnel expense

Decrease in selling fees

Decrease in depreciation

Decrease in consignment expense

Operating income for Q3, 2005





### (4) Major reasons for change from results for Q3, 2004 (consolidated)

(billion yen)

|                    | Q3     | Reason   | Q3          |
|--------------------|--------|--|-------------|
|                    | change | Neason   | change      |
|                    |        | Increase in sales volume from the territory          | 2.1         |
|                    |        | Decrease in sales mix                                | -2.4        |
| Net sales          | -2.5   | CCNBC effect: decrease in sales to other bottlers    | -3.5        |
| Net sales          | -2.5   | CCNBC effect: increase in consigned production sales | 1.5         |
|                    |        | Decrease in Mikasa group                             | -0.8        |
|                    |        | Increase from other Coca-cola affiliates             | 0.6         |
|                    |        | Net sales  | <u>2.5</u>  |
|                    |        | Cost of sales  | -0.1        |
|                    |        | Increase in sales volume from the territory          | 1.1         |
|                    |        | Increase in sales mix                                | 0.2         |
|                    |        | CCNBC effect: decrease in sales to other bottlers    | -3.2        |
| 0                  | -1.3   | CCNBC effect: increase in consigned production cost  | 1.7         |
| Operating income   |        | Decrease in Mikasa group                             | -0.4        |
| Income             |        | Increase from other Coca-cola affiliates             | 0.5         |
|                    |        | Selling, general & administrative expenses           | -1.1        |
|                    |        | Decrease in transportation expense                   | -0.6        |
|                    |        | Decrease in depreciation                             | -0.5        |
|                    |        | Decrease in personnel expense                        | -0.1        |
|                    |        | Others   | 0.1         |
| Recurring          | -1.4   | Non-operating income                                 | _           |
| profit             | 1      | Non-operating expenses                               | 0.1         |
|                    |        | Recurring profit                                     | <u>-1.4</u> |
| No. t. in a second |        | Extraordinary income                                 | 0.1         |
| Net income         | -0.8   | Extraordinary loss                                   | 0.1         |
|                    |        | Income taxes   | -0.5        |
|                    |        | Minority interests                                   | 0.1         |



## Reference 1: Consolidated gross profit & operating income for Q3 only < Q3 results vs. Q3, 2004 >

< Gross profit >

(billion yen)

Gross profit for Q3, 2004

Increase in sales volume from the territory

Decrease in sales mix

CCNBC effect: decrease in sales from

other Coca-Cola bottlers

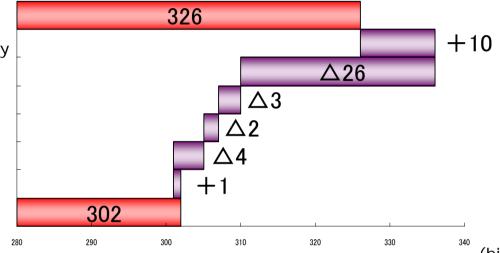
CCNBC effect: decrease in consignment

production revenues

Decrease from Mikasa group

Increase from other Coca-Cola affiliates

Gross profit for Q3, 2005



(billion yen)

#### < Operating income >

Operating income for Q3, 2004

Decrease in gross profit

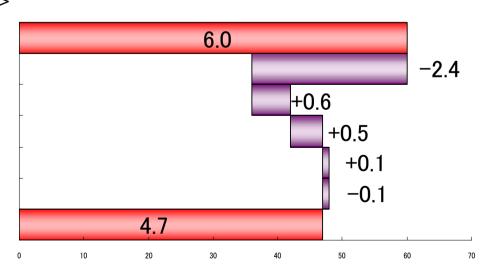
Decrease in transportation expense

Decrease in depreciation

Decrease in personnel expense

Others

Operating income for Q3, 2005





## (5) CCWJ Group companies' performances for Q3, 2005

<Mikasa Coca-Cola Bottling and the group> (million yen, thousand cases, %)

|                  | Results   |                       | Q3, fiscal 2005 |           |        |        |       |  |  |  |
|------------------|-----------|-----------------------|-----------------|-----------|--------|--------|-------|--|--|--|
|                  | for Q3,   | Plan Results vs. plan |                 | vs. fisca | 1 2004 |        |       |  |  |  |
|                  | fiscal 04 | *                     |                 | Amount    | Ratio  | Amount | Ratio |  |  |  |
| Sales volume     | 4,841     | 4,921                 | 4,922           | 1         | 0.0    | 81     | 1.7   |  |  |  |
| Net sales        | 9,658     | 8,943                 | 8,809           | -134      | -1.5   | -848   | -8.8  |  |  |  |
| Operating income | 562       | 426                   | 330             | -96       | -22.5  | -232   | -41.3 |  |  |  |

#### <Nishinihon Beverage>

(million yen, thousand cases, %)

| Net sales        | 5,747 | 5,160 | 5,147 | -13 | -0.3  | -599 | -10.4 |
|------------------|-------|-------|-------|-----|-------|------|-------|
| Operating income | -1    | 22    | 56    | 33  | 150.1 | 57   | _     |

#### <Coca-Cola West Japan Products>

(million yen, thousand cases, %)

| Net sales        | 1,867 | 1,935 | 1,884 | -51 | -2.6 | 16 | 0.9 |
|------------------|-------|-------|-------|-----|------|----|-----|
| Operating income | 310   | 314   | 324   | 9   | 2.9  | 13 | 4.4 |

#### <Coca-Cola West Japan Logistics>

(million yen, thousand cases, %)

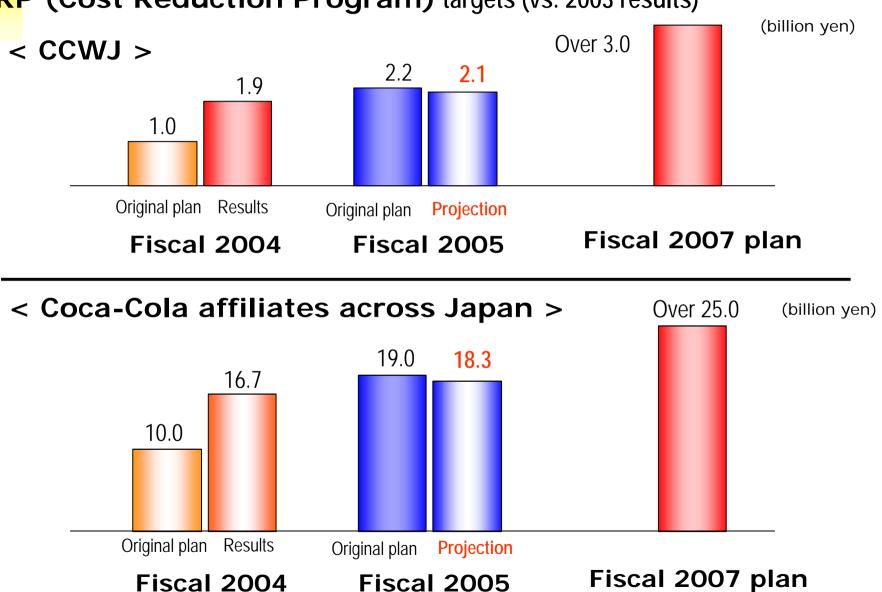
| Net sales        | 2,675 | 3,340 | 3,227 | -113 | -3.4 | 551 | 20.6  |
|------------------|-------|-------|-------|------|------|-----|-------|
| Operating income | 182   | 366   | 401   | 35   | 9.7  | 218 | 119.6 |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.

### 2. Coca-Cola National Beverages Co., Ltd. Coca Cola William (CCNBC)









## II. Full-Year Projections

## 1. Sales Volume Projections



(thousand cases, %)

|           | Results,  |        | Fiscal 2005 |        |          |        |                 |  |  |
|-----------|-----------|--------|-------------|--------|----------|--------|-----------------|--|--|
|           | fiscal 04 | Plan   | Revised     | VS.    | vs. plan |        | vs. fiscal 2004 |  |  |
|           |           | *      | plan        | Amount | Ratio    | Amount | Ratio           |  |  |
| Q1 - Q3   | 66,903    | 68,269 | 67,120      | -1,149 | -1.7     | 217    | 0.3             |  |  |
| Q4        | 20,193    | 21,814 | 21,590      | -224   | -1.0     | 1,397  | 6.9             |  |  |
| full year | 87,096    | 90,084 | 88,710      | -1,374 | -1.5     | 1,615  | 1.9             |  |  |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.

