

Announcement of Board of Directors and Auditors of Subsidiaries of Coca-Cola Bottlers Japan Inc.

March 23, 2017 -- Coca-Cola West Co., Ltd. (CCW) and Coca-Cola East Japan Co., Ltd. (CCEJ) today announced that proposed integration to form Coca-Cola Bottlers Japan Inc. (CCBJI) as of April 1, 2017 has been resolved at each company's annual general shareholders meeting held on March 22 and 23, respectively. Also, both companies announced board of directors and auditors of CCW and CCEJ, which will become subsidiaries of CCBJI as of April 1, 2017.

The new company, CCBJI will be Asia's largest and world's third largest Coca-Cola bottler in terms of revenue among 250+ Coca-Cola bottlers worldwide. CCBJI will deliver approximately 90% of the volume sold by the Coca-Cola system in Japan. CCBJI will reflect the best from community-based Japanese bottlers as well as the global best practices of the Coca-Cola system to lead the growth of NARTD beverage industry and the Coca-Cola system in Japan. CCBJI also will remain focused on conducting its business locally, through activities of its subsidiaries, CCW and CCEJ.

Board of Directors and Auditors (As of April 1, 2017)

1 . Coca-Cola West Co., Ltd.*

*As of April 1, 2017, the company will change company name from New CCW Establishment Preparation Co., Ltd to Coca-Cola West Co., Ltd.

Name	New Position	Current Position
Nobuo Shibata	Representative Director & Chairman	Coca-Cola West Co., Ltd. Representative Director & Executive Vice President
Tamio Yoshimatsu	Representative Director & President	Coca-Cola West Co., Ltd. Representative Director & President
Vikas Tiku	Director	Coca-Cola East Japan Co., Ltd. Vice President & Chief Integration Officer
Hiroyoshi Miyaki	Auditor (Full-time)	Coca-Cola West Co., Ltd. Director (Standing Audit & Supervisory Committee Member) (full-time)
Gotaro Ichiki	Outside Auditor	Attorney, Kowa Law Office Coca-Cola West Co., Ltd. Outside Director (Audit & Supervisory Committee Member)
Seiji Isoyama	Outside Auditor	Nishi-Nippon Financial Holdings, Inc. Deputy President and Director (Representative Director) Coca-Cola West Co., Ltd. Outside Director (Audit & Supervisory Committee Member)
Tomoko Ogami	Outside Auditor	Attorney, Kunitake Comprehensive Law Firm Coca-Cola West Co. Ltd., Outside Director (Audit & Supervisory Committee Member)

2 . Coca-Cola East Japan Co., Ltd.

Name	New Position	Current Position
Tamio Yoshimatsu	Representative Director & President	Coca-Cola West Co., Ltd. Representative Director & President
Jawahar Solai Kuppuswamy	Representative Director & Vice President	Coca-Cola East Japan Co., Ltd. Representative Director & Vice President
Vikas Tiku	Director	Coca-Cola East Japan Co., Ltd. Vice President & Chief Integration Officer
Yutaka Sugita	Auditor (Full-time)	Coca-Cola East Japan Co., Ltd. Auditors(Full-time)

The above board of directors, etc. are subject to effectuation of the proposed business integration as well as approval at the general meetings of shareholders of both companies, and other conditions.

(Reference) Coca-Cola Bottlers Japan Inc.

Name	New Position	Current Position
Tamio Yoshimatsu	Representative Director	Coca-Cola West Co., Ltd. Representative Director & President
Vikas Tiku	Representative Director	Coca-Cola East Japan Co., Ltd. Vice President & Chief Integration Officer
Yasunori Koga	Director	Coca-Cola West Co., Ltd. Director & Senior Corporate Officer
Costin Mandrea	Director	Coca-Cola East Japan Co., Ltd. Director & Vice President
Hiroshi Yoshioka	Outside Director	Coca-Cola East Japan Co., Ltd. Outside Director
Tadanori Taguchi	Director, Audit & Supervisory Committee Member	Coca-Cola West Co., Ltd. Director (Standing Audit & Supervisory Committee Member) (full-time)
Zenji Miura	Outside Director, Audit & Supervisory Committee Member	Ricoh Company, Ltd. Representative Director, President and CEO Coca-Cola West Co., Ltd., Outside Director
Irial Finan	Outside Director, Audit & Supervisory Committee Member	THE COCA-COLA COMPANY, Executive Vice President and President of the Bottling Investments Group Coca-Cola East Japan Co., Ltd. Outside Director
John Murphy	Outside Director, Audit & Supervisory Committee Member	THE COCA-COLA COMPANY President of the Asia Pacific Group