## 2. Full-Year Projections



## (1) Q4 only, consolidated basis

(million yen, %)

|                  | Results   | Q4, fiscal 2005 |         |          |       |                   |       |
|------------------|-----------|-----------------|---------|----------|-------|-------------------|-------|
|                  | Q4,       | Plan            | Revised | vs. plan |       | vs. Q4, fiscal 04 |       |
|                  | fiscal 04 | *               | plan    | Amount   | Ratio | Amount            | Ratio |
| Net sales        | 60,942    | 62,500          | 62,100  | -400     | -0.6  | 1,159             | 1.9   |
| Operating income | 2,495     | 4,200           | 3,400   | -800     | -19.0 | 904               | 36.2  |
| Recurring profit | 2,532     | 4,200           | 3,300   | -900     | -21.4 | 767               | 30.3  |
| Net income       | 470       | 2,400           | 1,900   | -500     | -20.8 | 1,429             | 303.6 |

### (2) Full year, consolidated basis

(million yen, %)

|                  | Results, | Results, Fiscal 2005 |         |          |       |                 |       |
|------------------|----------|----------------------|---------|----------|-------|-----------------|-------|
|                  | fiscal   | Plan                 | Revised | vs. plan |       | vs. fiscal 2004 |       |
|                  | 2004     | *                    | plan    | Amount   | Ratio | Amount          | Ratio |
| Net sales        | 253,248  | 253,300              | 249,500 | -3,800   | -1.5  | -3,748          | -1.5  |
| Operating income | 16,860   | 15,200               | 13,400  | -1,800   | -11.8 | -3,460          | -20.5 |
| Recurring profit | 17,065   | 15,500               | 13,600  | -1,900   | -12.3 | -3,465          | -20.3 |
| Net income       | 8,564    | 8,200                | 7,100   | -1,100   | -13.4 | -1,464          | -17.1 |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.



### Reference 1: Non-consolidated basis

(1) Q4 only

(million yen, %)

|                  | Results,  | Q4, fiscal 2005 |         |        |       |             |         |  |
|------------------|-----------|-----------------|---------|--------|-------|-------------|---------|--|
|                  | Q4,       | Plan            | Revised | vs. p  | lan   | vs. Q4, fis | scal 04 |  |
|                  | fiscal 04 | *               | plan    | Amount | Ratio | Amount      | Ratio   |  |
| Net sales        | 47,143    | 49,000          | 47,000  | -2,000 | -4.1  | -143        | -0.3    |  |
| Operating income | 2,515     | 4,500           | 3,500   | -1,000 | -22.2 | 984         | 39.1    |  |
| Recurring profit | 2,582     | 4,500           | 3,500   | -1,000 | -22.2 | 917         | 35.5    |  |
| Net income       | 1,073     | 2,700           | 2,100   | -600   | -22.2 | 1,026       | 95.6    |  |

#### (2) Full year

(million yen, %)

|                  | Results, | Fiscal 2005 |         |          |       |               |       |
|------------------|----------|-------------|---------|----------|-------|---------------|-------|
|                  | fiscal   | Plan        | Revised | vs. plan |       | vs. fiscal 04 |       |
|                  | 2004     | *           | plan    | Amount   | Ratoi | Amount        | Ratio |
| Net sales        | 195,066  | 195,300     | 190,000 | -5,300   | -2.7  | -5,066        | -2.6  |
| Operating income | 15,024   | 14,600      | 12,700  | -1,900   | -13.0 | -2,324        | -15.5 |
| Recurring profit | 15,545   | 15,100      | 13,100  | -2,000   | -13.2 | -2,445        | -15.7 |
| Net income       | 8,353    | 8,500       | 7,300   | -1,200   | -14.1 | -1,053        | -12.6 |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.



# (3) Major reasons for divergence from plan for Q4 only (consolidated) (billion yen)

|            | Q4         | Reasons  | Q4          |
|------------|------------|--|-------------|
|            | divergence |  | divergence  |
|            |            | Decrease in sales volume from the territory              | -0.5        |
| Net sales  | -0.4       | Decrease in sales mix                                    | -1.6        |
|            |            | Increase due to accounting period change at TakaMasamune | 1.7         |
|            |            | Net sales  | <u>-0.4</u> |
|            |            | Cost of sales  | 0.6         |
|            |            | Decrease in sales volume from the territory              | -0.2        |
|            |            | Decrease in sales mix                                    | -0.6        |
| Operating  | -0.8       | Increase due to accounting period change at TakaMasamune | 1.4         |
| income     | -0.8       | Selling, general & administrative expenses               | -0.2        |
|            |            | Decrease in sales fees                                   | -0.1        |
|            |            | Decrease in personnel expense                            | -0.1        |
|            |            | Increase due to accounting period change at TakaMasamune | 0.2         |
|            |            | Others   | -0.2        |
| Recurring  | -0.9       | Non-operating income                                     | -0.1        |
| profit     | 0.9        | Non-operating expenses                                   | -           |
|            |            | Recurring profit   | <u>-0.9</u> |
|            |            | Extraordinary income                                     | _           |
| Net income | -0.5       | Extraordinary loss                                       | 0.1         |
|            |            | Absence of expense for new bill adjustment               | -0.1        |
|            |            | Income taxes   | -0.3        |



### Reference 1: Consolidated gross profit & operating income for Q4 only

< revised plan vs. original > < Gross profit >

(billion yen)

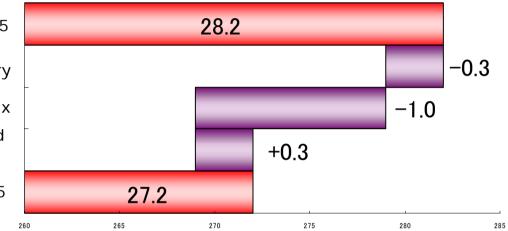
Gross profit originally planned for Q4, 2005

Decrease in sales volume from the territory

Decrease in sales mix

Increase due to accounting period change at Taka Masamune

Gross profit plan revised for Q4, 2005



#### < Operating income >

Operating income originally planned for Q4, 2005

Decrease in gross profit

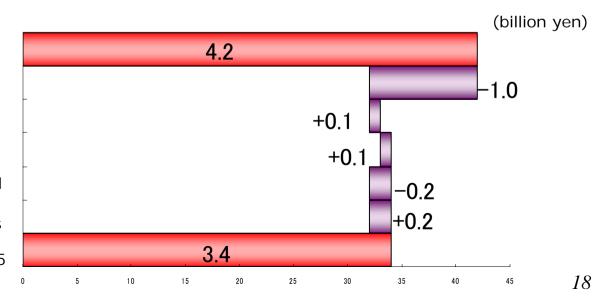
Decrease in personnel expense

Decrease in sales fees

Increase due to accounting period change at Taka Masamune

Others

Operating income plan revised for Q4, 2005



# (4) Major reasons for change from results for fisce (consolidated)

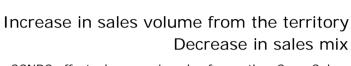
|            | Annual | Reason  | Annual      |
|------------|--------|---|-------------|
|            | change | 11000011  | change      |
|            |        | Increase in sales volume from the territory   | 3.5         |
|            |        | Decrease in sales mix   | -4.3        |
| Net sales  | -3.7   | CCNBC effect: decrease in sales from other Coca-Cola bottlers   | -10.8       |
| Net sales  | 3.7    | CCNBC effect: increase in consignment production revenues   | 6.1         |
|            |        | Increase due to accounting period change at Taka Masamune   | 1.7         |
|            |        | Increase from other group companies   | 0.1         |
|            |        | Net sales   | -3.7        |
|            |        | Cost of sales   | 0.5         |
|            |        | Increase in sales volume from the territory   | 1.6         |
|            |        | Increase in sales mix   | 0.8         |
|            |        | CCNBC effect: decrease in sales from other Coca-Cola bottlers   | -10.1       |
|            |        | CCNBC effect: increase in consignment production cost   | 5.9         |
|            |        | Increase due to accounting period change at Taka Masamune   | 1.4         |
| Operating  | -3.4   | Increase from other group companies   | 0.9         |
| income     |        | Selling, general & administrative expenses  | -0.8        |
|            |        | Increase in personnel expense due to change in retirement benefit scheme, etc.                        | 1.5         |
|            |        | Increase in sales fees  | 0.5         |
|            |        | Decrease in transportation expense  | -1.8        |
|            |        | Decrease in depreciation  | -1.1        |
|            |        | Increase due to accounting period change at Taka Masamune   | 0.2         |
|            |        | Others  | -0.1        |
| Recurring  | -3.4   | Non-operating income  | 0.1         |
| profit     | -3.4   | Non-operating expense   | 0.1         |
|            |        | Recurring profit  | <u>-3.4</u> |
|            |        | Extraordinary income  | 0.1         |
|            |        | Extraordinary loss  | -0.7        |
| Net income | -14    | Increase due to absence of expense for new bill adjustment  | 0.6         |
| The module | ,      | Decrease due to lump sum amortization of acrurial difference on the partially returned pension assets | -0.6        |
|            |        | pension assets  | 0.0         |
|            |        | Others  | -0.7        |
|            |        | Income taxes  | -1.2        |



#### Reference 1: Annual consolidated gross profit & operating income < Fiscal 2004 results vs. revised 2005 plan >

< Gross profit >

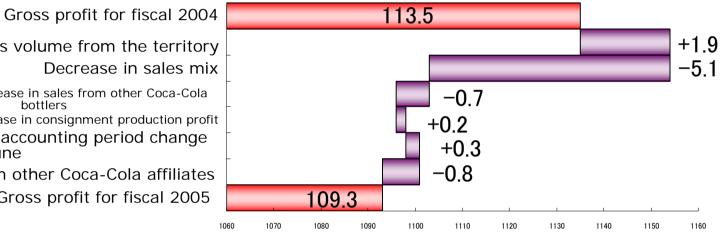
(billion yen)



CCNBC effect: decrease in sales from other Coca-Cola bottlers

CCNBC effect: decrease in consignment production profit Increase due to accounting period change at Taka Masamune

Decrease from other Coca-Cola affiliates Gross profit for fiscal 2005



#### < Operating income >

Operating income for fiscal 2004

Decrease in gross profit Increase in personnel expense due to change in retirement benefit scheme, etc.

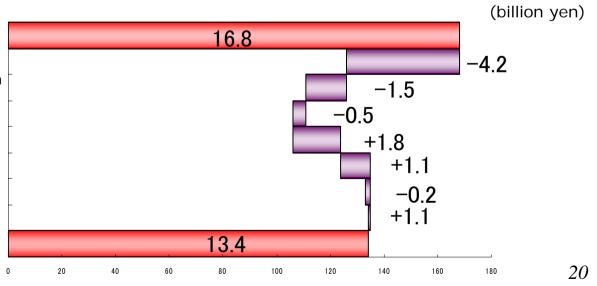
Increase in sales fees

Decrease in transportation expense Decrease in depreciation

Increase in SG&A expenses due to accounting period change at Taka Masamune

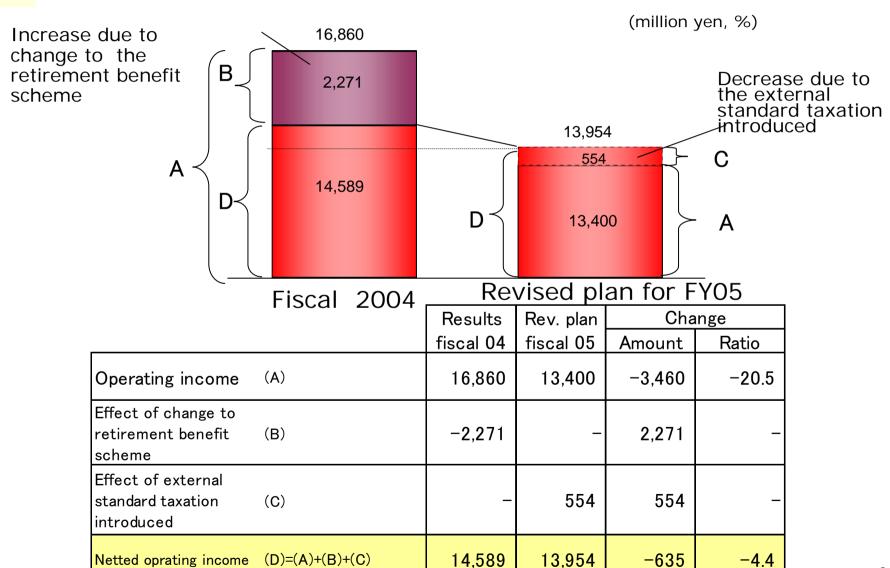
Others

Operating income for fiscal 2005





## Reference 2: Annual consolidated operating income, FY05 vs. FY04 (excluding effect of changes to retirement benefit scheme)





## (5) CCWJ Group companies' full-year projections for fiscal 2005

<Mikasa Coca-Cola Bottling and the group (million yen, thousand cases, %)</p>

|                  |           | _              |         |                 |       |  |
|------------------|-----------|----------------|---------|-----------------|-------|--|
|                  | Full-year | Full-year 2005 |         |                 |       |  |
|                  | results,  | Plan           | Revised | vs. fiscal 2004 |       |  |
|                  | fiscal 04 | *              | plan    | Amount          | Ratio |  |
| Sales volume     | 16,075    | 16,430         | 16,430  | 355             | 2.2   |  |
| Net sales        | 32,614    | 30,526         | 30,526  | -2,088          | -6.4  |  |
| Operating income | 503       | 541            | 541     | 38              | 7.6   |  |

#### <Nishinihon Beverage>

(million yen, thousand cases, %)

| Net sales        | 21,075 | 19,476 | 19,476 | -1,599 | -7.6 |
|------------------|--------|--------|--------|--------|------|
| Operating income | -220   | 150    | 150    | 370    | _    |

#### <Coca-Cola West Japan Products>

(million yen, thousand cases, %)

| Net sales        | 6,592 | 6,772 | 6,772 | 180 | 2.7 |
|------------------|-------|-------|-------|-----|-----|
| Operating income | 137   | 144   | 144   | 7   | 5.1 |

#### <Coca-Cola West Japan Logistics>

(million yen, thousand cases, %)

| Net sales        | 9,125 | 10,718 | 10,718 | 1,593 | 17.5  |
|------------------|-------|--------|--------|-------|-------|
| Operating income | 266   | 545    | 545    | 279   | 104.9 |

<sup>\*</sup>The above-stated plan figures are based on the full-year projection announced on Aug.4, 2005.



## III. Q3 Marketing Activities Review

## 1. Market Conditions



(1) Sales volume on a shipment basis

Source:

--- at point of shipment from manufacturer

Inryo Sohken

- (1) Nationwide Y-o-Y change for Q3 by product category
  - Mineral water- and green tea lines increased

(%)

|         | Total | Carbonated | Coffee | Black tea | Woolon tea | Blended tea | Green tea | Sports drinks | Mineral<br>water |
|---------|-------|------------|--------|-----------|------------|-------------|-----------|---------------|------------------|
| Jul-Sep | +1    | - 3        | +5     | 0         | - 7        | - 19        | +10       | - 1           | +17              |

- (2) Nationwide Y-o-Y change for Q3 by manufacturer
  - The Coca-Cola group surpassed the market average with a 3% growth rate
  - Itoen and Asahi continued to grow higher since Q1, among competitors (%)

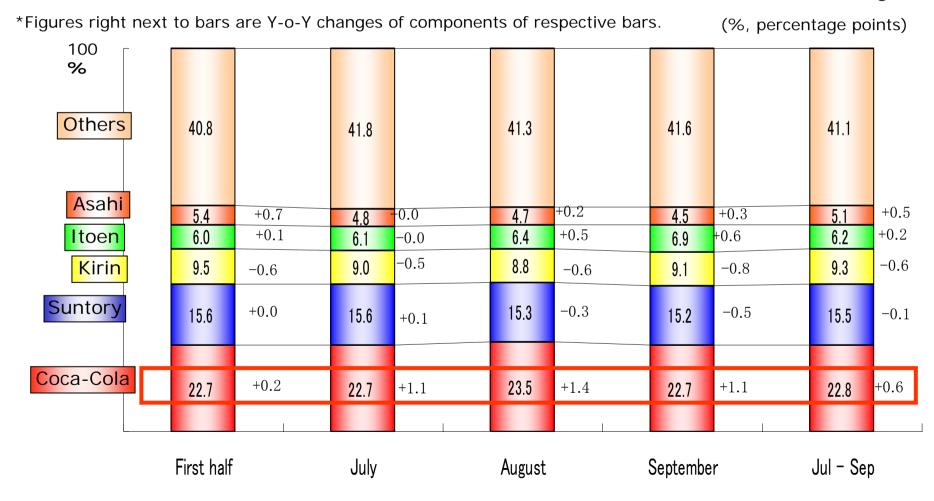
|                 | First half | July | August | September | Q3  | Jul - Sep |
|-----------------|------------|------|--------|-----------|-----|-----------|
| Total           | +2         | -9   | 6      | 6         | 1   | +2        |
| Coca-Cola       | +1         | -7   | 9      | 6         | 3   | +2        |
| Sutory          | +4         | -9   | 3      | 6         | -2  | +2        |
| Kirin Beverages | +3         | -14  | 4      | 5         | -2  | +1        |
| Itohen          | +9         | +2   | +20    | +20       | +14 | +11       |
| Asahi           | +12        | - 5  | +14    | +16       | +7  | +10       |



## (2) Nationwide face-to-face market share, except vending machines --- at point of store sales

- The Coca-Cola group marked five consecutive months of increased share since May.

Source: Intage



## 2. CCWJ Sales Results



### (1) Monthly sales results for Q3

- The plan takes into account last year's longest hot days in Jul, most typhoons in Aug and Sep.
- The 4.1% Y-o-Y increased results prove a steadily recovering performance, whilst short to the planned target. (thousand cases, %) < Info >

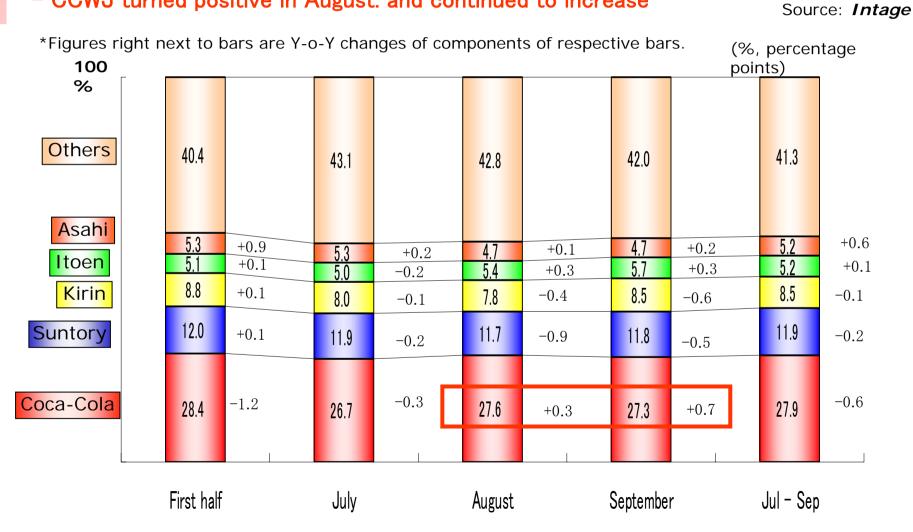
|               | VS.    | olan  | vs. Q3, f | Plan vs. |           |
|---------------|--------|-------|-----------|----------|-----------|
|               | Amount | Ratio | Amount    | Ratio    | fiscal 04 |
| July          | -315   | -3.4  | -197      | -2.1     | +1.3      |
| August        | -651   | -6.5  | +754      | +8.8     | +16.4     |
| September     | -184   | -2.2  | +487      | +6.4     | +8.8      |
| Q3, fiscal 05 | -1,150 | -4.2  | +1,045    | +4.1     | +8.6      |
|               | ·      |       | ·         |          | (0/)      |

(%) 10.0 8.8 8.0 vs. 2004 vs. plan 6.0 4.0 2.0 0.0 △ 2.1 -2.0 △ 2.2 -4.0△ 3.4 -6.0 △ 6.5 0.8 July September August



## (2) Face-to-face market share of the CCWJ territory, except vending machines

- CCWJ turned positive in August. and continued to increase





### (3) Brand analysis

vs. plan: Coca-Cola, Georgia, Sokenbicha and other brands did not reach the targets.

vs. Q3, 2004: All brands except Sokenbicha sold more than a year ago.

< Q3 sales by brand >

(thousand cases, %)

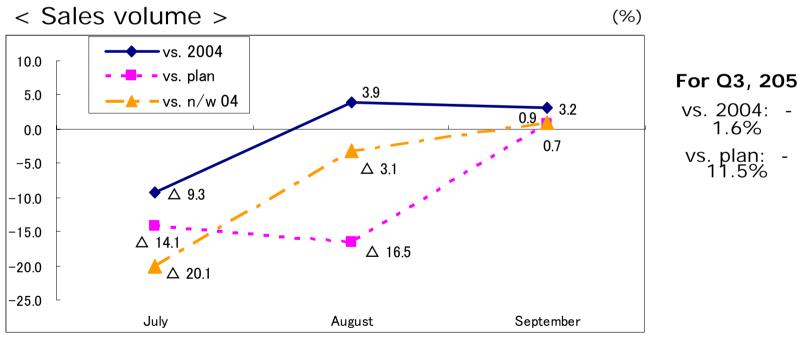
|                    |         | Q3, fiscal 2005 |       |                   |       |  |  |  |
|--------------------|---------|-----------------|-------|-------------------|-------|--|--|--|
|                    | Results | vs. plan        |       | vs. Q3, fiscal 04 |       |  |  |  |
|                    |         | Amount          | Ratio | Amount            | Ratio |  |  |  |
| Coca-Cola          | 2,746   | -356            | -11.5 | -44,234           | -1.6  |  |  |  |
| Georgia            | 6,240   | -526            | -7.8  | 196,856           | 3.3   |  |  |  |
| Acquarius          | 3,869   | +436            | 12.7  | 744,613           | 23.8  |  |  |  |
| Sokenbicha         | 2,159   | -202            | -8.6  | -510,201          | -19.1 |  |  |  |
| Hajime / Marocha   | 1,814   | +61             | 3.5   | 392,225           | 27.6  |  |  |  |
| sub-total          | 16,828  | -588            | -3.4  | 779,259           | 4.9   |  |  |  |
| Morino Mizu Dayori | 964     | +177            | 22.5  | 294,626           | 44.0  |  |  |  |
| others             | 8,639   | -739            | -7.9  | -29,092           | -0.3  |  |  |  |
| total              | 26,431  | -1,150          | -4.2  | +1,045            | 4.1   |  |  |  |



### (1) Reasons for change for Q3 by brand

#### A. Coca-Cola

- vs. plan: Did not reached the target due to slow sales of Coca-Cola Lemon
- vs. Q3, 2004: Shortfall in Coca-Cola C2 was made up with by Coca-Cola Lemon and extra-sized can items

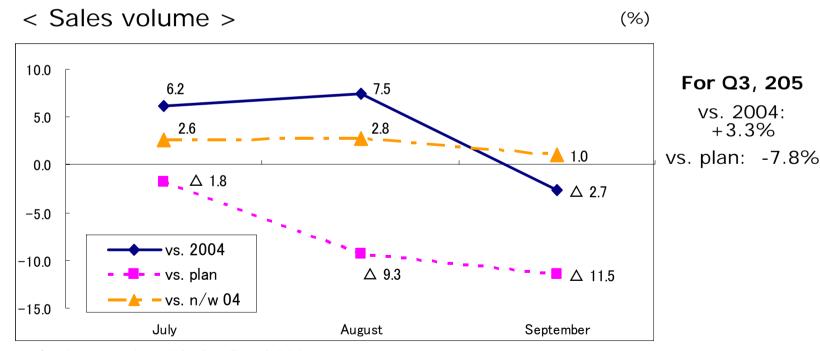


n/w 04 = nationwide for fiscal 2004



#### B. Georgia

- vs. plan: Target was not met in spite of intended reinforcement
- vs. Q3, 2004: After July and August saw a good run with contribution of summer cans and iced coffee, September saw a decline due to competitors' counter-offense midst the prolonged summer days



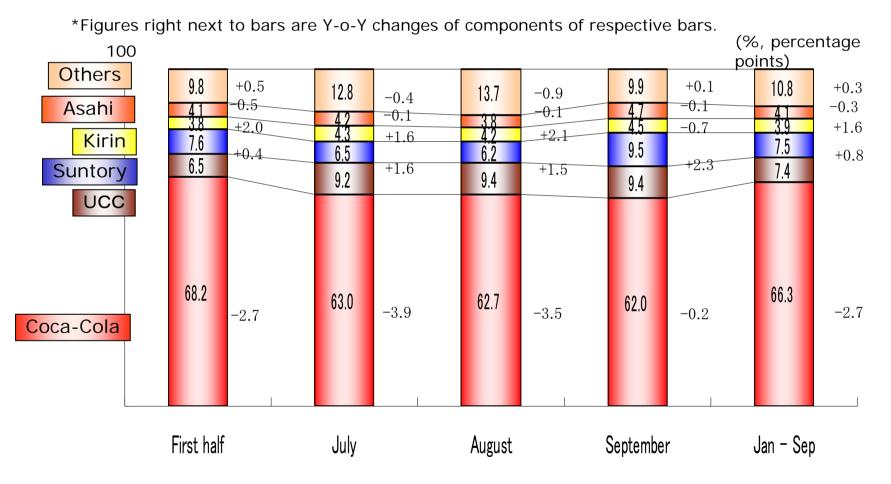
n/w 04 = nationwide for fiscal 2004





# Info: Georgia sales --- Face-to-face market share of CCWJ territory

Source: Intage



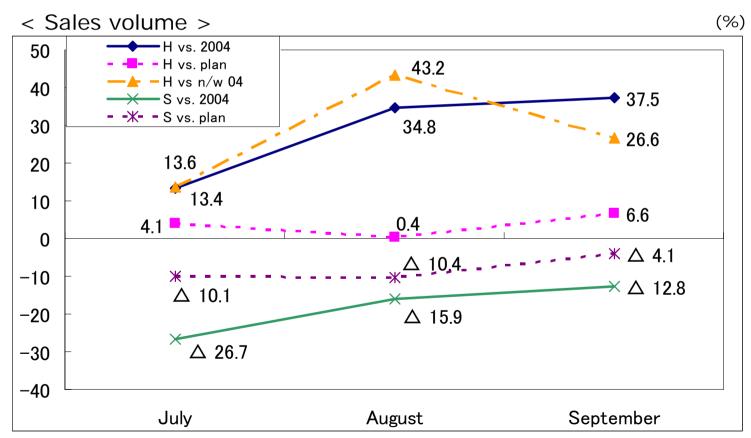


#### C. Sokenbicha and Hajime

- vs. plan
- VS

Q3,2004

Hajime sold well while Sokenbicha was slow but picked up steadily



For Q3, 205 Hajime

> vs. 2004: +27.6%

vs. plan: -73.5%

#### Sokenbicha

vs. 2004: -19.1%

vs. plan: -8.6%

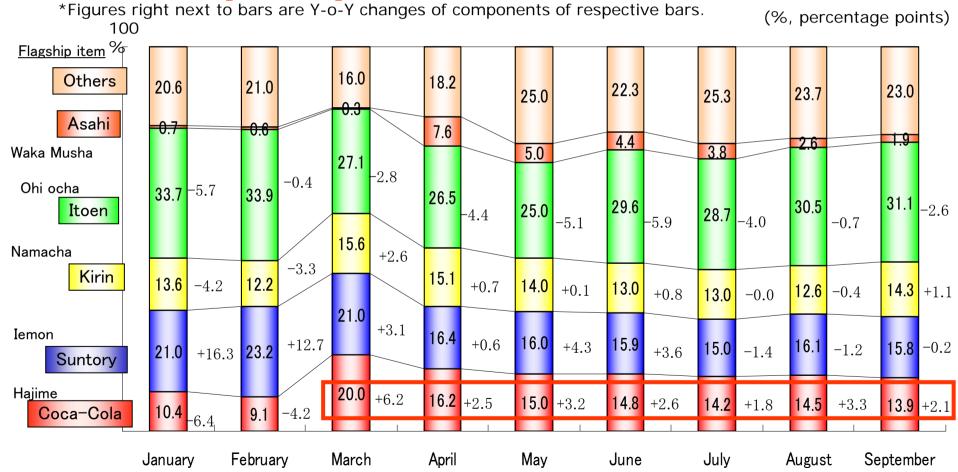




## Info: Hajime sales --- Face-to-face market share of the CCWJ territory

Source: *Intage* 

- Continued to increased share since March till setback to  $4^{\text{th}}$  place in September

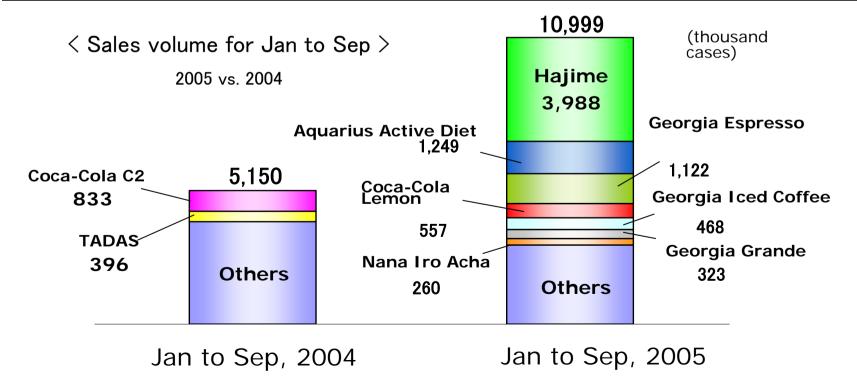




#### (2) New products

- Contributed twice as much as fiscal 2004
- < Number of new items and sales volume > (# of items, thousand cases)

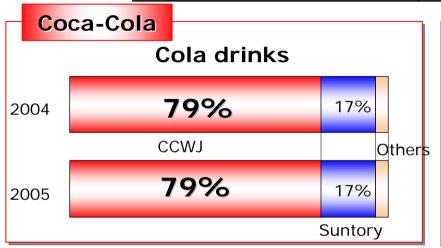
|                | 2004       |       |           | 2005       |       |           | vs. 2004   |        |          |
|----------------|------------|-------|-----------|------------|-------|-----------|------------|--------|----------|
|                | First half | Q3    | Jan - Sep | First half | Q3    | Jan - Sep | First half | Q3     | Jan- Sep |
| # of new items | 77         | 16    | 93        | 74         | 31    | 105       | -3         | +15    | +12      |
| sales volume   | 2,672      | 2,478 | 5,150     | 5,524      | 5,475 | 10,999    | +2,852     | +2,997 | +5,849   |

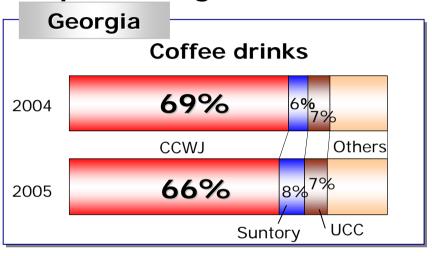


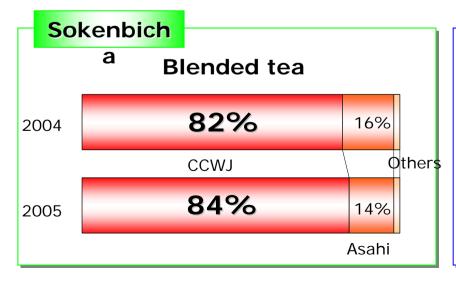


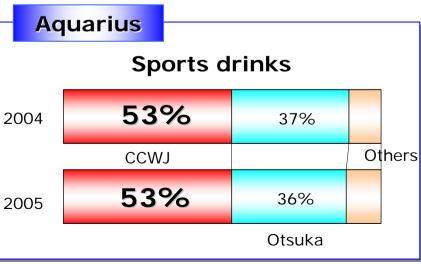
# (3) Market share of the CCWJ territory by brand for Jan to Sep 05

face-to-face market, except vending machines



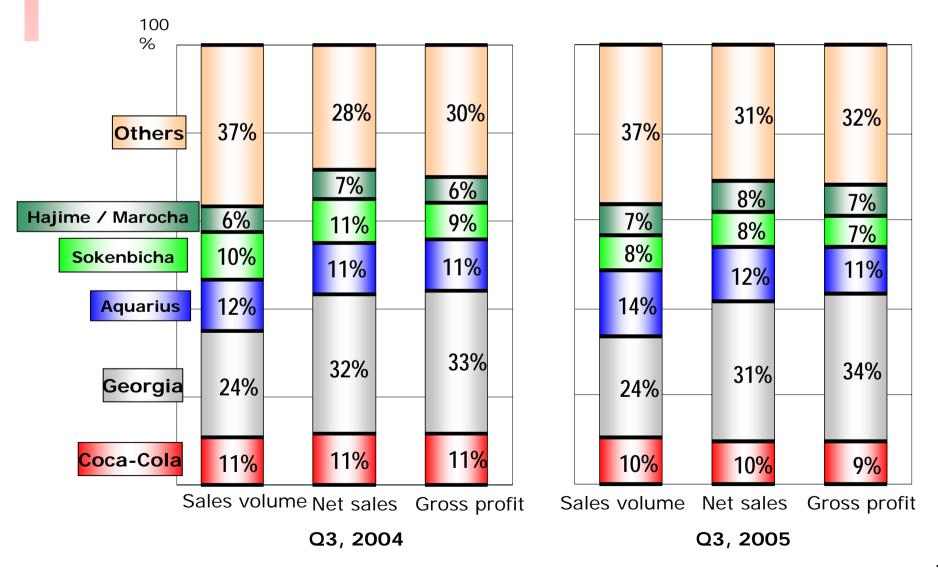








### (4) CCWJ brand composition (Q3, 2004 vs. Q3, 2005)





### (4) Channel analysis

- vs. plan: All channels except convenience stores failed to meet the targets.
- vs. Q3, 2004: Far beyond Q3, 2004 in vending machine sales, chain and convenience stores

< Q3 sales by channel >

(thousand cases, %)

|                    | Q3, fiscal 2005 |          |       |                 |       |
|--------------------|-----------------|----------|-------|-----------------|-------|
|                    | Results         | vs. plan |       | vs. fiscal 2004 |       |
|                    |                 | Amount   | Ratio | Amount          | Ratio |
| Vending machines   | 8,685           | -416     | -4.6  | +641            | +8.0  |
| Chain stores       | 6,008           | -270     | -4.3  | +500            | +9.1  |
| Convenience stores | 2,803           | +168     | +6.4  | +231            | +9.0  |
| Retailers          | 4,049           | -301     | -6.9  | -236            | -5.5  |
| Food services      | 2,346           | -134     | -5.4  | +27             | +1.2  |
| Agents             | 538             | -39      | -6.7  | -4              | -0.7  |
| Others             | 2,001           | -157     | -7.3  | -113            | -5.4  |
| total              | 26,431          | -1,150   | -4.2  | +1,045          | +4.1  |



# (1) Vending machines

#### A. Increase machines installed

- Increased steadily, yet not many enough to meet the target
- Occupied good locations, focusing on indoor market

< Newly installed machines >

(machines)

|                     | First half | Q3    |
|---------------------|------------|-------|
| plan                | 7,187      | 3,462 |
| results             | 6,008      | 3,377 |
| variance            | -1,179     | -85   |
| proceeded ratio (%) | 83.6       | 97.5  |

Results for Q3,2005 2,320



#### B. Increase VPM

\*VPM: Sales volume per machine

- VPM significantly improved by promoting extra-sized cans, Georgia and Morino Mizu Dayori
- New campaign started for Georgia in September
  - < VPM trend of all full-service vending machines

>

(thousand cases)

|                   | First half | July | August | September | Q3   |
|-------------------|------------|------|--------|-----------|------|
| 2004              | 140.2      | 29.6 | 26.9   | 24.7      | 81.3 |
| 2005              | 138.6      | 29.4 | 30.2   | 26.4      | 86.0 |
| Change            | -1.6       | -0.2 | +3.3   | +1.7      | +4.7 |
| Changed ratio (%) | -1.1       | -0.8 | +12.0  | +6.6      | +5.8 |



### (2) Chain stores

#### A. Floor display Reform from Within (RfW)

- Restored lost basic store spaces to the best extent once held, and thereby increased floor space as well as improved display positioning
  - Reviewed all 3,135 stores under process monitoring
  - Installed more machinery and materials to increase display floor
  - Increased line-up items

< Floor space occupation --- spot per store >

|                          | Q2   | Q3    | Change |
|--------------------------|------|-------|--------|
| # of items               | 29.2 | 31.1  | +1.9   |
| # of column faces        | 85.3 | 103.0 | +17.7  |
| # of machinery/materials | 1.5  | 2.0   | +0.5   |
| # of in-store spots      | 2.0  | 2.8   | +0.8   |



#### B. Product RfW

- Sales volume increased in all kinds of package except 1.5-liter PET compared to a year ago
  - particularly 1-I. PET and 500-ml. PET successful
- < Sales volume change by package vs. fiscal 2004 > (thousand cases, %)

|                    | Н         | 1, fiscal 200 | )5        | Q3, fiscal 2005 |          |          |
|--------------------|-----------|---------------|-----------|-----------------|----------|----------|
|                    | Change in | Change vs.    | Composite | Change in       | Change   | Composit |
|                    | volume    | FY04          | share     | volume          | vs. FY04 | e share  |
| 2L PET             | -139      | -4.4          | 39.7      | +239            | +9.7     | 45.2     |
| 1.5L PET           | -83       | -5.0          | 20.4      | -1              | -0.2     | 15.7     |
| 1L PET             | +56       | +99.3         | 1.5       | +50             | +82.3    | 1.8      |
| 500ml PET          | +37       | +2.9          | 17.4      | +99             | +11.0    | 16.7     |
| 190 ml-/350ml cans | +33       | +7.8          | 5.8       | +37             | +10.3    | 6.5      |
| Others             | -53       | - 4.3         | 15.2      | +76             | +10.0    | 14.0     |
| Total              | -148      | - 1.9         | 100.0     | +500            | +9.1     | 100.0    |



#### C. Account sales RfW

- Sales increased in all account categories
  - Particularly in 9 discounter accounts and key accounts
- < Sales volume change by account category vs. fiscal 2004 >

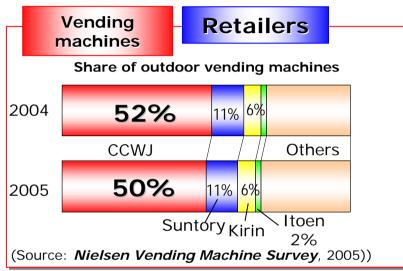
(thousand cases, %)

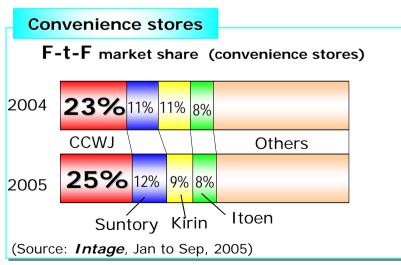
|                          | H1, 2005         |                    |                 |                  | Q3, 2005           |                    |  |
|--------------------------|------------------|--------------------|-----------------|------------------|--------------------|--------------------|--|
|                          | Change in volume | Change<br>vs. 2004 | Composite share | Change in volume | Change<br>vs. 2004 | Composite<br>share |  |
| 9 discounter accounts    | -211             | -11.9              | 20.2            | +131             | +10.9              | 22.0               |  |
| Key accounts             | +106             | +3.6               | 39.2            | +221             | +10.6              | 38.2               |  |
| National chain / New KAM | +133             | +12.1              | 15.9            | +108             | +13.1              | 15.6               |  |
| Others                   | -177             | -8.5               | 24.6            | +40              | +2.8               | 24.2               |  |
| Total                    | -148             | -1.9               | 100.0           | +500             | +9.1               | 100.0              |  |

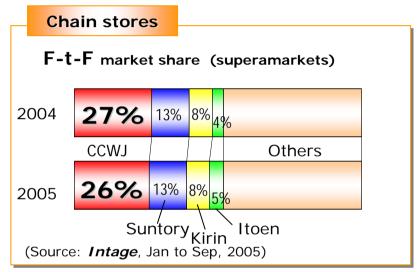
<sup>\*</sup> National chain: Natiowide chain supermarkets dealt through Coca-Cola National Sales New KAM: Supermarket chains dealt jointly by CCJC and the Coca-Cola bottlers

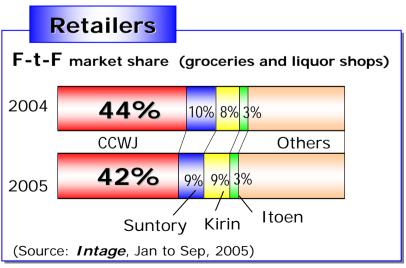


### (3) Market share of the CCWJ territory by channel for Jan to Sep, 2005



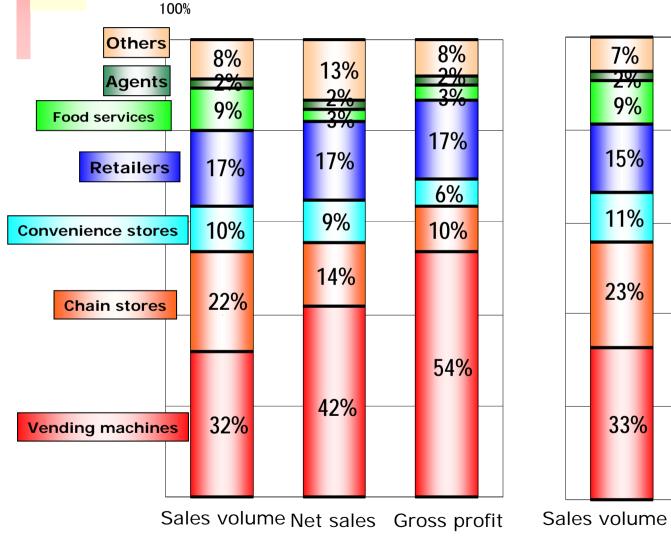




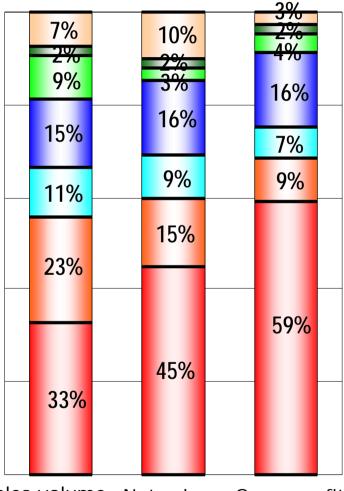




### (4) CCWJ channel composition (Q3, 2004 vs. Q3, 2005)



Q3, 2004



Net sales

Gross profit

# 3. Sales Mix



Variance in item composition --- vs. plan in sales volume at CCWJ for Q4, 2005)

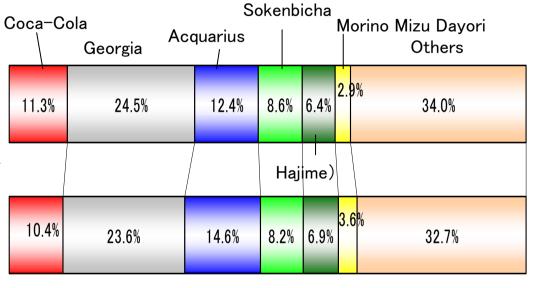
< By brand >

Plan

- More: Aquarius and Morino Mizu Dayori

- Less: Coca-Cola and Georgia

Results



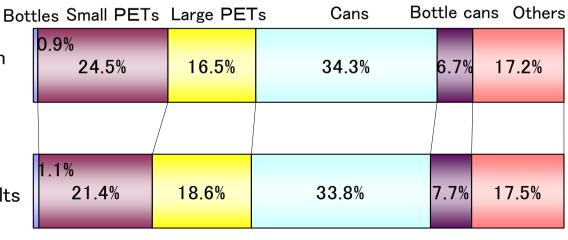
< By package >

Plan

- More: large PETs and bottle cans

- Less: small Pets and cans decreased

Results





# IV. Q4 Marketing Activities Tactics

# 1. Key Issues in Q4 Activities



- (1) Conduct disciplined marketing for the autumn –to–winter season of hot–item competition
  - A. Reinforce promotion of Georgia
  - B. Explore hot-item opportunities

(2) Promotion vending machine- and chain store sales

Brand Strategy

Channel Strategy

# 2. Brand Strategy



### (1) Sales projection by brand

< Q4 sales projection >

(thousand cases, %)

|                    | Results     | Q4, fiscal 2005 |                 |       |  |
|--------------------|-------------|-----------------|-----------------|-------|--|
|                    | Q4,         | Dlan            | vs. fiscal 2004 |       |  |
|                    | fiscal 2004 | Plan            | Amount          | Ratio |  |
| Coca-Cola          | 1,609       | 1,690           | +81             | +5.1  |  |
| Georgia            | 7,221       | 7,390           | +169            | +2.3  |  |
| Acquarius          | 1,232       | 1,630           | +398            | +32.3 |  |
| Sokenbicha         | 1,598       | 1,480           | -118            | -7.4  |  |
| Hajime / Marocha   | 989         | 1,340           | +351            | +35.4 |  |
| Morino Mizu Dayori | 395         | 430             | +35             | +8.8  |  |
| Others             | 7,149       | 7,630           | +481 +          |       |  |
| Total              | 20,193      | 21,590          | +1,397          | +6.9  |  |



### (2) Marketing for the autumn-to-winter season of hotitem competition

#### A. Reinforce promotion of Georgia

Basic policy: cultivate new consumers, using most of renewed Georgia items

Sales plan Channel Launching (000 cases) New items 10 Oct 235 Vending machines Mild Coffee 190ml can Vending machines 31 Oct 99 Hot Café Latte hot 280ml PET All channels 86 7 Nov Precious Taste 190ml can All channels 83 Georgian Ohen-Can 190ml can 28 Nov Consume Georgia My Way Challenge e-Promotion 1 Oct to 30 Nov All channels Vending machines Georgia Lucky Cap Promotion 1 Dec and on











### **Explore hot-item opportunities**

Basic policy: enrich variety of attractive items in product- and category line-ups for sales increase

|            |  | Launch | Channel                  | Sale plan<br>(000<br>cases) |
|------------|--|--------|--------------------------|-----------------------------|
| Sokenbicha | Fukami Kobashi Sokenbicha<br>hot 280ml PET / 350ml PET | 3 Oct  | F-t-F / vending machines | 165                         |
| Ualina a   | Hajime hot 280ml PET / 350ml PET                       | 3 Oct  | All channels             | 191                         |
| Hajime     | Hajime Chaenno Zeitaku Gyokuro 190ml can               | 14 Nov | Vendors                  | 30                          |
|            | Kohcha Kaden Royal Milk Tea hot 280ml PET              | 3 Oct  | F-t-F / vendors          | 295                         |
| Other      | Nana Iro Acha hot 280ml PET / 350ml PET                | 3 Oct  | F-t-F / vendors          | 43                          |
|            | Euro Premium Cocoa 190ml can                           | 31 Oct | F-t-F / vendors          | 141                         |
| Hot        | Bistrone Corn Potage 190 can                           | 31 Oct | F-t-F / vendors          | 71                          |
| items      | Shinkara Pokapoka Shogayu hot 280ml PET / 190ml can    | 31 Oct | F-t-F / vendors          | 44                          |
|            | Furusato Dayori Hachimitsu Yuzu hot 280ml PET          | 31 Oct | Face-to-face             | 28                          |

F-t-F: face-to-face / Vendors: vending machines

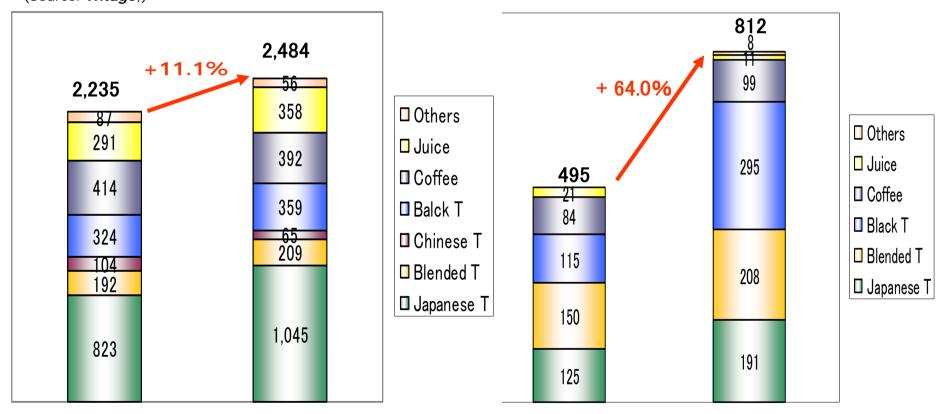




#### Reference: Hot PET Sales Plan

### < Hot PET market size of the CCWJ territory > < Hot PET sales projection at CCWJ >

(Source: Intage,) (thousand cases, %) (thousand cases, %)



# 3. Channel Strategy



### (1) Sales projection by channel

< Q4 sales projection >

(thousand cases, %)

|                    | Results     | Q4, fiscal 2005 |                 | 5     |
|--------------------|-------------|-----------------|-----------------|-------|
|                    | Q4,         |                 | vs. fiscal 2004 |       |
|                    | fiscal 2004 | Plan            | Amount          | Ratio |
| Vending machines   | 6,852       | 7,220           | +368            | +5.4  |
| Chain stores       | 3,374       | 3,930           | +556            | +16.5 |
| Convenience stores | 2,455       | 2,620           | +165            | +6.7  |
| Retalers           | 3,147       | 3,330           | +183            | +5.8  |
| Food services      | 1,912       | 2,100           | +188            | +9.8  |
| Agents             | 410         | 460             | +50             | +12.3 |
| Others             | 2,043       | 1,930           | 930 – 113 –     |       |
| Total              | 20,193      | 21,590          | +1,397          | +6.9  |



### (2) Vending machines

### A. Increase machines installed in market place

Increase target

- Propel organizational development
  - Market Development HQ, NNB, auto
     menu suggesting vendor project, etc.
     ... new installment: 2,660 units

Y-o-Y

(+42.3%

700 units

#### **B.** Increase VPM

... Q4 target: 69.3 cases or 100% higher vs. 2004

Size in action

- Reinforce hot item marketing centered around Georgia
  - New items on sales : Georgia line

: Hot PET items

- Georgia Lucky Cap Promotion
- IT-based VPM improvement

(cases)

3,740,000

240,000

1,200,000

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### (3) Chain stores

#### A. Floor space RfW

... Continue a 10% extension

Size in action

- Improve in quality and quantity for the winter holidays
- Sales equipment such as hot & cold stand next to cash counter

150 units

#### **B. Product RfW**

- Focus on Hajime by setting "Hajime Day"
  - --- Q4 Hajime sales targeting at 71.1% higher than Q4, fiscal 2004
- Sales increase program for larger PETs and 500ml PETs

Size in action

160,000 cases

300,000 cases

#### C. Account sales RfW

- Reinforce approach to 30 key customers
- Implement an original campaign respectively at accounts

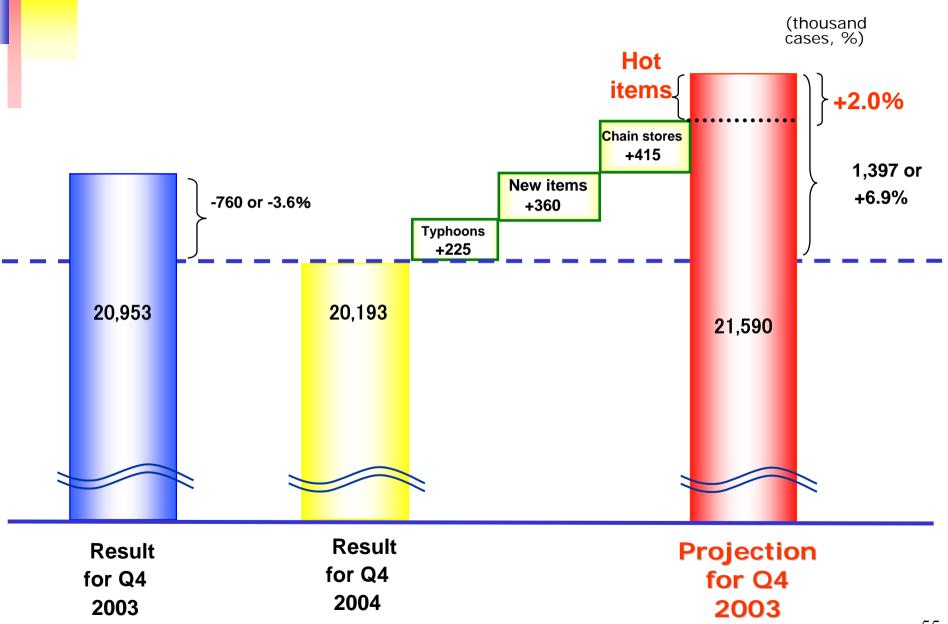
Increase target

100 to 120%

\*RfW: Reform from Within

# Scenario Assumed for Q4 Sales Coulon



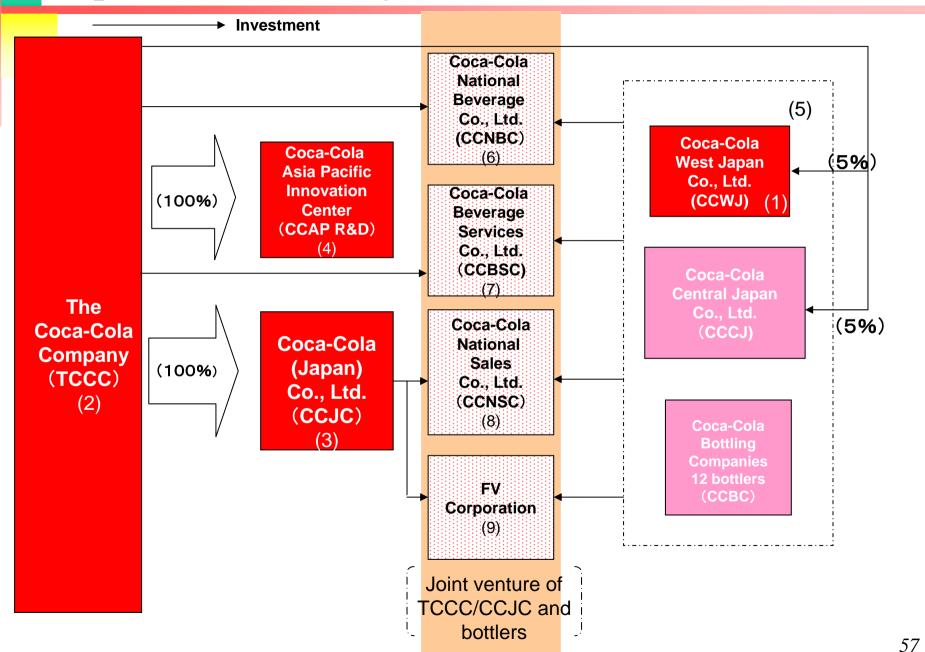




# Reference

# 1. Japan's Coca-Cola system







#### Coca-Cola group companies and their roles

#### 1. Coca-Cola West Japan Co, Ltd. (CCWJ)

In July 1999, Sanyo Coca-Cola Bottling Co., Ltd. and Kita Kyushu Coca-Cola Bottling Co., Ltd. merged with a capital injection from The Coca-Cola Company to form Coca-Cola West Japan Company Limited (CCWJ). CCWJ is the first Coca-Cola Anchor Bottler in Japan.

#### 2. The Coca-Cola Company (TCCC)

Established 1919 in Atlanta, Georgia, in the United States. Carries the rights to license manufacturing and sales of CocaCola to bottlers. Either TCCC or its subsidiary ties bottling contracts with bottlers.

#### 3. Coca-Cola (Japan) Co., Ltd. (CCJC)

Established 1957 in Tokyo, as "Nihon Inryo Kogyo K.K.," a wholly-owned subsidiary of The Coca-Cola Company of the U.S. The company name was changed in 1958 to Coca-Cola (Japan) Company, Limited. The company carries out marketing and planning as well as manufacturing and distribution of concentrate in Japan.

#### 4. Coca-Cola Asia Pacific Innovation Center (CCAP R&D)

Established January 1993 as a wholly-owned subsidiary of The Coca-Cola Company of the U.S. Since January 1995, the CCAP R&D carries out product development and technical support to respond to the needs of the Asian region.

#### 5. Coca-Cola bottlers (CCBCs)

There are 14 bottlers in Japan, which promote sales in the respective sales regions.

#### 6. Coca-Cola National Beverages Co., Ltd. (CCNBC)

A joint venture established in April 2003 by TCCC and CCBCs, with the aim of creating an optimal nationwide supply chain. Operation started in October 2003. At CCNBC, procurement of raw materials, manufacturing, demand and supply plans, and coordination are integrated on a nationwide basis to supply products to the bottlers.

#### 7. Coca-Cola Beverage Services Co., Ltd (CCBSC)

Established June 1999 as a joint venture of TCCC and the CCBCs. Operations started September 1999. Procurement operations were transferred to Coca-Cola National Beverage Services as of October 2003. Carries out promotional activities to reform Japan's Coca-Cola information system.

#### 8. Coca-Cola National Sales Co., Ltd. (CCNSC)

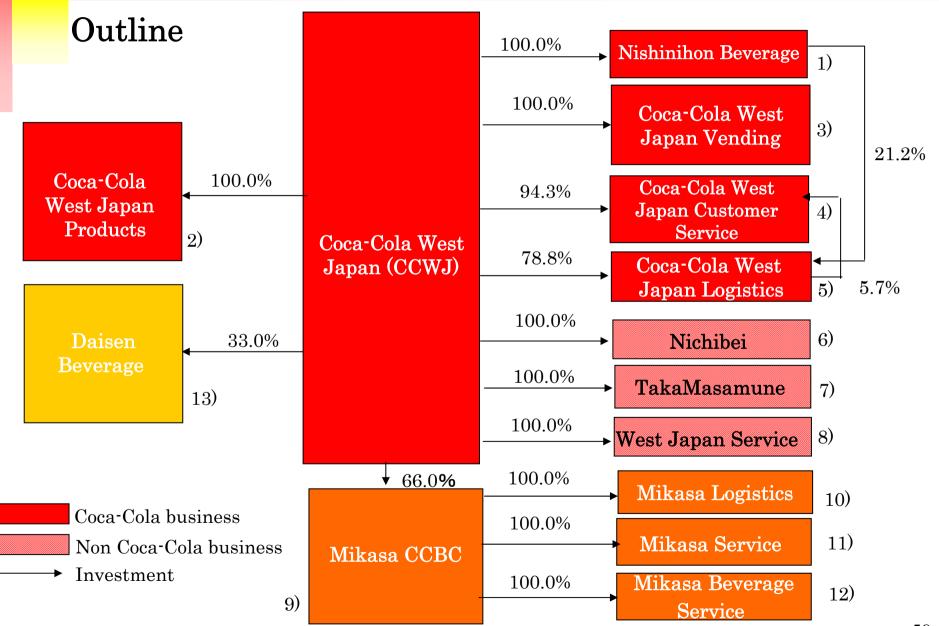
Established October 1995 as a joint venture between all the CCBCs and CCJC. Carries out sales activities for national chain customers.

#### 9. FV Corporation (FVC)

Established May 2001 as a joint venture between CCJC and all the CCBCs. Its functions include sales negotiations with cross-regional corporate customers for the vending machine business and procurement of non-corporate (not authorized by CCJC) products.

## 2. Group Companies







- 1) Nishinihon Beverage Co., Ltd.: Vending machine operator business focusing on Coca-Cola products
- 2) Coca-Cola West Japan Products Co., Ltd.: Beverage producer
- 3) Coca-Cola West Japan Vending Co., Ltd.: Vending machine operator
- 4) Coca-Cola West Japan Customer Service Co., Ltd.: Vending machine maintenance company handling installation, repair, and cleaning

(name changed from Nishinihon Customer Service Co., Ltd. on April 1, 2005)

- 5) Coca-Cola West Japan Logistics Co., Ltd.: Freight transport company (name changed from Logicom Japan Co., Ltd. on April 1, 2005)
- 6) Nichibei Co., Ltd.: Food processor
- 7) TakaMasamune Co., Ltd.: Liquor brewer and distributor
- 8) West Japan Services Co., Ltd.: Insurance agent, leasing agent, and realtor
- 9) Mikasa Coca-Cola Bottling Co., Ltd.: Food and beverage distributor
- 10) Mikasa Logistics Co., Ltd.: Freight transport company
- 11) Mikasa Service Co., Ltd.: Vending machine maintenance company handling installation, repair, and cleaning
- 12) Mikasa Beverage Service Co., Ltd.: Vending machine operator focusing on Coca-Cola brands
- 13) Daisen Beverage Co., Ltd.: Beverage producer

# 3. Glossary



#### 1. Channels

- **Vending**: retail sales business to distribute products through vending machines to consumers
- Chain store: wholesale business for supermarket chains
- Convenience Store: wholesale business for convenience store chains selling face-to-face.
- **Retailer**: Wholesale business for, grocery stores, liquor stores and other outlets selling face-to-face.
- Food Service: syrup sales business for operators of entertainments such as fast food restaurants, cinema theaters, sports arenas, "family restaurants" and theme parks.
- **Agent distributor**: middlemen who work for Coca-Cola handling our products in remote areas and islands.



### 2. Vending Business

- Regular vending machine: a vending machine lent free of charge to a handler who takes care of the machine, and sells products purchased from us through it.
- -Full service vending machine: a vending machine installed and managed directly by us, including supplying products and collecting money from the machines. Location fees are paid to the proprietors of installation spots.
- -Indoor market: a market category of sales through vending machines installed indoors, whose users are relatively easy to identify.
- -Outdoor market: a market category of sales through vending machine installed outdoors, whose users are less easy to identify.
- -**Predatory**: to eliminate competitors' vending machines by replacing them with ours.
- -**Upgrade**: to replace an existing vending machine with another type that better responds to customer needs and sales trends. Examples might include a different-sized machine or a machine adaptable for PET bottles.
- -**VPM**: Sales volume per machine



#### 3. Chain store business

- -National chain: a nationwide chain supermarket dealt through Coca-Cola National Sales
- -New KAM: supermarket chains collectively which are dealt jointly by CCJC and the Coca-Cola bottlers
- -Regional chain: a supermarket chain whose outlet covers across territories of more than two Coca-Cola bottlers
- -Local chain: a supermarket chain whose outlet covers within a territory of a single Coca-Cola bottler

#### 4. Others

**Sales mix**: composition of product items. Product composition is analyzed in category aspects of brand, channel and package. In terms of reasons for changes or variances in net sales and cost of sales, the difference between budget and results due to changes in a product's unit price is included in the difference between budget and results due to changes in brand composition.



The plans, performance forecasts, and strategies appearing in these materials are based on the judgment of our management in view of data obtained as of the date this material was released. Please note that these forecasts may differ materially from actual performance due to risks and uncertain factors, such as those listed below, for they are simply forecasts.

- Intensification of market price competition
- Economic trend variations affecting the business climate
- Major rate fluctuations in capital markets